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Good ideas galore, but what about the bottom line?
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Brussels, global HQ
'Trial by fire' for Monsanto Resins
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Dash for cash
Why Alan Sugar wants to take Amstrad private
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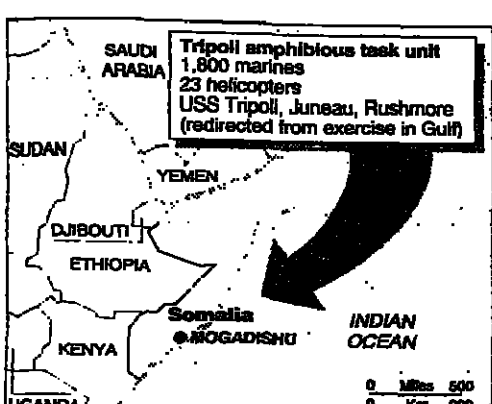


Playing for high stakes
The foreign scramble for Russia's copper prize
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FINANCIAL TIMES

Europe's Business Newspaper WEDNESDAY DECEMBER 2 1992 £5.55 (incl. VAT)

US sends 1,800 marines towards coast of Somalia



An advance force of 1,800 US marines is sailing towards Somalia and could be in position off Mogadishu today, ready to land if the UN authorises military intervention to bring relief to the country's starving population. US military officials said marines could be used to secure airport facilities and to prepare the way for up to 20,000 further US troops. Page 5

Ciga, international luxury hotel chain controlled by the Aga Khan, is expected to slash debts later this week by selling a substantial stake in its hotel portfolio to an Italian private investor. Page 17

Germany to ratify Maastricht: Germany's Bundestag is expected today to ratify the Maastricht treaty on European union, with only former East German Communists and a few individuals from other parties likely to vote against. Page 16

DAF, Dutch commercial vehicle maker in its third year of heavy losses, faces serious problems over the future financing of its joint venture with Renault of France for the production of a new range of light commercial vehicles. Page 17

Yeltsin confronts Congress: President Boris Yeltsin demanded that the Russian Congress of People's Deputies cease to interfere with the course of reform. Page 2

Pirelli, Italian tyres and cables group, bowed to pressure from minority shareholders in its Amsterdam-listed Pirelli Tyre Holding subsidiary by amending the terms of its proposed rights issue announced in October. Page 17

Uni Storebrand future uncertain: The future of Uni Storebrand, beleaguered Norwegian insurer, looked uncertain after a rejection by Uni's biggest creditor of a plan to recapitalise the crippled group. Page 18

Journalists penalised by Israel: Israel suspended official accreditation of two foreign correspondents for publishing stories without the approval of the military censor, the first such action in four years. Page 6; Force of history, Page 16

Trafalgar House, UK construction, engineering and shipping group, reported an annual pre-tax loss of £30.3m (£46m) after exceptional property writedowns of £138m. Page 17; Lex, Page 16

Panic to stand for president: Yugoslav prime minister Milan Pavic said he would stand in the Serbian presidential elections on December 20, launching his campaign with a scathing attack on rival Slobodan Milosevic. Page 3

Youths confess to arson attack: Two young Germans confessed to last week's Mölin arson attack in which a Turkish woman and two young children were killed.

Japan-EC clash brews: Japan and the EC appear to be heading for a clash over automobile trade after failing to agree on the expected outlook for new car demand in Europe next year. Page 4

UK calculates cost of Gulf war: The net cost to Britain of the Gulf war early last year is expected to exceed £1.4bn in spite of more than £2bn of assistance from other countries. Page 8

Russian mine blasts: Twenty-five miners were believed to have been killed in an underground explosion at a Siberian coalmine after a build-up of methane gas.

Mexico tops polluted city list: Mexico City has the most polluted air of any large city, according to a World Health Organisation report which names London, New York and Tokyo as being the least-polluted of the world's 'megacities'. Page 6

STOCK MARKET INDICES		STERLING	
FT-SE 100	2,752.0 (+13.2)	New York lunchtime	1,545
Yield	4.33	London	1,585 (1,513)
FT-SE Euroshare 100	1,828.79 (+0.95)	DM	2,427.5 (2,41)
FT-A All-Share	1,318.76 (+0.4)	FF	8,282.5 (8,17)
Nikkei	17,713.04 (-370.61)	Sfr	2,172.5 (2,17)
New York Composite	4,314.4 (-0.31)	Y	124.425 (124.25)
Dow Jones Ind Ave	3,384.08 (-1.08)	DOLLAR	
S&P Composite	431.84 (-0.31)	New York lunchtime	1,579.5
US LUNTIME RATES		DM	5.274
Federal Funds	3 1/4%	FF	1,407.25
3-mo Treas Bill: Yld	3.253%	Y	124.425
Long Bond	7.894%	London	1.58 (1,583.5)
Yield	7.550%	DM	2.39 (2,412.5)
LONDON MONEY		FF	1,446 (1,437)
3-mo Interbank	7 1/4% (7 1/4%)	Sfr	124.4 (124.45)
Libor 6m 91st	7 1/4% (7 1/4%)	Y	124.4 (124.45)
NORTH SEA OIL (Argus)		London	1.58 (1,583.5)
Brent 15-day (Jan)	\$14.5 (19.1)	DM	2.39 (2,412.5)
Gold		FF	1,446 (1,437)
New York Comex (Dec)	\$335.1 (334.3)	Sfr	124.4 (124.45)
London	334.95 (334.45)	Y	124.4 (124.45)
Tokyo close		DM	1.58 (1,583.5)
Yield		DM	2.39 (2,412.5)
FF		FF	1,446 (1,437)
Sfr		Sfr	124.4 (124.45)
Y		Y	124.4 (124.45)

Australia	Sch30	Greece	D250	Lux	LP180	Oman	OR12.00
Bahrain	DM1.250	Hungary	Fl 182	Mali	Li150	S. Arabia	SR11
Belgium	BF1.00	Ireland	Ru130	Morocco	MD13	Singapore	S\$4.10
Bulgaria	LV25	India	Ru20	Neth	Fl 3.50	Spain	Pta200
Cyprus	CE1.00	Indonesia	Rp2000	Nigeria	Naira20	Sweden	Skr14
Czech	Kcs35	Israel	Sh3.50	Norway	Nkr15.00	Switz	Sfr4.00
Denmark	Dk14	Italy	L1200	Oman	OR150	Syria	SyP50.00
Egypt	E24.50	Jordan	Jd1.00	Pakistan	Ru36	Thailand	Bht50
Finland	Fm12	Korea	Won200	Philippines	Pes45	Turkey	Dm1.250
France	FF45.00	Kuwait	Kuq10	Poland	Zl22.00	Turkey	L1200
Germany	Dm3.50	Lebanon	US\$1.25	Portugal	Esc180	UAE	Dh10.00

Bank of France forced to intervene to support franc in tense trading Schlesinger calls ERM an incentive to speculators

By Christopher Parkes in Frankfurt and Peter Marsh in London

FRESH uncertainty was cast over the future of the European exchange rate mechanism last night after Mr Helmut Schlesinger, president of the Bundesbank, said one of the system's key mechanisms was "a powerful incentive for speculation".

In a development likely to put further strains on some of the ERM's weaker currencies Mr Schlesinger repeated that the conditions for the Bundesbank to cut interest rates in the near future had still not been met.

Mr Schlesinger's comments came at the end of a tense day on currency markets in which the D-Mark gained ground on the dol-

lar and the Bank of France was forced to intervene heavily to support the French franc against the German currency.

The D-Mark gained 1 pfennig against the dollar on Mr Schlesinger's comments, as investors switched funds into the German currency on the grounds that the Bundesbank was unlikely to cut interest rates for some time.

Mr Schlesinger, who has always put combating inflation in Germany ahead of support for the ERM, denounced the way in which central banks are obliged to intervene to support weak currencies in the European Monetary System as ineffective and a powerful instrument for enriching speculators.

Citing the case of a speculator who made \$950m during the

recent sterling crisis, he said: "Unlimited obligatory interventions... make no contribution to the stability of the system; on the contrary they are a powerful incentive for speculation."

In an unusually outspoken address to university economists in Cologne, Mr Schlesinger said there was no need for a fundamental reform of the EMS, but "details" should be reconsidered with the aim of hardening the system.

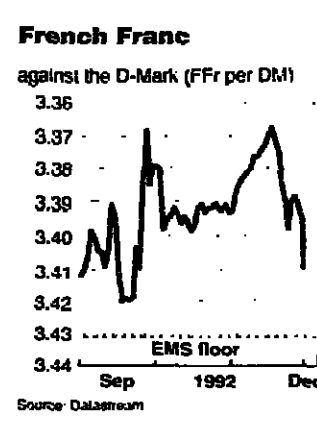
Central banks had suffered heavy losses. "This is not only expensive for the taxpayer, but in the final analysis purposeless."

He also appealed for central banks still under government control to be given their independence in the interests of exchange rate stability.

In some countries exchange rate policy was bound up too much with political prestige, he said. While he could appreciate the political problems, independence for central banks could help "stabilise the expectations of financial markets".

He also said he found it hard to detect signs that the Bonn government was committed to cutting public spending, and rejected charges that the independent central bank ignored other countries' needs in its policymaking.

In response to repeated appeals from mainly non-German political leaders for easier interest rates, Mr Schlesinger claimed that putting moral pressure on a country which had a strong currency, but which lacked the conditions necessary to allow it to



soften its policies, reinforced doubts about monetary union.

The dollar was quoted during early afternoon trading in New York at DM1.5705, after closing in London at DM1.560, from a close on Monday of DM1.5835.

The French franc was quoted at FFr3.4105 against the D-Mark, within 2 centimes of its ERM floor, after European trading. Earlier, the franc had come under concentrated pressure.

Brittan abandons EC drug price plan

By Paul Abrahams and Andrew Hill in London

MEASURES to harmonise European Community drug prices have been shelved by the European Commission.

Although such measures were desirable, they were not possible at present, Sir Leon Brittan, Commission vice-president responsible for competition, said yesterday. He suggested that subsidiarity, the principle of allowing decision making at the lowest possible level, played a role in the Commission's decision.

The immediate effect of the decision is likely to be an increase in the level of parallel imports - shipments of identical drugs from lower price countries, outside manufacturers' official distribution channels. This would work to the advantage, for example, of drugs wholesalers.

Pharmaceutical companies had feared harmonisation would force prices down to the lowest levels in any EC country, hitting profits in what is intended soon to be the world's largest unified market. Governments, however, had been concerned that prices might be harmonised upwards, stretching already limited health-care budgets.

Sir Leon said drug prices in countries such as Portugal, France, Spain and Greece were often half those for products in Denmark, Germany and the Netherlands.

"With such disparate forms of pricing regulation, markets remain resolutely national, and consumers are not able to reap the benefits of a free market. Thus the present situation runs counter to the most basic objectives of the Treaty of Rome," he said.

Sir Leon said the Commission would now consider the best way to encourage price harmonisation through an evolutionary process. There was a strong case for abandoning all direct price control. Such controls were an ineffective means of controlling healthcare expenditure because they did not limit the volume of drugs prescribed by doctors.

The Commission, he said, was likely to recommend measures to prevent national price-setting bodies favouring domestically

Brussels 'shocked' at US duties on EC steel

By David Gardner in Brussels

THE European Commission said yesterday it was "shocked" at Monday's imposition by the US of provisional countervailing duties on flat-rolled steel from six EC countries, accusing Washington of flouting international trade rules to protect its steel market.

But Brussels strenuously avoided suggesting any link between this new round in the transatlantic steel contest and the Uruguay Round world trade reform process, rekindled by last month's EC-US settlement of a long-running farm trade dispute.

"The Uruguay Round remains an absolute priority for us," a Commission official said.

The punitive US duties follow anti-dumping and subsidy complaints against EC producers by the six big American steelmakers, and the failure to reach a multilateral steel agreement after the voluntary export restraint accord the EC had with the US expired in March after 10 years.



Tens of thousands of European farmers gather in Strasbourg to protest against a US-EC agreement to cut agricultural subsidies

Hong Kong governor defies China by pushing for reforms

By Simon Holberton in Hong Kong

MR CHRIS PATTEN, Hong Kong's governor, yesterday announced a timetable for his controversial plans to introduce more democracy in Hong Kong in defiance of stiff opposition from China.

As Mr Patten spoke, share prices registered a steep decline on the Hong Kong stock exchange in active trading that, brokers said, bordered, at times, on panic selling. Investors dumped Hong Kong equities as concern mounted about the growing rift between Britain and China on the constitutional development of the colony.

Mr Patten plans to bring his controversial plans for the democratic development of Hong Kong before the colony's local legislature in February, he told the Legislative Council yesterday.

By setting a date, he underlined the government's determination to press ahead with reforms in defiance of opposition from China, which on Monday issued a challenge to Britain's governance of Hong Kong.

Beijing is threatening not to honour any Hong Kong government agreement that it does not approve of - a move seen as an

attempt to undermine confidence in the colony's economy.

The Hang Seng index, the barometer of the local market, ended the day 308.92 points, or more than 5 per cent, lower at 5,501.71. It had fallen by up to 7 per cent when the governor was speaking but recovered as bargain hunters stepped in, traders said. On Monday the index closed nearly 3 per cent lower.

Yesterday's drop in share prices was the biggest one-day decline since the market fell by more than 8 per cent in August last year, on news of a coup to topple former Soviet Union president Mikhail Gorbachev.

The governor's comments, before a packed legislature, did nothing to quell the fear among investors and business people that Mr Patten had engaged China in a fruitless battle of wills over his plans to widen democratic accountability in the colony.

His, and the British government's, refusal to withdraw the proposals - which would broaden the franchise for 40 of the 60 seats to be contested in elections due in 1995 - have

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Single market's double standards

By Andrew Hill in London

MR Kenneth Clarke, home secretary, would not usually stress the fact that all its member states actually proposing to abolish all its frontier controls by the end of 1992, he said on Monday's meeting of the cabinet. He said the cabinet would be asked to endorse the proposal before the end of the year.

For Britain, which has always opposed lifting the barrier to the free movement of people, the abolition of frontier controls is a double standard. It is a double standard because it is not being applied to the rest of the world.

Mr Clarke said that the government was not going to lift the barrier to the free movement of people from the rest of the world.

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EC to renew calls for growth push

The Community will grow by just 1.1% this year

By Lionel Barber in Brussels

MR Henning Christophersen, the EC economics commissioner, will today press plans for a growth strategy in both western and eastern Europe to revive slumping public investment and give hope to the emerging democracies in Poland, Hungary and the Czechoslovak Federation.

Mr Christophersen is expected to reveal that the Community will grow by barely 1.1 per cent in 1992. Growth next year is likely to be between 1.0 per cent and 1.5 per cent, with a threat of near stagnation of output.

In an interview yesterday, Mr Christophersen called upon EC governments to work more closely on co-ordinating economic policy, boosting public works programmes and "reorienting resources" by scaling back state aid to industry or curbing public sector salaries, notably in Germany.

The Danish commissioner also issued a plea to the Community to look favourably upon the requests for membership made by Poland, Hungary and Czechoslovakia. He called too for more east-west infrastructure spending on roads, railways and telecommunications to correct what he identified as a north-south bias.

As Danish minister of foreign affairs and then EC commissioner in 1986, Mr Christophersen was intimately involved in negotiating the terms of membership for Greece, Spain and Portugal. Although he stopped short of offering a firm timetable, the Commissioner said the EC should not be narrow-minded. They should tell Poland, Hungary and Czechoslovakia that

"you are on your way to becoming EC members".

Mr Christophersen's views on enlargement are not widely held in the EC, but his comments reflect unease that the Community is so preoccupied with its internal problems over the Maastricht treaty that it is not paying attention to its eastern neighbours.

Mr Christophersen has been working with Mr Jacques Delors, the European Commission President on a new growth strategy to be presented at the EC summit in Edinburgh next month.

Britain broadly supports the Brussels initiative, particularly plans to set up a new European Investment Fund which would provide loan guarantees under the auspices of the European Investment Bank.

But UK officials are anxious about Community plans to borrow up to Ecu5bn (\$6.2bn) on the capital markets which could feed into budget deficits. Mr Christophersen stressed yesterday that his plan consisted mainly of "supply-side" measures which in no way undermined the need for fiscal discipline.

The UK is also worried Mr Delors might "hijack" the summit with a high-profile growth package, distracting attention from other pressing issues.

Mr Christophersen explained yesterday that he had not as widely reported - called for a Ecu50bn investment package to revive the EC economy. He had noted only that EC investment had fallen from 4 per cent in 1981 to a negative 1 per cent in 1992. The figure of Ecu50bn was the amount of investment needed to "move" the EC economy and prevent an increase in unemployment, he said.



BEHIND THE SMILES: John Major's finance proposals are getting a chilly reception from Spanish premier Felipe Gonzalez

Spain cool to UK ideas on EC spending

By Tom Burns in Madrid

BRITISH proposals on EC financing received a chilly reception in Madrid yesterday.

After a two-hour meeting with Mr Felipe Gonzalez, Spanish prime minister, his British counterpart, Mr John Major, defended his plan to limit Community funding and to reduce transfers, in the form of cohesion funds, to its poorer partners. He said it was a "compromise" between criticism from "some that it is not generous enough and criticism from others who say it is too generous".

Mr Major, on a whistle-stop tour of European capitals in search of a basis for agreement at next week's Edinburgh summit, added that when his proposals were studied in detail "many will have a different view". Failure to reach agreement would be damaging both for the Community itself and for the economies of the member states.

Mr Gonzalez gave little or no ground, however. He termed the proposal on Community's budgetary resources as "insufficient" and its spending package as "minimal". He added that he had arrived at these conclusions after "a technical study" of the proposals.

Mr Major bravely rode the Spanish premier's punches. He said that he was seeing EC heads of government in order to "identify areas of difficulty" and he conceded that in Madrid "the areas of difficulties have become sharper".

He admitted that Edinburgh was building up to be "more complex than any other EC summit for a long time".

Peter Wise adds from Lisbon: In Portugal, Mr Anibal Cavaco Silva, the prime minister, said he had explained his country's opposition to Britain's EC budget proposals in several hours of discussions with Mr Major. But he refused to be drawn on numbers.

"We consider this is not the right moment to deepen our differences. Mr Major is working for a solution that is acceptable to all the Community and that will result in a successful outcome at the Edinburgh summit," he said.

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Investment to fall 7% in Germany

By Christopher Parke in Frankfurt

WEST German companies will reduce capital investment by a real 7 per cent in 1993 following a 6 per cent cut this year, according to the Ifo economics research institute in Munich.

Industry, which originally planned to see a small increase in spending for this year, has progressively cut budgets as business conditions have deteriorated, the institute said.

The investment boom of the last few years greatly increased industrial capacity, and the current slowdown in spending was more a result of this development than general economic conditions.

Despite the economies, made mostly by the smaller companies among the 2,400 surveyed, total investment this year is expected to be almost DM100bn. Only 35 per cent of the sample planned to spend more in 1993.

Bonn puts limit on pay-outs

By Judy Dempsey in Bonn

CLAIMANTS seeking compensation for property confiscated in the former East Germany will be limited to a maximum DM300,000 (\$188,679) per claimant, Mr Theo Waigel, German finance minister, said yesterday.

Pay-outs will not be made immediately, however, because the government has no funds to meet the tens of thousands of compensation claims. The decision, which is likely to upset many former owners because the maximum compensation will be far less than the current value of property, follows two and a half years of debate in the government commission set up to examine compensation costs and other issues.

A finance ministry official said that the draft proposal, which must be discussed by the Länder, or states, is likely to be accepted.

Panic to challenge Milosevic in election

By Laura Silber in Belgrade

YUGOSLAV Prime Minister Milan Panic said yesterday he would stand in the Serbian presidential elections on December 20 and launched his campaign with a scathing attack on his rival, Mr Slobodan Milosevic.

"Under Milosevic we have become isolated internationally and have become the victim of crippling sanctions," he said. "War rages out of control and yet Milosevic has done nothing."

Mr Panic faces an immediate challenge on Saturday when Serbia's electoral committee is due to rule whether the Belgrade-born US businessman is eligible to run. Belgrade radio, controlled by Mr Milosevic, said Mr Panic might not qualify as he could not provide proof of one year's residence in Serbia. Mr Panic, who returned to Serbia from California in the summer, dismissed this.

This latest attempt to block Mr Panic reflects nervousness among Serbia's ruling Socialists that he could beat Mr Milosevic at the polls.

Named prime minister in July, Mr Panic has won popularity for promising to save

King Fahd of Saudi Arabia yesterday urged the UN to allow Bosnia's Muslims to arm themselves in their fight against the Serbs, writes Our Foreign Staff.

Foreign ministers from the 47 states of the Organisation of the Islamic Conference meeting in Jeddah are expected to call on the UN to use force to stop Serbian attacks on Bosnia's Muslims.

Serbia. A western diplomat called his decision to run "courageous", saying he was the only candidate who could beat Mr Milosevic.

Meanwhile in Bosnia yesterday the UN suspended the Sarajevo strict after a US relief plane was hit by small-arms fire.

In Brussels, Nato said it planned to tighten an oil and trade embargo on Yugoslavia by despatching warships to the coast of neighbouring Albania.

Mr Malcolm Rifkind, UK defence secretary, criticised the WEU and Nato for sending separate naval task forces to enforce the embargo. He told the WEU assembly in Paris the two overlapping forces were failing to achieve results.

For information call, Austria: 01/71110355 Belgium/Luxembourg: 02/472828 Bulgaria: 092/650277 CIS: 095/4306398 Croatia: 01/529097 Czechoslovakia: 07/810646 Denmark: 43/978000 Estonia/Latvia: 0142/440595 Finland: 90/8702477 France/Morocco: 1/48925000 Germany: 06/71/63140 Greece: 01/71/338884 Hungary: 01/135985 Ireland: 01/304003 Italy: 02/56791 Lithuania: 0122/201994 Netherlands: 020/5873873 Norway: 02/123020 Poland: 02/606354 Portugal: 01/8474348 Romania: 01/23092 Slovenia: 06/1445051 Spain/Andorra: 91/5070888 Sweden: 020/788799 Switzerland: 061/3252755 Turkey: 01/5471220 United Kingdom: 0800/456799

NEWS: WORLD TRADE

Japan and EC fail to agree on car demand

By Steven Butler
in Tokyo

JAPAN and the European Community appear to be heading for a clash over automobile trade after failing to reach agreement during two days of talks in Tokyo on the expected outlook for new car demand in Europe next year.

Japanese officials said Tokyo expected a slight improvement in the market, while the EC believed the market would decline slightly.

European officials refused to comment in detail on the talks, which ended yesterday, but described them as technical in nature and said there were no negotiations on the level of Japanese exports to Europe next year.

The two sides agreed to meet again in Brussels in January to try to resolve their differences. However, the difference in

forecasts for automobile sales will make it difficult for the two sides to reach agreement on the level of exports.

Last April, in view of the weak demand for cars in the EC, Japan agreed to cut 1992 exports to Europe by 6 per cent, from 1.58m vehicles. Japanese automobile companies have seen profits decline sharply this year because of weak markets at home and abroad and will be unhappy to see the level of exports reduced again.

Japan and the EC have agreed to a monitoring procedure until 1999 aimed at limiting Japanese exports to Europe and giving European car makers time to improve competitiveness.

In the meantime, however, car production by Japanese companies in Europe has begun to rise sharply.

The sticky issue of a bowl of Japanese rice

MRS Kyoko Mochizuki will never forget how, in the devastation that followed the Second World War, her mother would sort through her kimonos to decide which to take into the countryside to exchange for rice.

Urban Japan's dependence upon the rice farmers in those desperate years has left a deep imprint on Japanese society. A rural root system runs through urban, industrialised Japan. Village homes have a residual symbolic significance in the cities. For several days each August, Tokyo becomes a ghost town as families return to the rural homes of their ancestors.

The spirit of co-operation which has organised the irrigation of hundreds of thousands

Import ban is more than economics, writes Charles Leadbeater

of paddy fields is reflected in Japanese companies' consensual industrial relations.

So the decision about whether Japan should allow rice imports to help complete the Uruguay Round of the General Agreement on Tariffs and Trade is about more than economics.

Japan has to negotiate an accommodation with its rural heritage. The ruling Liberal Democratic Party (LDP) has to renegotiate its vital electoral alliance with the farmers at a time when its public standing has been battered by scandal and economic downturn.

In past crises the LDP has rallied the agricultural vote for stability, giving farmers an inordinately powerful electoral voice. Now for the first time since the war the LDP risks antagonising farmers during a gathering domestic crisis when it most needs their support.

The Japanese rice market has been regulated and subsidised by a patchwork of laws since 1942. The government pays the farmers a high price for their rice and subsidises its sale to consumers. The combination of

these subsidies, with an import ban and appreciation of the yen, has pushed Japanese producer rice prices to about eight times the international level. Consumers pay about six times what they would if they could buy imported rice.

The subsidies, which by 1987 had reached a peak of ¥3,130bn (\$25.2bn) for rice, out of total subsidies of ¥5,070bn, slipping back to ¥2,483bn in 1991, out of total subsidies of ¥4,230bn, spread distortions through the rest of the economy.

Japan is the world's largest net importer of food. Yet the subsidies allow farmers to use land for rice production which would be better used for other crops which are imported.

The agricultural subsidies help to inflate residential land prices beyond the reach of most industrial workers because, by maintaining rice production, they restrict land available for building.

In Tokyo about 13 per cent of the city is classified as farmland, worked by 30,000 families. Yet nearly half have no taxable income from agriculture, while 14 per cent have sales worth less than \$1,000 a year. About half a million new homes could be built on Tokyo's agricultural land.

That Japan is prepared to pay the cost of these distortions is testimony to the political power of the farmers: local agricultural co-operatives are formidable political machines in an electoral system in which sparsely-populated rural areas are heavily over-represented in the parliament.

The co-ops recently engineered the electoral downfall of 15 LDP Diet members in key agricultural districts over the liberalisation of beef and orange imports.

Yet the idea that politics is deeply rooted in Japan's peasant past is largely a myth, as much a post-war creation as the nation's manufacturing industry.

In the 1920s and 1930s intermittent starvation was not unheard of in rice growing areas as the government, supported by big business, allowed rice to be imported from Japan's then colonies. Rice imports reached a peak 38 per cent of consumption in 1933.

The conservative's alliance with agriculture was forged after the war in response to



Eastern protest: Japanese farmers joined demonstrations in Strasbourg yesterday against agricultural reform

crises which threatened conservative rule.

The shocking example of the Chinese revolution of 1949 made the conservatives fear the Japanese countryside might fall to communism, at a time when they needed to secure food supplies to shore up their weak urban support.

Between 1949 and 1953 agricultural subsidies trebled. The rice price rose by 43 per cent between 1960 and 1964 in the wake of the conflict over the renegotiation of the security treaty with the US.

And it leapt by more than 30 per cent in the early 1970s when the LDP was fighting to maintain its popularity in the wake of the recession caused by the first oil shock.

The average Japanese farm is a labour-intensive 1.2 hectare, one-hundredth the size of the average North American farm.

In spite of the latter's huge productivity advantage, Japanese farm household income in 1984 was about 19 per cent higher than in the US.

However, the agricultural vote is not a distinct bloc. Over the past three decades the Japanese countryside has been transformed by industrialisation and urbanisation.

In 1970 about 41 per cent of the Japanese rural workforce was employed in agriculture. Now in rural areas about 42 per cent are employed in the service sector, a third in manufacturing and a quarter in agriculture.

There are three groups of farmers. About 500,000 are full-time, probably efficient enough to withstand a sharp fall in rice prices brought about by imports. A further 760,000 are part-time farmers who derive most of their income from farming.

Then there are 3m "class-B" part-timers - that is, about 70 per cent of all those involved in farming - who derive most of their income from other sources. In the mid-1960s most farms were run by full-time farmers; the class B part-timers were just 28 per cent of the workforce. Now class B farmers are the main beneficiaries and staunchest supporters of subsidies.

Without the subsidies their farms would make huge losses because they spend most of their time - and earn most of their incomes - in factories or offices.

About 60 per cent of Japan's integrated circuit production is concentrated in largely rural areas such as Tohoku in central Japan and Kyushu, the southern island.

These factories employ many part-time farmers whose income is being subsidised by the state.

So the electronics workers who stand most to gain from an open world trading system are often the part-time farmers

who have most to lose from the withdrawal of rice import protection.

Thus the LDP speaks in several different voices while it gropes for compromise.

It wants to send a signal to its international partners that it is prepared to replace the outright ban by a system of tariffs, possibly as high as 700 per cent at the outset, to help finalise the Gatt round. But it does not want to risk a revolt among the farmers in the run up to elections next year.

The party will move as slowly as it can to show the farmers it has done its utmost to defend their interests.

It will not budge until foreign pressure becomes irresistible, and only then after winning concessions in exchange - perhaps on stricter anti-dumping rules, which the EC and the US have used with particular frequency and fierceness against Japanese exporters.

Land Rover's plans for Brazil plant 'slip'

By Stephen Fidler,
Latin America Editor

LAND ROVER, the subsidiary of the Rover group, said yesterday there had been some "slip-page" in its plans to set up an assembly plant in Brazil.

The company had intended to begin producing vehicles in 1993, but a spokesman said yesterday the schedule had been set back largely by a trademark dispute, now settled in the company's favour.

Mr Gilberto Mestrinho, governor of the Brazilian state of Amazonas, is due to meet officials from Land Rover today for talks about the possible siting of an 18,000-vehicle-a-year assembly plant in Manaus, the state capital.

Mr Mestrinho, on a visit to Britain, said that a variety of tax advantages were available

to the company in the free-trade zone in Manaus. An official travelling with Mr Mestrinho said talks with Land Rover were "quite far advanced".

A Land Rover spokesman said yesterday, however, that the group was still studying the issue and had not decided finally to go ahead. Several sites in Brazil were under consideration.

The company, which produced a total of 55,000 vehicles in 1991, said early last year it would set up a subsidiary to produce its Defender and Discovery models in Brazil. The venture would, the company said at the time, require use of a high level of Brazilian-sourced components, and would be Land Rover's first integrated overseas manufacturing venture.

Uruguay Round negotiators to tackle tariff cuts

TRADE negotiators in Geneva yesterday resolved to press ahead rapidly with country-by-country negotiations on cutting tariffs and other barriers to trade in goods, which form a crucial part of the Uruguay Round of global trade talks, writes Frances Williams in Geneva.

Other countries urged the US and EC to present details of their farm trade accord reached a fortnight ago. This is expected to provide the springboard for the resumed negotiations. According to US officials, the text of the agreement is awaiting approval by Brussels.

Mr Warren Lavorel, US chief negotiator, said Washington hoped to present a revised detailed tariff offer before the end of the year. The Round aims to cut tariffs on average by at least one-third, but the US and EC say they want to go well beyond that.




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Notice pursuant to Section 1203 of the Indenture dated as of February 15, 1986, between CalFed Inc. and Chemical Bank, as successor by merger to Manufacturers Hanover Trust Company, (the "Indenture") under which the 6 1/2% Convertible Subordinated Debentures due 2001 (the "CAL Debentures") were issued is hereby given of the following:

In connection with a restructuring (the "Restructuring"), CalFed Inc. (the "Company") is offering (the "Offer") to exchange shares of common stock, \$20 per value (the "Bank Stock"), of the Company's wholly-owned subsidiary, California Federal Bank, a Federal Savings Bank (the "Bank"), and subordinated debentures (the "Bank Debentures") of the Bank for the CAL Debentures. As part of the Offer, the Company is requesting tendering holders of the CAL Debentures, among other things, to consent to certain proposed amendments (the "Proposed Amendments") to the Indenture. Among the Proposed Amendments is a proposal to defer until February 20, 2000 the date (the "Redemption Date") (currently scheduled for February 20, 1993) under the Indenture on which holders can require the Company or its successor to redeem the CAL Debentures at 123% of their principal amount (the "Put Right"). Immediately following the completion of the Offer, the Company will be merged (the "Merger") with and into a wholly-owned subsidiary (the "Subsidiary") of the Bank. As a result of the Merger, among other things, each outstanding share of the common stock, \$1.00 per value (the "CAL Stock"), of the Company will automatically be converted into one share of Bank Stock and the CAL Debentures, as modified by the Proposed Amendments, that are not tendered in the Offer will remain outstanding as obligations of the Subsidiary.

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December 2, 1992

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Internat

Advance troops await UN decision on force US Marines head for the coast of Somalia

By George Graham
in Washington

AN advance force of US Marines is sailing towards Somalia and could be in position off Mogadishu today, ready to land if the United Nations decides on a military operation to bring relief to the starving country.

US military officials said the 1,800 Marines could be used to secure airport facilities, assist Pakistani peacekeeping troops already in Mogadishu, and paving the way for perhaps 15,000-20,000 US troops.

The prospect of using US troops in Somalia is causing considerable trepidation in Washington, where the successful conclusion of Operation Desert Storm last year has not wholly erased the memory of Vietnam as a traumatic warning against military involvement in faraway countries.

Somalia does not, by any account, meet the criteria formulated by Mr Caspar Weinberger, defence secretary under President Ronald Reagan, to guide decisions on when to commit US forces: intervention may have the support of the American people, but there is

Ms Catherine Bertini, head of the UN World Food Programme, said in Washington yesterday: "We have 12,000 tons of food sitting blocks away from where Somali people are starving. I don't think those people have time for us to continue many more months or weeks of negotiations."

no substantial US national security interest, nor is it clear what would constitute victory.

But military commanders appear much less worried about the prospect of intervention in relatively flat and barren Somalia than they are about the conflict in mountainous Bosnia, where they say military intervention would stand little chance of success.

Military commanders doubt, however, that it will be possible to complete the job and pull US troops out again by January 20, the day on which President George Bush is due to hand over to President-elect Bill Clinton, and which the Los Angeles Times has reported to be Mr Bush's objective.

The Californian newspaper also reported that the US offer

of troops had been revealed earlier than planned because of sharp disagreements within the administration. This has hindered efforts to win the support of other nations for military intervention.

White House officials have emphasised the limited goal of establishing the conditions for food aid to start flowing again, and have played down earlier suggestions that one of the aims would be to reestablish some kind of Somali government in place of the warring guerrilla factions that have made it so difficult to mount any kind of effective famine relief operation.

US military leaders remain adamant that any US troops must remain under their command, as they have done in earlier conflicts from the Korean War to the Gulf. Within Nato, all main operational commanders have traditionally been Americans, except for the British admiral at the Channel naval command.

Mr Edward Perkins, the US ambassador to the UN, appeared to open the way for an arrangement retaining US operational control under a formal UN commander.

Security Council likely to act

By Michael Littlejohns in New York

THE UN Security Council appeared last night to be moving towards approval of the use of force to safeguard deliveries of desperately-needed food and other emergency aid to millions of starving civilians in Somalia.

A key question was whether to accept, and if so on what terms, a dramatic US offer of up to 30,000 troops to form the mainstay of such an operation.

The US yesterday said it had prepared the first draft of a possible resolution for consideration by the UN, France, Russia and China, the other permanent members. If they were in general agreement the resolution would be submitted to the African and other third world delegates but a final draft was not expected to be ready before the end of the week.

While acknowledging that there now was "no

alternative" but force to stop the rival Somali warlords and their clans from blocking aid deliveries, Mr Boutros Boutros Ghali, the secretary general, still favoured employing troops under total UN command and control. However, the US offer disclosed last week was contingent on its maintaining control over its forces even if the UN formally authorised the operation.

With more than 52,000 UN troops on duty on four continents, Mr Boutros Ghali said his staff were "already overstretched in managing greatly enlarged peacekeeping commitments". In his report to the Council he admitted that he did not have the capability to command and control an enforcement operation of the size and urgency required by the Somali crisis. Therefore, he suggested, that states contributing troops would have to provide not only field commanders but "considerable staff" for headquarters service in New York.

US data point to firm upturn

FEDERAL and private sector organisations in the US yesterday reported more evidence of sustained growth in the economy, with leading indicators and the purchasing managers' index showing upturns, writes George Graham in Washington.

The Commerce Department said its index of leading indicators, a composite of 11 statistics designed to predict the overall trend of economic activity, rose by 0.4 per cent in October.

It was helped mostly by

lower claims for unemployment insurance and higher manufacturers' order books.

At the same time, the National Association of Purchasing Managers (NAPM) said its November index rose to 56.0 per cent, compared with 55.8 per cent in October.

An index reading above 50 per cent indicates that the manufacturing sector is expanding.

Both statistics were slightly stronger than financial market economists had predicted, reinforcing the prospect that the

US economy might now be on its way to sustained growth. However, few economists believe that the underlying rate of US growth is anywhere near the annualised rate of 3.9 per cent reported for the third quarter by the Commerce Department last week.

Until now, growth has not spilled over into the jobs market and economists are watching closely to see if Friday's employment report confirms the impression of a stronger economy. See Lex

Canada caught revving in the middle of road

CANADA'S politicians were in rare agreement after the constitutional referendum in October that their highest priority was to rev up the sluggish domestic economy.

The federal government immediately began preparing its strategy for recovery, with a multi-billion dollar infrastructure renewal programme as its centrepiece.

But when Finance Minister Don Mazankowski delivered his mini-budget in the House of Commons today, expansion is likely to be tempered by the need for fiscal restraint.

In the five weeks since the referendum, worries about the elusive business recovery have shared the headlines with a currency crisis and mounting concern about the state of government finances.

Politicians and bureaucrats who favoured a strong dose of stimulation in the mini-budget have found their plans blocked by others urging tighter fiscal and monetary discipline.

Canadian Imperial Bank of Commerce noted in an economic forecast released last week that "any fiscal package, unless financed through expenditure cuts, will have to be modest".

Mr Paul Darby, director of forecasting at the Conference Board of Canada, added: "It looks as if [the mini-budget] will turn into more of a restrictive exercise than an expansionary exercise."

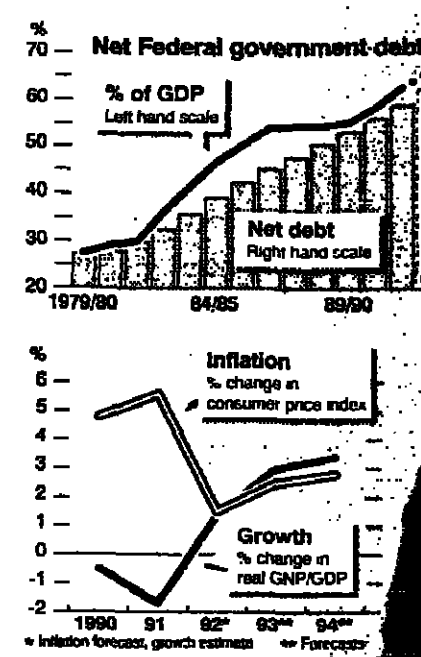
Even Ontario's social-democratic government, which came to office two years ago promising a raft of public-spending initiatives, is tightening its belt as the recession sets into revenues and puts heavier demands on social security.

Ontario last week announced a series of austerity measures without which its budget deficit would have soared from a projected C\$8.1bn (€4.1bn) to C\$12.5bn.

On the federal level, the Progressive Conservative government has been dogged by over-optimistic fiscal planning since it came to office in 1984. One budget after another has promised to bring down the budget deficit and reverse Canada's spiralling debt.

In practice, however, the Finance Department's forecasts have invariably erred on the bright side.

In last February's budget, Mr Mazankowski pledged that "despite the economic slowdown, we will hold the deficit at C\$8.1bn" in the fiscal year to March 31 1992. He predicted that, based on gross domestic product growth of 2.7 per cent in 1992, the shortfall would dip to C\$7.5bn in the current year, and that the government's bor-



Bernard Simon previews a mini-budget that has expansionary hopes amid restraining realities

rowing needs would shrink to nil by 1995/96.

But the 1991/92 shortfall came to C\$4.5bn, the second highest ever. With growth unlikely to exceed 1.5 per cent this year, the 1992/93 deficit is now expected to be C\$3.3bn-C\$3.4bn. Hopes of eliminating the borrowing requirement within four years have all but disappeared.

Financial markets have become increasingly jittery about Canadian government's appetite for debt. Burns Fry, a Toronto securities firm, predicts that federal and provin-

dollar in recent weeks. In the past three months the currency has slumped from 84 US cents to less than 78 cents.

As in the various European countries whose currencies have come under pressure lately, the central bank, the Bank of Canada, sought to smooth the fall by pushing up interest rates.

Together with increases which took place in the period of nervousness leading up to the referendum, banks have lifted their prime lending rates from 6.25 per cent to 9.75 per cent, wiping out the steady

declines in the first nine months of the year. Economists are virtually unanimous that rates will soon ease again now that the dollar appears to have found a new level. The Bank of Canada has already begun to bring down its trend-setting weekly discount rate.

But the recent jump in borrowing costs could delay the long-heralded business recovery. Mr Leo de Bever, chief economist at Nomura Securities in Toronto, predicts an "extremely weak" fourth quarter.

The Conference Board has already lowered its 1993 GDP forecast from 3.2 per cent to what Mr Darby calls "the high twos".

Just as missed budget targets have prompted calls for fiscal restraint from some quarters, the prospect of a delayed recovery has led others to urge that Mr Mazan-

kowski give top priority to reduction.

The prospect of a stimulatory fiscal package from the Clinton administration in Washington has strengthened the hand of those calling for similar measures in Canada.

Canada's unemployment rate is over 11 per cent and hardly a week passes without news of another big corporate retrenchment. Defasco, the country's biggest steelmaker, announced last week that it plans to close a mill with the loss of 2,000 jobs. Canadian National, the state-owned railway company, plans to cut 10,000 jobs, or almost a third of its workforce.

The political argument in favour of stimulation may be most persuasive of all. The Conservatives are languishing at rock-bottom in public opinion polls, and have been banking on a business recovery to improve their popularity before the general election next year.

Torn between the equally forceful calls for growth and for fiscal prudence, Mr Mazankowski is expected to steer a middle course in the mini-budget today.

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THE CHALLENGE OF THE NEW SOUTH AFRICA

South Africa's politicians will eventually put the wellbeing of their people first

Rob Angel, Chief Executive Officer of Engen talks to John Spira, Finance Editor of Johannesburg's Sunday Star.



Spira: Engen has risen to the challenge of supplying sub-Saharan Africa's growing energy needs by engaging in substantial refining capacity expansion programmes. How much additional capacity will come on stream before the end of the century and what markets will benefit?

Angel: The phased refinery expansion programme currently underway builds on one of Engen's core activities and forms an integral part of its growth strategy. The R570 million Phase 1 expansion at the Durban refinery will increase capacity by 30% and has also resulted in a significant increase of gasoline and diesel yields. The successful completion of the expansion in an operating refinery on time and within budget, was a first class achievement. The R800 million phase 2 upgrade, recently announced, will take the Engen refinery closer to its goal of becoming a world class refinery. The expansion will further increase the yield of high value transportation products, by over 5%, as well as give Engen a leading competitive edge in terms of pollution reduction and product quality improvements. In particular, the project will significantly increase the refinery's production capability of unleaded petrol and low sulphur diesel fuel; we expect the South African market and potential export market demand to increase significantly over the next few years. An added benefit will be that the effective crude oil throughput of the refinery within the full upgrading capability will be increased by a further 20%. The project will be completed by year end 1994.

While these first two phases of our expansion are directed at the local market, developing markets in sub-Saharan Africa, and the Indian Ocean Islands, further phased investments over the second half of the 1990s are also being studied. The timing and scope of subsequent phases will depend on market growth and on the nature of the emerging opportunities. Engen will actively pursue any markets where it is perceived that Engen has a competitive advantage.

Spira: Engen has oil exploration interests in the North Sea and in drilling activities off the South African coast. What are the prospects? Is Engen likely to become involved in other similar activities elsewhere?

Angel: The upstream component of Engen's business will see significant changes in the year ahead. New exploration ventures in Namibia and Gabon will get underway, as well as other West African opportunities which are now in the final negotiation stages. In the UK sector of the North Sea, development of the Alba oil field progressed satisfactorily, and appraisal drilling and pre-development design work continued in the Britannia gas condensate field.

Off the South African coast in the Bredasdorp basin, Engen participated in two exploration wells three step outs to previous discoveries. Engen now has interests in eight blocks in the Bredasdorp basin in which hydrocarbons have been discovered. The severe weather conditions and lack of an existing infrastructure are constraints to commercial production of reserves identified to date. However, Engen's rights in respect of these discoveries endure to 2003, and given continued progress in seismic technology, it is likely that several of these discoveries will be developed.

Spira: The oil-from-gas Mesagies project has been a somewhat controversial investment for Engen. What is the current state of play?

Angel: Commissioning of the offshore platform and onshore facilities is taking place, at a pace that is better than expected given the complex nature of the process. Synthetic oil is currently being produced by the Synthol process - a major milestone.

Production at 50% should be attained in early 1993 with full production by year end. Engen continues to manage the project and maintains its 30% stake in the equity of the venture, acquired at a cost of R30 million. The company has at least until the fourth quarter of 1993 to make a decision on whether it would wish to invest further in Mesagies to maintain its 30% equity stake in the project. Engen will follow its rights only if the decision makes commercial sense.

Spira: Is Engen playing a role in helping South Africa along the road to a peaceful democratic dispensation?

Angel: Business has a unique opportunity and major responsibility

to influence the socio-economic transformation taking place in South Africa. Engen is responding to this challenge by playing an active role in business organisations, such as the Consultative Business Movement and South African Chamber of Business, which are interacting with the leaders of a wide spectrum of groupings. Engen took a proactive stance during the recent referendum through a national media campaign to persuade voters to endorse negotiations, and by hosting meetings of business leaders to endorse support for local initiatives.

Engen is also providing material support for the Peace Accord by financing the work of mediators in various communities and assisting staff to assist with the establishment of Local Dispute Resolution Committees. At the local level Engen has taken leading roles in organisations which encourage business to become involved in the transition to a democratic South Africa.

Spira: Does Engen pursue social responsibility programmes?

Angel: Engen's social investment programme embraces the needs of both its employees and the communities in which Engen operates. Internally, the focus is on ensuring that all employees are able to enhance their quality of life and provide their children with a tertiary level of education. Employees are encouraged to take an active interest in disadvantaged communities by offering financial support to a maximum of R5 000 per request to projects in which they or their families are directly involved.

Externally, the wellbeing of the communities is addressed largely by Engen's Energos Foundation, which works with representative leaders to empower communities to solve their problems. The Energos Foundation has been established for six years, and has during this period received total funding of over R50 million from Engen. The Foundation is currently supporting 300 projects in the fields of education, small business and community development. Engen's financial commitment to social investment programmes is in excess of 10 percent of payroll.

Spira: Does Engen include equal opportunity in its business plans?

Angel: Engen has a long and proud history of being an equal opportunity company with policies that are non-discriminatory. In the mid-1980s the company took a strategic decision to adjust its people development policies to ensure that by the turn of the century the demographic profile to employees will more closely match the market it serves. This decision has been implemented by systematically creating a supportive environment, setting challenging objectives for the placement of black employees in management positions and providing support in the form of mentorship and training. A large number of students are receiving bursaries, to ensure a constant source of suitably qualified candidates for development within the company and the country.

Spira: What is Engen's relationship with other countries in Africa?

Angel: Engen is involved in business ventures or is pursuing a range of opportunities in sub-Saharan Africa, West Africa and Middle-East and other areas. Engen sees Africa as a natural extension of its Southern African base business, and expects that an increasing share of the group's growth will come from this region in the years ahead. Engen has been well received in these countries, and good working relations with both government and local business communities have and are being developed.

Spira: How do you view South Africa's economic outlook? Are the correct economic strategies being implemented?

Angel: South Africa's economic outlook is inextricably linked to the progress towards a new political system. While the course of negotiations is expected to be turbulent, Engen is confident that the country's politicians will (eventually) rise above party interests to put the wellbeing of all South Africans first. It is now widely accepted that outmoded socialist economic policies are no longer seen as appropriate in South Africa, and there is a much broader understanding of specific economic problems.

The need to encourage investment in the real economy is critical, and both Engen, particularly through its refinery expansions, and the Gencor group, are leading the way on this front. However, while a number of problem areas in the economy have been identified,

a clear overall strategy is required. Engen and others in the business community must work together with labour, government and extra-parliamentary parties to formulate and implement the appropriate strategies. Commitment from all players will be a pre-requisite for success.

Engen believes that the South African economy can achieve growth rates well in excess of 5% per annum if growth supporting policies are put in place. Such policies must (a) encourage capital investment for both domestic and export industries; (b) systematically devalue the economy and allow (free market forces to prevail); (c) encourage savings; and (d) ease the tax burden on business. Appropriate exchange rate policies and an initial major drive to attract foreign investment will also be important in kick-starting a new growth phase.

A common thread through all South Africa's policies must, however, be the promotion of a more even spread of wealth in the country - with the emphasis on redistribution through growth. The government is clearly trying to move in this direction, but will continue to be restrained until new political structures have been clarified.

Spira: What is the level of Engen's environmental consciousness?

Angel: Engen recognises that achieving its mission of real growth requires a sustainable environment. It has therefore accorded a high priority to managing its environmental performance, and has integrated environmental management into its routine business practices. This has resulted in the development of a corporate Health, Safety and Environmental management system, based on specific corporate codes of practice, and includes assessment of performance through environmental auditing.

Environmental sensitivities have also been a primary consideration in Engen's recent oil refinery upgrade, in which, based on a R2 million environmental impact assessment, R100 million was earmarked to meet environmental considerations.

Engen has also endeavoured to reflect its environmental concerns through investment in a variety of community based initiatives. Implicit in trying to meet the challenge of supplying the growing energy demands in Africa, is the need to also accept the challenge of sustainable development. This requires a high level of environmental awareness and performance by industry.

Spira: Can you furnish statistics regarding Engen's export growth?

Angel: Export volumes increased by 90% during the year. This represents a five-fold increase over the past three years. Engen is now exporting to 16 countries in sub-Saharan Africa and the Indian Ocean Islands. Export volumes comprise around 10% of total sales.

Spira: A new phase in Engen's development has been the launch and conversion of Mobil services stations to the new Engen image and livery. How has this progressed?

Angel: Early results and feedback have been particularly encouraging and Engen expects a growing market share from the brand change. The conversion programme will be completed by year end 1993.



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NEWS: INTERNATIONAL

Age of labour shortage ends for Japanese

By Charles Leadbeater
in Tokyo

JAPAN is suffering from an excess supply of labour for the first time for almost five years, according to government figures published yesterday. These suggest the official unemployment rate will soon rise if the economic downturn continues.

The ratio of job offers to job seekers fell to 0.96 last month from 1.01 in September, which means that for every 100 job seekers there are only 96 job offers.

This is the ratio's lowest level since April 1988 when the Japanese economy was recovering from the downturn provoked by the rapid appreciation of the yen in the mid-1980s. The ratio has fallen from a peak of 1.47 in March 1991.

Although the official unemployment rate was unchanged at 2.2 per cent, the sharp decline in job offers suggests unemployment may begin to rise.

Job offers in October were 18 per cent down on last year, mainly because of offers of temporary and part-time work were 68.7 per cent lower.

Manufacturing job offers were 28.9 per cent down on a year before, 6.8 per cent in finance and 12 per cent in the rest of the service sector.

Bank defends Australian \$

By Kevin Brown in Sydney

THE Australian Reserve Bank intervened yesterday to defend the currency after the government announced sluggish growth figures and a sharp rise in net foreign debt in the September quarter. After touching a five-year low of 67.5 US cents, the Australian dollar recovered to 68.25.

Gross domestic product grew only 0.5 per cent in the quarter, confirming that the economy is recovering more slowly than forecast. The government said the figures, combined with revisions to earlier quarters, showed the economy had grown by 2.1 per cent since September 1991, when the recession ended.

Mr John Dawkins, the federal treasurer, said the economy was growing relatively strongly by international standards. He forecast accelerated growth towards the end of the financial year in June.

However, economists said leading indicators suggested that growth would decelerate in the December quarter because of a reduction in stocks and a lower contribution from net exports.

Balance of payments figures issued on Monday showed that Australia's current account deficit is likely to exceed the government's \$315bn target, mainly because exports have continued to grow more slowly than imports.

Net foreign debt grew by 8.6 per cent to \$316.3bn (£73.7bn) equivalent to 42 per cent of GDP, compared to 36.5 per cent in September 1990. The increase is likely to prompt a review of Australia's debt rating by credit agencies.

However, economists said Australia was unlikely to be downgraded because of an improved ability of the economy to service the debt, as measured by the ratio of interest payments to exports. The ratio fell to 15.4 per cent from 16.5 per cent in June and 18.1 per cent in September 1991.

Part of the increase in the Australian dollar value of the debt is likely to have been caused by a devaluation of the currency by more than 13 per cent in trade weighted terms over the past year.

The poor economic figures suggest that the government may fail to achieve its target of 3 per cent GDP growth through the financial year. Growth of less than 3 per cent is unlikely to be sufficient to reduce unemployment significantly from its 11.3 per cent level.

The figures are a blow to the Labor government, which is hoping for evidence of substantial recovery before the federal election, due by June.

Even more serious than the

Hong Kong business cools on democracy plans

By Simon Holbarton
in Hong Kong

SUPPORT among Hong Kong's business community for Mr Chris Patten, the colony's governor, is rapidly evaporating in the face of the concerted opposition from Beijing to his proposals for more democracy in Hong Kong.

Many business people were alarmed by China's effective halt of the future development of the colony's container port by its threat last week not to honour the Hong Kong government's proposed plans for expansion of the port.

This concern was heightened on Monday when Beijing said

that all agreements entered into by the Hong Kong government would be invalid after 1997 if not agreed to by China. Business people took little comfort from China's assurance that it continued to welcome foreign investment in the colony.

Business people believe that Mr Patten is acting precipitately in his attitude toward China and has embarked on a

quest that has little or no chance of success. China, they claim, may compromise on economic issues when it is in its interests to do so, but not on matters of politics.

Influential figures among the British business community in Hong Kong fear that Mr Patten has gone about dealing with China in a confrontational way which has succeeded only in hardening Beijing's resistance to his ideas for limited democracy in the colony.

"Confronting China head-on is not the way to deal with the Chinese," said the head of one large diversified trading company. "He has given them no room for manoeuvre."

Few business leaders, either British or Chinese, will speak publicly about their disquiet. In private, however, many are concerned about possible Chinese retaliation which could affect their business interests in Hong Kong and their prospects in China.

According to the finance director of one local electronics company: "I'm not sure that Mr Patten knows what he is doing. If you look at what has been happening in China it is helpful to business. Why change Hong Kong now? There is no need to."

Mr John Mulcahy, head of research at Peregrine, a local brokerage, said: "I do not

believe the position he has adopted is winnable. He has taken the risk and I think he has failed."

"There has not been a mood as divisive and anxious in

'It is better... that the issue of democracy... is settled once and for all'

Hong Kong as prevails today since the early 1980s. If that is what he has set out to achieve then he has achieved it."

This view is not, however, universally held. Nor is opposition to Mr Patten total

among business people.

Some leading members of the business community have welcomed his open style of leadership and the way in which he has brought the political problems facing Hong Kong to the public's attention.

"It is better for Hong Kong that the issue of democracy and the colony's relationship with China is settled once and for all," said one *magazine*.

Another top executive of a large Anglo-Chinese company said: "We have to back the governor. Those who are criticising him now are the ones that have done well out of the colonial system and fear change."

Editorial comment, Page 14

Where Cambodia's peace deal does not reach

Victor Mallet visits the north where the annual dry-season battle with the Khmer Rouge is under way

FOR Lieutenant Yang Souphat, an officer in the Cambodian government army guarding the road north of Kompong Thom, very little has changed since the signing of the Paris peace accords a year ago.

The rains have ended, the swampy ground is beginning to dry out, and it is time for the annual battles against the guerrillas of the Khmer Rouge.

Already there is fighting with artillery or small arms almost every day. "Khmer Rouge activities are on the increase," says the lieutenant. His troops show off an anti-tank mine found that morning under the dirt road known as Highway 12: the only vehicles moving now are bicycles and heavily laden motorcycles resupplying the troops further north.

But what about the ceasefire? "There is no success with this," replies Lt Yang Souphat, "because the Khmer Rouge still keep their weapons."

Across Cambodia, the refusal by Khmer Rouge leaders to adopt a ceasefire, disarm their forces or participate in an election due next May - all of which they agreed to do last year - is undermining both the peace plan and the \$2bn operation of the United Nations Transitional Authority in Cambodia (Untac) which was supposed to implement it.

In the area around Kompong Thom, UN troops are monitoring a non-existent ceasefire. Lt Yang Souphat, recently supplied with a new multiple rocket launcher from down south, is more concerned about the grid references of incoming artillery rounds than the ins and outs of the UN peace plan.

UN military observers agree that the various Cambodian factions have started to manoeuvre their forces through Cambodia's forests, rubber plantations and swamps in their attempts to seize more territory. Numerous skirmishes are breaking out: they are usually between the Khmer Rouge and the government, but the forces of Funcinpec, the royalist party, are also occasionally involved.

"As it starts to dry out, there is an awful lot of factional military activity," says Colonel Mark Walton, the British operations officer for the military observers in the area.

Even more serious than the



French Untac soldiers load a UN helicopter in northern Cambodia where Khmer Rouge forces were reported to be operating

seasonal outbreak of fighting is a drive by the Khmer Rouge to disrupt the registration of voters for the election.

Last week, two days after military observers had distributed election posters and radios (so that the villagers could listen to Untac radio) in a village in Kompong Thom's Sambour district, Khmer Rouge

guerrillas entered the village, burnt the posters and - according to some reports - took away the radios.

A more ominous incident, also last week and in the same district, occurred in another village where civilian UN officials had already registered voters. Khmer Rouge guerrillas seized the registration cards at

gunpoint and cut them in half, keeping the halves bearing the names of the inhabitants.

Elsewhere in Kompong Thom province, two people were injured when six rockets were fired at a registration centre, and in yet another part of the province a Khmer Rouge general has ordered UN electoral staff and demanded

the removal of a cantonment site for Funcinpec soldiers.

Near Kompong Cham a UN electoral officer came across the body of a man floating down the Mekong river. He had been tortured, burnt and tied to a stake.

Not all the violence is attributed to the Khmer Rouge. Government officials, accus-

Thais halt UN flights from Bangkok

By Victor Mallet
in Phnom Penh

THAILAND has cancelled an arrangement for United Nations flights to and from Cambodia, the United Nations Transitional Authority in Cambodia (Untac) said yesterday. The Thai move will inconvenience rather than cripple the \$2bn

operation to bring peace to Cambodia, but it underlines Thailand's extreme reluctance to impose economic sanctions against the Khmer Rouge.

In its latest resolution on Cambodia, the UN Security Council on Monday banned the sale of fuel to the Khmer Rouge,

which gets its supplies from across the border in Thailand, because the Khmer Rouge has refused to abide by the Cambodian peace accords signed in Paris last year.

The resolution also endorses a ban on Cambodian timber exports from next year and threatens further measures against the Khmer Rouge.

"We cannot in effect fly any of our aircraft to and from Bangkok," said Mr Eric Fick, the Untac spokesman in Phnom Penh, adding that emergency medical flights would still be allowed free passage by the Thais.

UN officials believe that the Thai armed

forces, which have close links with the Khmer Rouge, are behind the move.

The arrangement cancelled by Thailand allowed Untac, which operated about three return flights a week between Bangkok and Phnom Penh for passengers and cargo, to present the Thais with a monthly flight schedule. The December schedule was approved, but subsequently the approval was withdrawn.

Thailand has done nothing to disguise its distaste for sanctions against the Khmer Rouge, an organisation long regarded as a useful buffer against the influence of Vietnam and the Vietnamese-installed government in Phnom Penh.

Third world development 'at risk'

By David Buchan in Paris

CIVIL WAR and the spread of Aids in many third world countries must be reduced if improvements in economic development are not to be reversed, according to a western government study published yesterday.

"We are very concerned that unless conflicts like that in Somalia are put to rest, (western) governments will have to devote a larger proportion of their official development assistance to emergency needs," Mr Alexander Love, chairman of the 20-country Development Assistance Committee (DAC), said. He welcomed current discussions in the United Nations about the possibility of using military means to get food and medicine into Somalia.

Following the annual meeting in Paris of the 20 donor members of the DAC, Mr Love also expressed worries that recent real increases in western official aid, running at an average 1.7 per cent over the past five years, would tail off under the pressure of domestic budgetary constraints and new needs in eastern Europe.

Aid from Arab countries had declined since the Gulf war, while the ex-Soviet Union had turned from a net aid donor to recipient. Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan and Uzbekistan have become recipients.

Buthelezi threatens to form new state

By Patti Waldmeir in Ulundi, KwaZulu

CHIEF Mangosuthu Buthelezi, leader of the Inkatha Freedom party, yesterday issued a veiled threat to declare the unilateral independence of the KwaZulu black homeland and the white province of Natal from South Africa.

His move, on the eve of important constitutional negotiations between the African National Congress and the government, appeared aimed at influencing the talks rather than raising an immediate prospect of secession.

The Inkatha leader, who is chief minister of the KwaZulu "homeland", said he would seek to hold a referendum to test the popularity of a new

multi-racial state called KwaZulu/Natal, formed by uniting white Natal province and the black homeland. The state would have autonomous powers within a federal South Africa.

He published a draft constitution for the new state, which would include protection for minorities and special representation for "cultural formations", which in many cases would be the same as racial groups.

Chief Buthelezi claimed that the Joint Executive which now administers some aspects of government in KwaZulu and Natal together would have the authority to call an all-race referendum on the proposed constitution.

"Once ratified by the elector-

ate of KwaZulu/Natal, the new constitution will stand in force, regardless of the direction taken by the constitutional process in South Africa," Chief Buthelezi said, a threat that the new state would in effect secede if its demands for regional powers are not granted.

Though such a constitution would have no legal force under the current South African constitution, popular backing if it could be achieved, which is far from certain, would put pressure on the ANC to grant strong powers to regions such as KwaZulu/Natal.

So far, the ANC has insisted on only limited devolution of power to regions, while the ruling National party seeks

greater regional devolution. Inkatha goes one step further than the National party, demanding full-fledged federalism.

Chief Buthelezi's announcement brings to the fore the issue of regional devolution, which is likely to prove the most difficult question in the constitutional talks soon to begin.

Government officials yesterday rejected his plans and indicated Pretoria would bring pressure on Natal authorities to prevent a referendum.

Officials said they did not believe Chief Buthelezi was contemplating secession from South Africa but that he would do so if he could not guarantee strong regional powers through negotiation.

Mexico City suffers worst air pollution

By Bronwen Maddox, Environment Correspondent

MEXICO City has the most polluted air of any large city, according to a report published yesterday by the World Health Organisation and the United Nations Environment Programme (Unep). The report, which looks at 20 of the world's "megacities" with populations of about 10m says London, New York and Tokyo have the least air pollution.

The UN estimates that by the year 2010, 47 per cent of the world's population will live in urban areas. "Air pollution is

now an almost inescapable part of urban life throughout the world. WHO guidelines are being regularly exceeded" in many cities, it says.

According to the study, which draws on 15 years of research, traffic fumes are the single biggest cause of air pollution in nearly half the cities. The UN expects the number of vehicles in the world - 630m - will double in the next 20 to 30 years.

The WHO and Unep warn that air pollution directly affects breathing and circulation, and can bring "increased deaths, disease and disability".

They add that "some of the 'megacities' have approached the same massive air pollution levels of the notorious London smogs of 40 years ago".

The study looked at six pollutants: sulphur dioxide (SO₂) mainly from industry and power generation; dirt particles in the air from domestic fires, power and industry; lead and carbon monoxide (CO), mainly from vehicles; and nitrogen dioxide and ozone, caused by the combination of heavy traffic and sunshine.

In Mexico City, levels of SO₂, CO, lead, airborne dirt and ozone were more than double

WHO recommended levels. Airborne dirt was also a serious problem in 11 other cities: Bangkok, Beijing, Bombay, Cairo, Calcutta, Delhi, Jakarta, Karachi, Manila, Seoul and Shanghai.

Cairo and Karachi also had particularly high lead levels and Los Angeles, Sao Paulo and Tokyo had serious ozone problems. Although ozone present in the middle regions of the atmosphere protects people and crops from harmful ultraviolet radiation, when present near the ground it can cause breathing problems and headaches.

Kenya plans for polls 'favour' Moi

KENYA's plans for its first multi-party elections since independence in 1963 are "seriously flawed" and may be tilted in favour of President Daniel arap Moi, according to a report issued yesterday by the International Human Rights Law Group, a Washington-based organisation.

The Washington-based organisation said President Moi's government has shown its willingness to use its powers to influence the outcome of the voting, scheduled for December 29.

President Moi, under pressure from domestic groups and countries providing aid, agreed to the elections last December.

The rights group's fact-finding team, made up of representatives from Britain, Chile and Denmark, praised the openness of political discussion, but found a number of problems.

Opposition parties, the report said, had been denied access to government television and radio and had trouble organising campaign rallies.

Some parties were unable to register, the report added, citing the government's refusal to let the Islamic Party of Kenya and the Green Party to take part.

The representatives said that with about a month before the elections, the Electoral Commission, had yet to decide on the number of polling places and the logistics and systems to be used for polling.

NEWS IN BRIEF

New governor for Indian central bank

MR C. Rangarajan, a member of the Indian government's planning and finance commission, has been appointed the next governor of the Reserve Bank of India, the central bank. He will take over from Mr S. Venkataramanan, who reaches retirement on December 22, writes Shiraz Siddiqui in New Delhi.

Mr Rangarajan, 60, was deputy governor of the Reserve Bank for 10 years until January 1991. He rejoins amid controversy that the bank failed to exercise regulatory controls on Indian and foreign banks involved in the Rs35bn (2820m) Bombay financial scandal.

The role of the central bank in the scandal is being investigated by a parliamentary committee which questioned Mr Venkataramanan last week, but failed to establish allegations by MPs that he had been personally involved in the scandal.

Mr Rangarajan, an academic before he joined the bank in 1981, is widely regarded as a monetary expert and has been associated with India's economic reforms.

Former BCCI officials released

Authorities in the United Arab Emirates yesterday released five former officials of the failed Bank of Credit and Commerce International (BCCI) who had been detained since September 1991 on suspicion of fraud, Reuters reports from Abu Dhabi.

The UAE attorney general's office said Bahar Saeed Khan, Iqbal Ahmed Rizvi, Qaisar Rida, Abdul Rida, Mohammed Abdul Mujeeb, and Suhail Alam Kifilhashi, were released due to lack of evidence. The five will not be allowed to leave the UAE. Rizvi and Kifilhashi were Britons and the others Pakistanis.

A total of 13 former BCCI officials remain in custody.

Unita rebels take northern cities

The Angolan government has lost control of two strategic northern cities to Unita rebels and warned the nation it was on the brink of renewed civil war, Reuters reports from Luanda.

State-run radio said Uige, 800km north-east of Luanda, and the nearby city of Negage, with its important airbase were both in Unita hands after two days of fighting.

The radio added that while police had driven back Unita forces about 12 miles from the north-western oil town of Soyo the rebels were massing elsewhere in Zaire province for an expected attack on the provincial capital, M'banza Congo.

Death toll
Palestinian
end hits 2.

chiefs fail to

Death toll in Palestinian feud hits 25

By Lara Marlowe in Beirut

TWO members of Abu Nidal's extremist Palestinian Fatah Revolutionary Council (FRC) were killed by their own bomb yesterday in the southern Lebanese city of Sidon, bringing to 25 the number of Palestinians killed in a six-month vendetta between Fatah, the military wing of the Palestine Liberation Organisation, and the FRC.

A series of bombings and gangland-style murders, carried out with submachine guns and silenced pistols in market places and cafes and on the sea-front promenade, have terrorised the residents of Sidon. Abu Nidal has demanded that the PLO release 62 FRC members it is holding in Sidon.

The 19-year-old conflict between the two groups has been exacerbated by the Middle East peace talks.

The FRC accuses the PLO of betraying Palestinians by accepting the talks should take place. PLO officials in Lebanon claim the Abu Nidal group seeks to ruin Lebanese-Palestinian relations and force Leb-

anese authorities to disarm the refugee camps. The Lebanese army surrounded the camps in July 1991 and seized heavy weapons, but allowed guerrillas inside the camps to keep their guns.

Walid Abu Tarboush and Hassan Dib, the two men who died yesterday, were planting a bomb near a PLO office in the Ein el Hilweh refugee camp when the device exploded.

The feud began on June 8 when Mr Akaf Basio, head of security for the PLO, was gunned down in Paris. The assassination campaign moved to Sidon with the murder of Fatah's Ein el Hilweh commander. Fatah then went on the offensive, assassinating three FRC members in July, including Mr Walid Khaled, the group's leader in Lebanon.

Israeli security forces shot dead a 12-year-old boy and wounded 30 people during clashes with Palestinians yesterday in the occupied Gaza Strip, Reuter reports from Gaza. Arabs said the violence began when troops charged into a wake for a Palestinian stone-thrower killed last week.

Fundamentalists to exert big influence in new parliament, writes James Whittington

Jordan's fledgling democracy takes wing



King Hussein of Jordan: Question mark over his health as government and parliament square up

JORDAN's 80-member lower house of parliament reconvened yesterday, effectively marking the start of a four-month campaign for next year's multi-party general elections, the first since 1958.

The parliament was elected three years ago in the first poll since 1967 but candidates were not allowed to organise themselves into political parties.

Now, with a question mark hanging over the health of King Hussein, who says he is committed to democracy, the power struggle between government and parliament, and factions within the house, is expected to be intense, with parliamentarians determined to achieve a real share of power.

Some of the more contentious issues likely to be debated are the Middle East peace process, a law banning alcohol, and amendments to the controversial state security court law, used while parliament was in recess to try two MPs for treason.

Moreover, with the recent legalisation of political parties, the session will provide the last chance for MPs to forge a cohesive opposition to Moslem fundamentalists who form the house's largest bloc, of 30 seats, and have made significant gains in local council elections.

For most MPs, yesterday's inauguration ceremony and king's speech could not have come soon enough. The extraordinary security court

trial of two deputies accused of plotting to overthrow the king with the intent of creating an Islamic state, remains firmly fixed in their minds. The case

was seen by many as an attempt by certain circles in government to clip the wings of Jordan's democracy, and many MPs privately consider

the case against the two MPs to have been contrived.

Although King Hussein succeeded in diffusing tension between parliament and government by granting an amnesty to the two MPs, whom the court found guilty and sentenced to 30 years' hard labour, the effect of the trial on MPs will be the most closely watched test of the next session.

One of the two accused, Mr Leith Shbeilat, who was more vocal than most MPs in his pursuit of government corruption and democratic change before the trial, almost decided to abandon his political career.

Potentially, the most damaging issue for the government will be a debate on the peace process. With nearly half the house, fundamentalists and leftist groups, fervently against the talks, many believe that a motion of no confidence in the cabinet is inevitable.

Parliament cannot prevent the government from conducting the negotiations, but such a motion would be destabilising, especially as the king has committed himself to the talks.

The crunch, however, would come if an agreement with Israel were to materialise, since this would need parliament's endorsement.

According to one Moslem MP, parliament would reject a

peace accord.

Another stormy issue, already scheduled for debate, is a draft law proposed by the fundamentalist Moslem Brotherhood to prohibit the sale and consumption of alcohol. As one parliamentarian said: "The Islamists know that just as it is difficult for any MP to vote for peace as Arabs, they are unable to vote for alcohol as Moslems. They would never be re-elected."

The strength of the fundamentalist bloc in parliament and the wave of fundamentalism which is influencing local as well as national centres of power through the ballot box is causing growing concern to the government.

Islamic groups are the most organised and active popular political forces in Jordan, and their opponents fear that they will benefit substantially in next year's election from the shifting alliances and factionalism which characterises other groups.

For this reason, and given the ripples felt within Jordan's government from this year's aborted Algerian election, some government sources consider that the election, due in November, may be postponed to allow infant political parties more time to organise - a move which lies within the powers of the King.

Chiefs fail to settle Western Sahara poll

By Edward Mortimer in London

UN efforts to hold a referendum on the future of the Western Sahara suffered a further setback in Geneva yesterday when the UN special envoy, Mr Sahabzada Yaqub Khan, failed for the second day running to convene a meeting of tribal chiefs from the territory.

The meeting, scheduled to start on Monday, was intended to define criteria for deciding who is entitled to vote on the future of the sparsely-inhabited territory. A former Spanish colony, valued mainly for its fisheries and phosphate deposits, it was annexed by Morocco

on Spain's withdrawal in 1975. The Algerian-backed Polisario Liberation Front contested the annexation, and fought a desultory guerrilla war against the Moroccans until a UN-brokered ceasefire came into effect in September 1991.

Under the UN peace plan, this should have led to a referendum in January this year, with an electoral roll based on the Spanish census of 1974, which showed a population of only 73,500. But after accepting the plan, Morocco produced a list of a further 120,000 people who it said were entitled to vote, claiming they were left out of the census because they or their families had fled from Spanish colonial rule to

Morocco proper, and that this should not prejudice their right to a say in the territory's future.

In December last year Mr Javier Perez de Cuellar, the outgoing UN Secretary General, accepted the argument that "people who fled colonial rule cannot be deprived of the right to decide on the future of the territory to which they belong", and said this applied also to the children of such people. But, he added, "in order not to widen excessively the scope of this provision, it has been restricted to one generation only".

Morocco agreed to co-operate on this basis, dropping its insistence on the full list of

120,000. But the Polisario rejected the instructions, saying Morocco would use them as a pretext to import voters who had no real connection with the territory.

The idea behind the Geneva meeting, to be attended by 19 chiefs from each side, was that, since Saharan society is essentially nomadic and tribal, tribal chiefs were best placed to know who belonged in Western Sahara and who did not. But at the last minute Polisario objected to seven of the chiefs nominated by Morocco, on the grounds that their names did not figure on a list given to both parties by Mr Perez de Cuellar in 1990.

The Polisario leader and

president of the self-proclaimed Saharan Arab Democratic Republic (SADR) Mr Mohammed Abdelaziz, admitted during a visit to London last week that he himself does not figure in the Spanish census (he was born in the Moroccan city of Marrakesh), but insisted that a blanket inclusion of anyone whose parents had ever lived in the Western Sahara would be too wide.

Politically, neither side can contemplate losing the referendum, which means neither is likely to let it happen except in circumstances where they feel confident of victory. The United Nations observers in the desert have taken on a thankless task.

Two foreign correspondents suspended by Israelis

By Hugh Carnegie in Jerusalem

ISRAELI yesterday suspended official accreditation of two foreign correspondents - one American and one British - for publishing stories which the authorities said should first have been submitted to the military censor for approval.

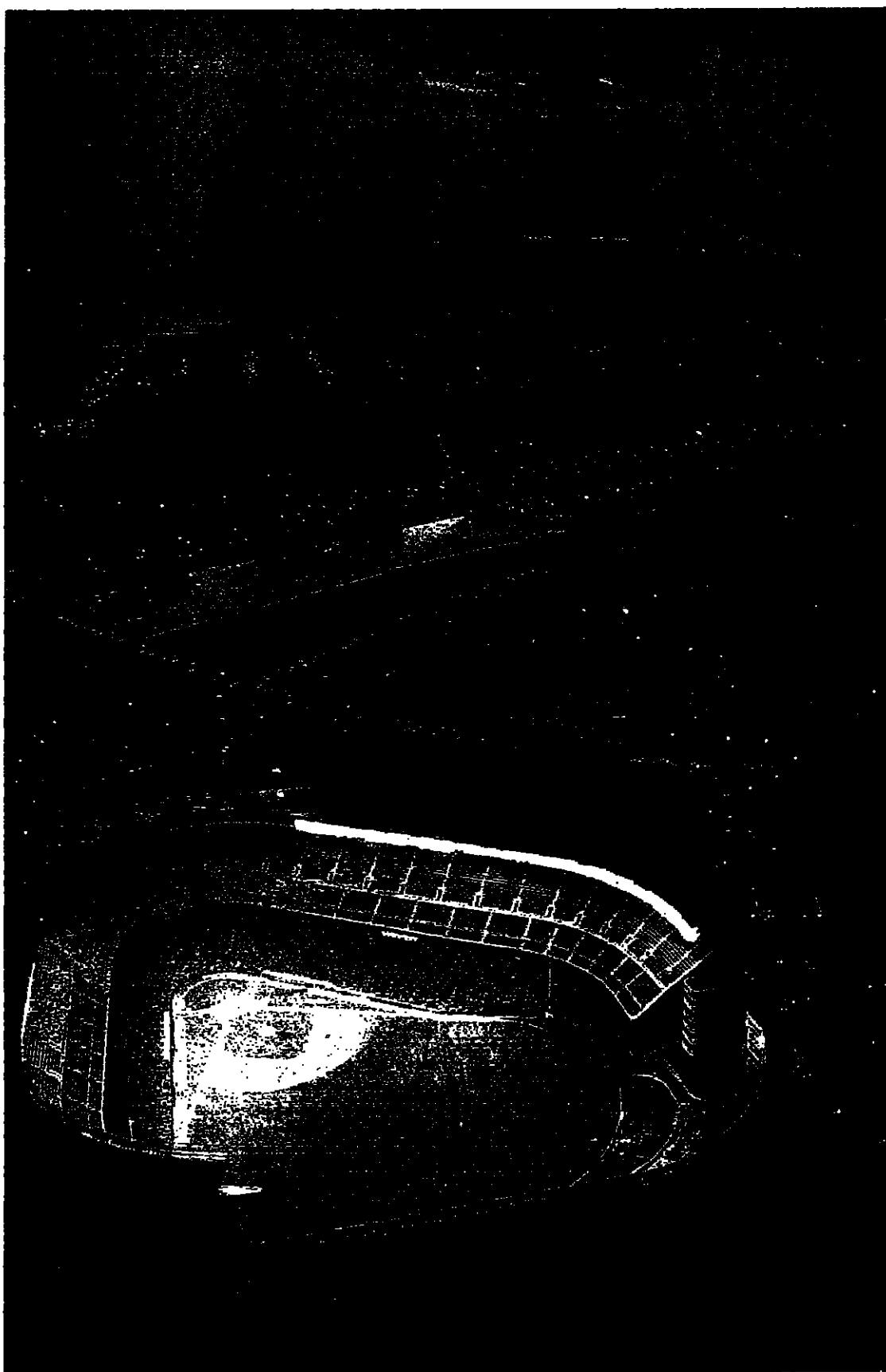
It was the first such action in four years and underlines contradictions in the censorship system Israel maintains for foreign and local journalists. In theory, almost all stories on

military and Arab-Israeli affairs have to be submitted prior to publication. But the censor rarely objects to non-compliance except where an issue of special sensitivity arises leaving the onus on the journalist. Yesterday's case arose from an incident last month when five Israeli soldiers were killed in an accident during a training exercise. It spiralled into a local scandal when it was revealed Lt Gen Ehud Barak, the Chief of Staff, was present when the accident occurred.

The military censor was accused by Israeli newspapers

of co-operating in a cover-up of serious army misconduct by initially barring publication of these details. Foreign newspapers began reporting on the incident, including an assertion by the Miami Herald that the training exercise was a practice run for the planned assassination of the leader of Lebanon's Hizbollah Islamic fundamentalist movement.

Ms Carol Rosenberg, the Herald's correspondent, had her accreditation withdrawn indefinitely, along with Mr Ian Black of the Guardian newspaper of London.



Can you light up the sky without clouding the air?

Natural gas - affordable, safe and available - is an increasingly popular choice for driving turbines that generate electrical power all over the world. Although it burns relatively cleanly,

combustion does produce nitrogen oxide, implicated in acid rain. Abatement techniques have reduced emissions, but heightened awareness among the industrial nations continues to generate tighter legislative controls and the development of ecologically-sound power plants.

Conventional methods of controlling emissions are costly and dampen efficiency. However, ABB research has now developed a way to burn them off. It is a total solution, reducing pollutants while maintaining efficiency, thus consuming less fossil fuel. ABB has installed its innovative "EV-burner" in the Midland Cogeneration Venture, a joint project to produce power for the Dow Chemical Company and the State of Michigan, USA. At full power load, this plant is now producing emission levels well below the world's most stringent requirements.

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The society announces for the tenders stated hereunder for the supply of Sugar Beet Equipments for BELKAS PROJECT FINANCED BY THE SAUDI FUND FOR DEVELOPMENT

Tender No	Due Date	Description	Price of tender document in L.E./or equivalent by hard currency
14/B	14.2.93	measuring & control apparatus	2000
10/B	14.2.93	air compressor station	500
3/B	16.2.93	diffuser	1000
11/B	16.2.93	lime kiln, lime preparation & CO ₂ compressor	2000
4/B	20.2.93	pulp presses	1000
5/B	20.2.93	pulp dryer, pelletizing & storage	2500
1/B	22.2.93	beet reception and beet preparation	2500
2/B	22.2.93	slicing machines	4000
12/B	24.2.93	factory water circuits	2000
13/B	24.2.93	waste water treatment	500
8/B	26.2.93	make up water treatment plant	500
7/B	26.2.93	boiler house	2000
9/B	28.2.93	electrical power house	3000
6/B	28.2.93	process plant	5000

- Offers will be opened in the above address at 12.00 O'clock Noon Cairo local time at the due date of each tender.
- Tender documents can be obtained from the above address against a stamped application in the name of the head of Purchasing Sector against its price mentioned above, and this price will be increased by 5% in case it is asked by Mail.
- Offers should be submitted through registered Egyptian agent and accompanied by the following documents:-
A - Copy of agency form (14C) and original to be submitted for review
B - the original receipt's which prove the Purchase of the tender documents.
C - 2% (bid bond) bank guarantee issued from a first class bank and endorsed from a first class EGYPTIAN BANK which will be increased to 10% in case of order
- Tenderers have the right to participate in one or more of the a/m tenders, but it is not allowed to participate in part of a tender
- Tenderers who will not abide strictly by all a/m terms their offers will be rejected

CADBURY COMMITTEE

Tougher code for companies in final report

By Andrew Jack

BRITISH quoted companies will next year be required by the Stock Exchange to show whether they comply with a code of corporate governance, the final report of the Cadbury committee stated yesterday.

The committee on the financial aspects of corporate governance, chaired by Sir Adrian Cadbury, will also require a company's auditors to scrutinise for accuracy many of the details in the statement of compliance.

The code says some non-executives should be independent of management, appointed for specified terms and selected through a formal process.

Directors' service contracts should not exceed three years' without shareholder approval and all their emoluments should be clearly disclosed. Their pay should be subject to review by a remuneration committee dominated by non-executives. The board should have an audit committee, report on the effectiveness of internal controls and state whether the business is a going concern.

Sir Adrian said: "Boards must be free to drive their companies forward, but to exercise that freedom within a framework of effective accountability." He said the code was based on two planks - the need for disclosure so all those with an interest in a company had the information needed to exercise their rights

and responsibilities; and for checks and balances to guard against undue concentrations of power in the boardroom.

Institutional investors are expected to apply pressure to bring about reform. "We are relying on market forces to turn our recommendations into action," Sir Adrian said.

The Cadbury report updates a draft issued by the committee last May, and has been amended following public debate and submissions from 226 organisations and individuals. The committee has strengthened the tone of the document and clarified its view that non-executive directors should work as part of a unitary board with the executives. The Stock Exchange's continuing listing obligations rules will require companies to provide a statement showing they complied with the code - or highlighting areas and reasons where they do not - in their annual reports from June 30 next year.

The recommendations were generally welcomed by the City. Coopers & Lybrand estimated the additional costs would add 10 per cent or more to the annual audit fee of most companies. The Chartered Association of Certified Accountants said: "We give a cautious welcome to the report but still believe its main flaw is the lack of any effective means to ensure compliance."

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NEWS: UK



Sir Adrian Cadbury: relying on market forces

Net cost of Gulf war may exceed £1.4bn

By David White, Defence Correspondent

THE NET cost to Britain of the Gulf war early last year is expected to exceed £1.4bn in spite of more than £2bn of financial assistance from other countries.

A report by the National Audit Office, parliament's public spending watchdog, includes in the cost estimate a total of up to £250m that the Export Credits Guarantee Department may have to pay on insurance claims connected with events in the Gulf in 1990-91.

It puts the net military cost at a minimum of £615m, although at one stage it seemed that the Ministry of Defence might actually register a profit from the Gulf war campaign.

The total military cost of Britain's participation in the campaign is put at £2.64bn. This includes a bill of £529m for replenishing stocks after the war, and £200m worth of aircraft and munitions that the MoD has decided not to replace.

It also includes an estimated £336m worth of savings which the Ministry of Defence lost by having to defer cutback measures under its Options for Change programme.

Against these costs, a total of £2.15bn has been received in cash contributions from allies. The principal contributors were from Kuwait, Saudi Arabia, the United Arab Emirates, Germany and Japan.

Almost £1bn was spent on procurement for the campaign, including special armament purchases and repairs and modifications to equipment.

Transport of personnel and supplies alone cost £270m, and the forces ran up a £24m telecommunications bill.

Nineteen of the 1,200 civilian vehicles leased or hired during Operation Granby have still not been traced, according to the report.

The National Audit Office says final costs are still "subject to uncertainties". The NAO goes on to complain that the Ministry of Defence's accounting and forecasting systems did not always readily provide the necessary information.

Ministry of Defence: The Costs and Receipts Arising from the Gulf Conflict, report by the Comptroller and Auditor General, HMSO £5.95.

Tax appeals will cause fresh chaos says Labour

By Alison Smith and Andrew Adonis

INDEPENDENT property valuations to form the basis of appeals against council tax bandings are likely to cost many householders more than they would gain next year from a successful challenge, it emerged yesterday.

The council tax, which is largely based on property valuation, is to replace the controversial poll tax, based on a per capita flat-rate. The tax raises revenue for spending on local services.

The structure of the new tax, which limits the range of bills set by any council, means that in the short-term for many people it will not be worth incurring the costs of an appeal. The individual bandings have just become available to local authorities.

The prospect of independent valuations was raised yesterday by Mr Michael Howard, the environment secretary, who said that people were "perfectly entitled" to get a valuation done on which to base an appeal.

Organisations of professional valuers expect a wave of valuation work, once people have had a chance to see how their homes had been placed in the eight property bands on which the tax is based. Estimates of costs ranged from about £50 for an initial check, to around £150 for a more detailed assessment. The Royal Institution of Chartered Surveyors said that for the few cases which went as far as representation at a formal valuation tribunal hearing, the bill could be "several hundreds of pounds".

Both the Institution and the Incorporated Society of Valuers and Auctioneers advised people to "shop around". No appeal against the valuations can be made until April, and most councils said there was no immediate stampede from people to find out their banding.

Mrs Margaret Beckett, the opposition Labour Party's deputy leader, predicted that the "chaos and injustice of the poll tax is likely to be surpassed by the chaos and injustice of the council tax."

Eurotunnel may sue over traffic

By Richard Tomkins, Transport Correspondent

SIR ALASTAIR MORETON, chief executive of Eurotunnel, yesterday warned that his company would consider suing the government if railway privatisation cut the amount of rail traffic expected to use the Channel tunnel.

He said Eurotunnel would hold the government liable if its revenues were hit by changes in the conditions under which the Channel tunnel concession agreement was drawn up in 1986.

Since railway privatisation was not on the government's

agenda in 1986, this constituted a change in conditions - and Sir Alastair said he was convinced the effects would be adverse.

Although British Rail and SNCF, the French national railway, have undertaken to buy 50 per cent of the Channel tunnel's capacity, part of the fees Eurotunnel receives will depend on traffic through the tunnel.

Sir Alastair said BR's plans to create Railtrack as a track-owning body and introduce track charges for freight and passenger trains would price most freight traffic off the rails and on to the roads.

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Britain in brief



Plan to make EC more user-friendly

Officials in European Community countries will be told to make the single market more user-friendly by the European Council in Edinburgh next month.

They will be expected to keep in touch with one another to ensure the single European market works. The move will lead to a sharp increase in contact between officials of member states in efforts to resolve problems before they need to be raised more formally through embassies or in EC committees.

In particular, the aim is to sort out most of the problems reported by businesses that arise from misunderstandings rather than breaches of EC law.

Maxwell case

Mr Kevin Maxwell, Mr Ian Maxwell and Mr Larry Trachtenberg, all charged with fraud in connection with the collapse of Mr Robert Maxwell's business empire, appeared at City of London magistrates court yesterday to be remanded on bail until April 1 next year. Mr Robert Bunn, former finance director of Maxwell Communi-

cations Corporation who is also charged with conspiracy to defraud was not in court but was remanded to the same date.

Threat from pension fund

The UK's second biggest pension fund, the Electricity Supply Pension Scheme, has threatened to resign from the National Association of Pension Funds. The fund disapproves of the association's support for a compulsory compensation scheme for occupational pension funds. In a letter to the association, Mr Mike Camman, chief executive of the electricity scheme, said: "There is widespread dismay that the NAFF would appear to have problems in identifying whose interests it should be representing."

Wedgwood jobs

Wedgwood, the fine china maker, is to shed 180 jobs and warned that another 250 were likely to follow. The group is to close the Johnson Brothers' Hanley Pottery in Stoke-on-Trent, in the Midlands, which employs 300 people - of whom 140 are expected to be redeployed within the group.

Dock workers to strike

More than half of the 600 dock workers at the Port of Sheerness, on the Thames, the country's largest car and fruit port, have voted to strike over a

new contract of employment which will reduce their earnings by up to 10 per cent.

The new contracts are designed to preserve jobs at the expense of the pay cuts. Worst affected will be 200 former registered dock workers who will lose up to £2,500 a year on salaries of more than £20,000 a year.

Boat reprieve

The administrators of London's Canary Wharf development have given RiverBus, the loss-making Thames service, another stay of execution. The reprieve will allow Canary Wharf's bankers to decide whether to underwrite the service.

National Power buys gas stake

National Power, one of the UK's two electricity generators, bought its first stake in a North Sea gas field for £20m. It purchased a 10 per cent share of the Victor gas field from a subsidiary of Mobil, the US oil company. The field, which has been in production since 1984, is estimated to contain 400bn cubic feet of gas which are under long-term contract to British Gas.

Forecasts 'doomed'

Efforts by economic forecasters to predict the future with any level of accuracy were doomed to failure and should be abandoned, Professor Charles Goodhart, a former Bank of England

adviser, said yesterday. Prof Goodhart, an economist at the London School of Economics, told a forecasting conference in London that rather than try to predict factors such as growth in a quantitative sense, forecasters should concentrate on sketching out broad trends.

Interest rate cut urged

Interest rates need to be cut by another percentage point to stimulate recovery in Britain's recession-hit construction industry and prevent further job losses, the government was warned last night.

Sir Brian Hill, president of the Building Employers Confederation, the industry's biggest trade association, said: "The construction industry faces a long haul before output reaches a level where the rise in unemployment will first be checked, and then reversed."

Lottery appeal

Executives of the National Lottery Promotion Company have appealed to Mr Peter Brooke, National Heritage Secretary to keep taxation of the planned National Lottery low.

The non-profit making company, which says it wants to maximise the amount raised by the lottery for good causes, believes experience from other countries shows the most successful lotteries are subject to little or no direct taxation. The government has ruled out the 37.5 per cent tax paid by football pools operators, but the Treasury is believed to be considering a tax of less than 20 per cent.

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Net cost of Gulf war may exceed £1.4bn

by David White,
Defence Correspondent

THE NET cost to Britain of the Gulf war early last year is expected to exceed £1.4bn in spite of more than £1bn of financial assistance from other countries.

A report by the National Audit Office, parliament's public spending watchdog, includes in the cost estimate a total of up to £500m that the Export Credits Guarantee Department may have to pay on insurance claims connected with events in the Gulf in 1990-91.

It puts the net military cost at a minimum of £1.4bn, although at one stage it seemed that the Ministry of Defence might actually realise a profit from the Gulf war campaign.

The total military cost of Britain's participation in the campaign is put at £1.4bn. This includes a bill of £1bn for replenishing stocks of the war, and £400m for aircraft and munitions that MoD has decided not to replace.

It also includes an estimate of £200m worth of services the Ministry of Defence will have to deliver to the forces under its support programme.

Against these costs, a total of £1.4bn has been received in cash contributions from other countries. The principal contributors were from Kuwait, the Arab states, the United Arab Emirates, Germany and Japan.

Almost £1bn has been spent on procurement for the campaign, including special armaments, purchases and repair, modification of equipment, transport of personnel, supplies, maintenance and the services of the armed forces, including the Royal Air Force.

Ministry of Defence vehicles have been used in Operation Desert Storm, but not been included in the report.

The National Audit Office says that the report is based on the assumption that the Ministry of Defence will not receive any further cash contributions from other countries.

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THIS ARTICLE APPEARED IN DAGENS INDUSTRI, SWEDEN'S LEADING FINANCIAL NEWSPAPER, ON NOVEMBER 2, 1992.

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When head office goes native

Christopher Lorenz looks at the experience of a group of Monsanto "spear-carriers" in moving from the US to Europe

There could be no clearer evidence of the pain involved in uprooting organisational structures, procedures and attitudes than this year's 4,500-mile move by the headquarters of Monsanto Resins. Yet multinationals must take similar steps if they are to become better at managing their various global businesses in a flexible way that best suits the market and technological characteristics of each business.

Bill Slowikowski, boss of the resins division, calls the move a "trial by fire" mainly because of his role as a spear-carrier for the sort of global management and information systems - as well as attitudes - that the rest of Monsanto's chemical businesses will need in the future. If he had not been so keen to play this role, the task might well have fallen to his counterpart in either the plastics or rubber chemicals divisions, both of which are nearly as international as resins.

An immediate aspect of "trial by fire" was the shock experienced within the US side of resins, and elsewhere at St Louis, when the Brussels move was announced. "It caused tremendous anxiety," says Gustaf Franca, general manager of Monsanto Chemicals for Europe, Africa, whose responsibilities included the European side of resins until Slowikowski's arrival in January.

The US resins organisation "had always felt close to the powerhouse - they were dominated by it - but all of a sudden the powerhouse was moving away from them," says Franca. He sees this as a painful but real benefit for the people involved in terms of the extra delegation to them. "Now we finally have a US organisation that has to learn to stand on its own feet, without being watched over constantly by senior management," he says.

Surprisingly, perhaps, the least troublesome aspect of the move has been face-to-face communication. Slowikowski will have travelled to the US only seven or eight times by the end of 1992. This is not so much to see his boss, the head of the whole chemicals group, as because he still has half his team there.

The director of the Saflex business (a Briton) is located in Brussels, along with the director of one of the two smaller resins businesses, and the functional heads of manufacturing, planning, control and information systems. But the

FOR THE last 11 months Bill Slowikowski has been submitting himself and his colleagues to what he calls "trial by fire".

The 49-year-old American has been running the second largest chemical division of Monsanto from Brussels, in the heart of the European Community, instead of from its long-standing base at the group's St Louis headquarters, deep in the US Midwest.

Slowikowski's move, along with half his 13-strong team at the head of Monsanto's \$700m (\$460m) resins division, puts the group in the same league of pioneers as IBM, Unilever, Siemens and ABB.

Since the late 1980s each has moved the head office of at least

one global division out of the parent company's home country, either to be closer to a key foreign market, or to foster international thinking and staffing. A step of this kind would have been here just a decade ago, so strong was the traditional assumption that the "brains" of all a multinational's businesses should be based "at home".

Like most of these other moves, Monsanto's was both obvious and overdue. The resins division's largest business by far is the vinyl which goes into laminated vehicle windshields and some architectural glass; using the brand name Saflex, Monsanto is twice as large as its closest rival.

Only 40 per cent of Saflex sales

are made in the Americas, against 50 per cent in Europe and 10 per cent in Asia - both of which are expanding faster than the US.

Not only that, but the vast proportion of the division's customers are global glassmakers - St Gobain, Pilkington, PPG, Asahi and others - most of which are headquartered outside the US. Thanks to the German car and building industries, and the Japanese, many of the most innovative customers are also outside the US.

Yet until the Brussels move, which took effect in January, Slowikowski says: "Quite frankly we had an organisational set-up that forced us to focus primarily on North America" - at the expense

of product and market opportunities elsewhere. "Supposedly, we watched around the world. But we didn't really look at it properly."

"We're having a hell of a time going global," confirms Martin Kalien, a Dutchman who chairs Monsanto Europe but knows St Louis well. "The mindset in the US and the company's structure suggest that we put a fair amount of obstacles in our way. Being in the Midwest is a limited view location."

In resins, that has now changed. "In the last few months the time spent strategy-making for north America has shrunk by a factor of probably 10," says Slowikowski. The senior manager below him is no longer a man who - in an

arrangement typical for Monsanto and other US multinationals - carried the title of "worldwide business manager", but had direct control over only North America.

Instead Slowikowski has created a more balanced international structure in which north America has been given the same regional status as Europe and Asia.

With a largely new management team, nearly half of whom are non-Americans, Slowikowski says he is now 60 per cent of the way towards creating what he calls "a global mindset" in resins. The attitude he is trying to foster is that the division's HQ "might just as well be on a barge somewhere - globalisation is a state of mind".

to be re-thought or, in today's fashionable jargon, "re-engineered". This process is being aided by a review already under way across all the Monsanto chemicals divisions.

Working as a global team also requires retraining and motivation programmes, so that people at all levels understand their new roles and how they are now supposed to relate to each other. Resins is making extensive use of teamwork psychologists to help train its people, and influence their real readiness to work in the new style, rather than just their expressed acceptance. One technique is to use "sensitivity training" to get people to understand their own prejudices.

In R&D, for example, Slowikowski says: "People are 'coming over' one at a time, and starting to think completely differently" about working in flexible, inter-disciplinary project teams. "It's really exciting, but it takes a hell of a time."

A key example of the need for new systems and attitudes is in manufacturing, where global co-ordination is seen as increasingly vital. In order to optimise production continually on a worldwide basis, processes for product categorisation and labelling, capacity planning, working capital and production loading will have to be redesigned and integrated between the various plants in Europe, the US, Brazil and Asia. "Instead of making 2,000 product categories in each plant, why not source 1,000 each from two plants worldwide?" asks Slowikowski.

As with information technology, unexpected problems can arise. "We have not supplied sheet resin successfully across regions in the past," says Slowikowski. He cites one case where an order was switched from one factory to another and a boat load dispatched, only to find that one plant had changed its product specification slightly without telling the rest of the organisation. The replacement load was therefore unsuitable for the customer. "Our people are going through a lot of things which we need to co-ordinate on a worldwide basis," says Slowikowski.

The resins boss, who clearly thrives on working abroad, emphasises repeatedly that the human side of going global is at least as important as redesigned systems and procedures. "Trial by fire" is, after all, more of a human than a technical experience.



In order to optimise production continually on a worldwide basis, processes will have to be redesigned and integrated between the various plants in Europe, the US, Brazil and Asia

director of the other small resins business - which is purely American - is still in St Louis, as are the heads of human resources and technology. The latter is a Briton based near Boston, where most resins research and development is done - both Franca and Martin Kalien, head of Monsanto Europe, see the location of most Monsanto R&D in the US as a very sore point.

Communications between these people, and between their subsidiaries, have been eased considerably since the Gulf War by the introduction of extensive in-house video con-

ferencing across the US, Europe and Asia. This has limited the need for long flights to meetings, although Slowikowski remarks that "if you can't handle jet lag, this is no organisation to be in".

A different aspect of communication has been a real trial, however: the litany of technical computer problems which have beset Slowikowski and co. "The St Louis people said you could get the same data in Brussels as in the US, but it wasn't true," he says ruefully. All sorts of incompatibilities had crept unnoticed into the division's systems on

the two sides of the Atlantic. These resulted, for instance, in total chaos when, in order to do an initial quarterly forecast before Brussels had been set up to do it, the new HQ tried early this year to download its files into St Louis.

"There was data all over the place," recalls Slowikowski. Other such problems, including altering St Louis computer maintenance times to suit Brussels working hours, took six months to sort out. Worse difficulties have been encountered in trying to start the worldwide consolidation and con-

trol of orders, production flows and inventory. "We're looking at major systems changes," says Slowikowski. "They wouldn't have been done from the US."

But these technical changes are minor compared with the challenge of changing people's attitudes and ways of working, from what Slowikowski calls "vertical to horizontal". In the past, everyone in the division identified their interests with their region, discipline, and department, and took decisions accordingly - whether about work on research projects, new product

development, production, pricing or anything else. Decisions and actions which needed co-ordination had to be referred up each of these "silos", as Slowikowski calls them, and then transferred across to the next silo at senior level, before being referred downwards again.

Now Slowikowski and his lieutenants are "breaking down the silos to work as a worldwide team", as he puts it. This involves getting people at all levels to manage horizontally, across disciplines and regions. That, in turn, requires each management procedure and system

PEOPLE

Imro after Maxwell



Charles Nunneley has accepted a permanent appointment as chairman of Imro, the investment managers' regulator, after working as acting chairman since George Nissen's resignation in June.

Nunneley now has the delicate task of steering Imro through the remaining after-effects of the Maxwell scandal, which led to Nissen's resignation.

He should certainly command sufficient respect within the industry to do so. An old

Etonian, Nunneley is deputy chairman of Robert Fleming Holdings, where he has worked for 30 years. He is also deputy chairman of the Clerical Medical & General Life assurance society, as well as being a director of Monks Investment Trust and Macmillan. He is a former chairman of the Institutional Fund Managers' Association.

He is clear about the job ahead of him: "The chairman's immediate tasks are to continue the process of restoring Imro's reputation and organisation post-Maxwell, which I sincerely hope is in the process of completion now, and of steering it through the investigation into the whole system of regulation which Andrew Large and others are conducting."

He added: "Maxwell exposed in a cruel way the sort of weaknesses you might expect in any system which was developing. I think, before Maxwell, Imro was in many ways a very effective regulator. The process of examining our flaws has been extremely useful and it's allowed us to do in six months what might otherwise have taken 18."

Cox quits Stock Exchange



Lynton Jones, the new chief executive of OM London, part of the Swedish futures and options exchange group, has persuaded an old friend from stock exchange days, Peter Cox (right), to join him as director of business development.

Cox, 45, has been at the London Stock Exchange for a total of 16 years, and is best known as the founder of SEQA International, and, more recently, for masterminding the introduction of on-line trade confirmation service SEQUAL.

He had been head of business development for the past year, a post he says will not be directly filled, but he is unwilling to discuss his reasons for leaving. The Exchange adds that it expects to make an announcement in the next fortnight concerning the reorganisation of the market development area. "While there had been a natural break after the SEQUAL project, we tried very hard to make sure there was a role for him elsewhere in the exchange" a spokeswoman said, who acknowledged his departure was a big loss.

Jones, who was at the London Stock Exchange himself between 1983-1987, and who has

been brought in to extend the range of products and exchange linkages at OM London, says he worked alongside Cox on the strategic plan for Big Bang. Later, when Jones was running the London outpost of Nasdaq, the two were again in frequent contact.

"Peter is an ideal choice; the only thing he doesn't have is direct experience of derivatives," says Jones, who adds he is also looking for a marketing director "who will not come from the Stock Exchange".

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Bodies Politic

Matthew Parris has been appointed a member of the BROADCASTING STANDARDS COUNCIL.

Tim Robertson, a partner in Richard Ellis' City business division, has been installed as the 14th Master of the Worshipful Company of Chartered Surveyors.

Tom Martin, technical manager at Allied Breweries, a member of the Brewers' Society Technical Committee, and UK industry representative on the technical committee of the Confédération des Brasseurs du Marché Commun, has been appointed a member of the FOOD ADVISORY COMMITTEE.

Gerald Burton, formerly national senior partner of Kidsons Impey, has been appointed the first chief executive of the WOMEN'S ROYAL VOLUNTARY SERVICE.

Luke Egan, co-director of The Redditch Partitions & Storage Co, is president elect of the STORAGE & HANDLING EQUIPMENT DISTRIBUTORS' ASSOCIATION.

Sir Christopher Benson yesterday announced plans to step down from the chairmanship of MEPC, the UK's second largest property company, in July 1993 after nearly 20 years on its board. The new chairman will be Lord Blakenham, who is also chairman of Pearson, the media and industrial group which owns the Financial Times. He has been on the board since 1980, and his will be a non-executive position, in contrast with Sir Christopher, who describes his role as having been a "part-time executive" one.

Sir Christopher said he was leaving the company when he reached the age of 60, which is MEPC's retirement age. He is also chairman of Boots, the retailer and a director of Sun Alliance, the insurance group. His departure from MEPC, like his arrival, coincides with a severe downturn in the property market. "Much has happened since I joined the board in January 1974 and the company has successfully ridden out three major economic hurricanes," he said.

Ian Irvine, deputy chairman of Reed International and chairman of Capital Radio and Jonathan Taylor, chief execu-

tive of Booker, have also joined the MEPC board.

Sir Christopher is a chartered surveyor who began his career in the navy before moving into the property industry in the late 1950s. He became managing director in 1976 and became chairman in 1988.

He was chairman of the London Docklands Development Corporation, the body charged with regenerating London docklands, from 1984-1988.

John Macomber, 64, a former chairman of the US Eximbank and ex-McKinsey management consultant, has rejoined the board of Pilkington, the world's largest glass manufacturer. He served as a non-executive director between February 1988 and July 1989 when President Bush gave him the job of running Eximbank.

Macomber, who was chief executive of Celanese Corporation, until it was acquired by Hoechst in 1987, is one of two new faces on the Pilkington board. The other, George Simpson, 50, is deputy chief executive of British Aerospace and chairman of Rover. They are replacing Lord Croham, a former head of the home civil service who has been on the

board since 1978, and Sir Peter Thompson, president of NRC, who has been on the board since 1985.

Pilkington has been hard hit by the recession and is often touted as a takeover target. But the recruitment of the two new non-executives to a boardroom which includes Deutsche Bank chief Hilmar Kopper, shows that the firm has little difficulty recruiting talented independent directors. George Simpson is credited with helping to revamp the fortunes of Rover and is now a rising star in the British Aerospace boardroom, while Macomber played a leading part in building up the European practice of McKinsey & Co.

Donald McFarlane, chairman of Senior Engineering Group and of James Dickie, is appointed a non-executive director at GENERAL CONSOLIDATED INVESTMENT TRUST.

Harold Cottam, chairman of Haden MacLellan and recently retired UK managing partner of Ernst & Young, becomes a non-executive director at ALLIED COLLOIDS; William Wilkinson becomes deputy chairman.

in Ulster position to lic code

the IRA. However, Fr Sean McManus, president of the Irish National Caucus, says: "Here are the very people who have stopped people getting a job in an equitable fashion... a campaign against anti-Catholic discrimination will stop jobs."

The MacBride principles have been adopted in varying degrees in 13 US states, where legislation requiring, for instance, public sector posts

The government is preparing for a clash over hiring principles, writes Ralph Atkins

funds to monitor employment practices of companies that invest in, to put down shareholder resolutions or to demand unacceptable companies.

The Northern Ireland Office believes that although the spread of the principles across the US has slowed, at least one company has left the province to invest there. US companies account for about a quarter of employees in Northern Ireland who work for companies owned outside the province.

Supporters of the concept argue their adoption has brought international pressure on the US government. "More change has taken place in Northern Ireland because of external pressure than from 20 years of non-violent internal campaigning," says Mrs Inez McCormack, general manager for the NUPE in Belfast.

But Mr Nigel Smith, Northern Ireland Director of the Federation of British Industries, described the existing employment laws as "extremely unfair" and argued that American companies are attracted to the province because they are exempt from the MacBride principles.

A detailed black and white illustration of a large, rectangular, grid-patterned structure, possibly a ship's hull or a large container, being worked on by several men. One man is standing on top of the structure, while others are inside or around it. The background shows a hilly landscape with small buildings and a body of water. The illustration is signed 'W. G. M. T. 1890' in the bottom right corner.

Haig Simonian on an Italian industrial landmark that escaped demolition

Many suggested transforming the big press shop into an exhibition space. Ideas for the two 500-metre spines were more varied, although theatres, hotels and conference centres often featured. And all retained

What do you do with empty spaces, encomp metres, once produ

**ne of Europe's biggest
assing 250,000 square
ction has stopped?**

slightly behind schedule, should be finished by 1995, when the university moves in. In the meantime, the hotel and congress centre are due to open next September, followed by the shops at Christmas and the innovation centre in 1994.

The Torinese themselves are delighted that one of their city's most famous landmarks is being revived, even if there is concern about the cost. If Lingotto takes off, such caution will probably be cast aside by visitors strolling around the test track, which will be open to

group acts as a trader for 15 commodities from 11 countries to make 125 products. Sales to busi-

conservation of their forests," says Jim Nations of Conservation International.

tre in Paris, has capitalised on natural light from existing skylights to provide a much less claustrophobic space than in most exhibition centres in the city.

The Torinese themselves are delighted that one of their city's most famous landmarks is being revived, even if there is concern about the cost. If Lingotto takes off, such caution will probably be cast aside by visitors strolling around the test track, which will be open to

Cultural Survival, the US non-profit foundation which sold its profits on the Brazil nut, tries to help indigenous groups with little access to western markets. The group acts as a trader for 15 communities, buying products made by indigenous groups with little access to western markets. The group acts as a trader for 15 communities, buying products made by indigenous groups with little access to western markets.

group acts as a trader for 15 commodities from 11 countries to make 125 products. Sales to busi-

harvesting techniques that maximize sustainable use of the reserve's three primary non-timber products. "If they look out over the forest and see their economic future, and the economic future of their children, they become allies in the ecological conservation of their forests," says

conservation of their forests," says Jim Nations of Conservation International.

Hans van Oosterom, Executive Vice-President Strategic Planning Akzo

AKZO

FINANCIAL TIMES

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Wednesday December 2 1992

Violent times in Germany

HAVING MADE a unique and exemplary postwar recovery as a land divided in two, Germany is now navigating a unique and less-than-exemplary passage as a reunited nation. One feature of this passage has been a spate of attacks on foreigners, culminating in last week's firebomb murder of a Turkish woman and two young girls in a north German village. The German people, and their neighbours, are right to be concerned, not least because the thugs behind the latest outrage signed off their telephone message to the police with the words "Heil Hitler". Germany has a problem which requires a strategy. This must extend beyond short-term law-and-order measures into a domain to which Chancellor Helmut Kohl has thus far refrained from according much attention: an overall policy which aims both at improving controls on immigration and achieving genuine integration of the 4.5m foreign residents in Germany's midst.

"This republic is not Weimar," Mr Kohl declared - rightly - last week. German security experts have been warning for months that right-wing gangs, some led by shaven-headed youths mouthing ideologies which everyone hoped had gone for good in 1945, have been gaining strength in both east and west.

Yet the danger is neither that German democracy will tumble into the abyss, nor that the country is succumbing to excessive nationalism. Rather, there are three risks - all of them definable and containable. First, the perpetrators of the disorder may become branded abroad as epitomes of the new Germany. This would greatly harm Germany's image and eventually its economy. Second, the speed of politicians expressing futile alarmist extremes of the country's leadership, at a time when Germany needs effective government. Third, if assaults on foreigners continue, the spore of insecurity will spread. The left-wing terrorism which afflicted Germany during the

1970s and 1980s was mainly aimed at selected establishment targets. The new neo-Nazi groupings are less discriminating. They seek their victims not behind the portals of bankers' villas, but on suburban railway stations.

The reasons for resentment against people with dark skins are manifold. Perceptions that foreigners are responsible for crime, unemployment or social security fraud have increased with the rise in asylum seekers entering Germany, and in the strains engendered by unification. Brutality is not a purely German phenomenon. Germany registered 2,427 "criminal acts against foreigners" last year, against 248 in 1990. In England and Wales, the Home Office counted 7,780 "racially motivated attacks" in 1991, against 6,559 in 1990. The German experience is exceptional not simply because of the acceleration since 1990, but because of the country's history - including its lack of success in integrating foreigners.

One positive move is that Mr Kohl is now on track for a deal with the opposition Social Democrats on amending the constitution to prevent abuses of Germany's liberal asylum law. Although it is unifying that politicians act under the pressure of Molotov cocktails, this is a welcome step. But it will serve little purpose unless more is done elsewhere. Naturalisation procedures for foreigners need to be made less onerous - crucially, permitting long-stay *Gastarbeiter* and their offspring to vote in elections and become German citizens. These would be new Germans need full rights under the law, buttressed by the sort of initiatives which have helped other societies absorb ethnic minorities. Germany needs a multiracial police force, and banks expressing futile alarmist extremes of the country's leadership, at a time when Germany needs effective government. Third, if assaults on foreigners continue, the spore of insecurity will spread. The left-wing terrorism which afflicted Germany during the

Cadbury's code

IT WAS appropriate that the final version of the Cadbury report on the financial aspects of corporate governance should have been published on the same day as Trafalgar House disclosed that its after-tax results for 1990-91 had been rearranged to show a loss of \$9.4m instead of the originally claimed profit of \$4.5m, while receivers were appointed to Rosehaugh, famous exploiter of murky off-balance sheet financing.

In important areas of accounting and reporting the sins of the past are being exposed and the impetus of self-regulation is being restored. The emphasis of the Cadbury report is that these advances should be consolidated by establishing a more formalised and consistent board structure embracing chairman, executive and non-executive directors.

Since the first draft was published last May the recommendations on non-executives have been refined: there must be a minimum of three such directors, a majority of them independent.

Companies must state whether they have applied the Code of Best Practice, and justify any departures from it. But the available sanctions are scant; in practice, any shortcomings in governance will be corrected by a company's

shareholders or not at all.

The determination of institutional shareholders to enforce the code may therefore decide the ultimate success of this approach. The whole emphasis on non-executive directors largely reflects the unwillingness of fund managers to take a direct proprietorial role. One doubt is whether enough non-executives "of calibre" can be found. Another is whether they will be backed in practice by the institutions: the latter are now recommended to disclose their policies on the use of voting rights, but this does not go far enough.

The ability of entrepreneurs to flourish in such an environment must also be questionable. Many of them look to a board for loyal support and encouragement rather than for criticism and policing. However, at least the Cadbury approach allows for more flexibility in such cases than would a statutory definition of roles.

The Cadbury Committee's Code marks an important advance in that it will force directors to think clearly about their roles and responsibilities. Whether in the long run it will adequately fill the proprietorial gap which has resulted from the growth of impersonal institutional share ownership is more doubtful.

Dragon's wrath

MR CHRIS PATTEN has never pretended it would be easy to persuade China to consider his plans for political reform in Hong Kong. But he may not have expected, in putting forward his proposals nearly two months ago, that Beijing would move so swiftly, and with such force, to thwart him.

China's threat to repudiate commercial agreements after June 1997 already appears to be having the desired effect of damaging financial confidence in the colony, and fuelling unease about Mr Patten in the business community. No doubt China has further weapons to unsettle the markets, and the governor, in coming weeks.

Worrying as its threats may be, however, they do not constitute an argument for changing course. For one thing, they are still largely rhetorical, in saying that it will, after the handover, reverse reforms and refuse to honour contracts. It is underlying that, notwithstanding the Sino-British deal on Hong Kong's future, it will be in charge and will do as it pleases. The hope must be that in practice its policies will be shaped by an economic self-interest based on the status quo in Hong Kong.

For another thing, Mr Patten's ideas for improving democratic accountability still enjoy - so far as can be gauged - overwhelming

support from the Hong Kong people. His proclaimed object is to ensure that they have a say in their destiny. So long as they, and their representatives in the colony's Legislative Council, continue to express the wish for greater political freedom, that is what he should be striving to provide, even if the price is friction with China and financial instability.

Nothing in recent events has undermined Mr Patten's basic judgement that trying "in a modest way" to accommodate the Hong Kong people's aspirations is the best way to promote political stability. Indeed, China's rulers would be wise to consider the relevance of that notion in their southern provinces, where rapid economic growth may also spawn rising political expectations.

It may be that the communists in Beijing will refuse to accept this, preferring to confirm their own absolute power rather than to nurture Hong Kong's economic miracle; that, in other words, they remain determined to snuff out Mr Patten's "contagion" even if it means inflicting serious damage on the colony. But if so, and if the cost to Hong Kong of Mr Patten's political blueprint eventually seems too high, Hong Kongers themselves, not their colonial masters, should be the judges.

Watching the members of the Cadbury committee on corporate governance file into their press conference yesterday - all men, all middle aged, all wearing grey suits - it was easy to understand the air of mild disappointment that greeted their first conclusions, six months ago.

Worthy enough stuff, no doubt, said the world - but how much good would it do in practice? Where was the magic bullet that would rid the world of future Robert Maxwells? And wouldn't the specific proposals the committee had in mind lead to the creation of two types of directors - "the doers and the checkers", as Peter Morgan of the Institute of Directors put it?

The committee has reacted to these specific criticisms by watering down some of its proposals. On the face of it, that might lead you to expect the final draft to be more disappointing than the earlier one.

Reading the report, however, gives rise to a rather different impression, somewhat at odds with the committee's air of cautious incrementalism. The proposals could well mark a watershed in the relationship between the boards that supervise the activities of UK quoted companies and the managers who run them day to day. Companies that comply fully with the spirit of the Cadbury report will find themselves establishing a markedly more structured, formal role for the board. For the very largest companies, this may not come as a great surprise; for the typical mid-sized UK company, the change will be much more noticeable.

Suppose that, a few years hence, you are just about to join the board of MidCo plc, as a non-executive director. This entirely ordinary mid-sized company has embraced the Cadbury principles fully. You have thus been chosen not because you bumped into the chairman on the golf course, but through a selection procedure dominated by existing non-executive directors.

At your first meeting, you are given a list of subjects reserved for a formal decision of the full board. The list includes any acquisitions or divestitures material to the company; along with investments, capital projects, treasury policies and risk management policies. This should mean that before the bright young man the corporate treasurer hired from Megabank's dealing room commits the company's entire net worth to a short position in the Omani rial, you'll hear about the procedures in place to stop him - and get a chance to decide if they're strong enough.

Because you're an independent director - you have no involvement with the company except your fees - you are rapidly pressed into service on the audit committee. That means choosing the auditors, supervising the audit process, keeping an eye on internal controls, and getting a once-a-year private meeting with the auditors at which you and your fellow non-executives all eye each other nervously. Eventually, though, it becomes clear that the eager new audit partner - just rotated into the task, in line with Cadbury - isn't going to accuse the management of looting the company, and you all breathe a sigh of relief.

Times have been hard for MidCo, and you've had your doubts about next year's cash flow. That means that the past few weeks before the annual report is signed off are rather nerve-racking. You must satisfy yourself that the business will still be afloat at the end of the

new financial year, and then put your name to a statement to that effect which the auditors will comment on. Eventually, after a lot of agonising, the board agrees on an unqualified "going concern" statement, and the auditors concur - but you make a note to keep a closer eye on the cash flow statements.

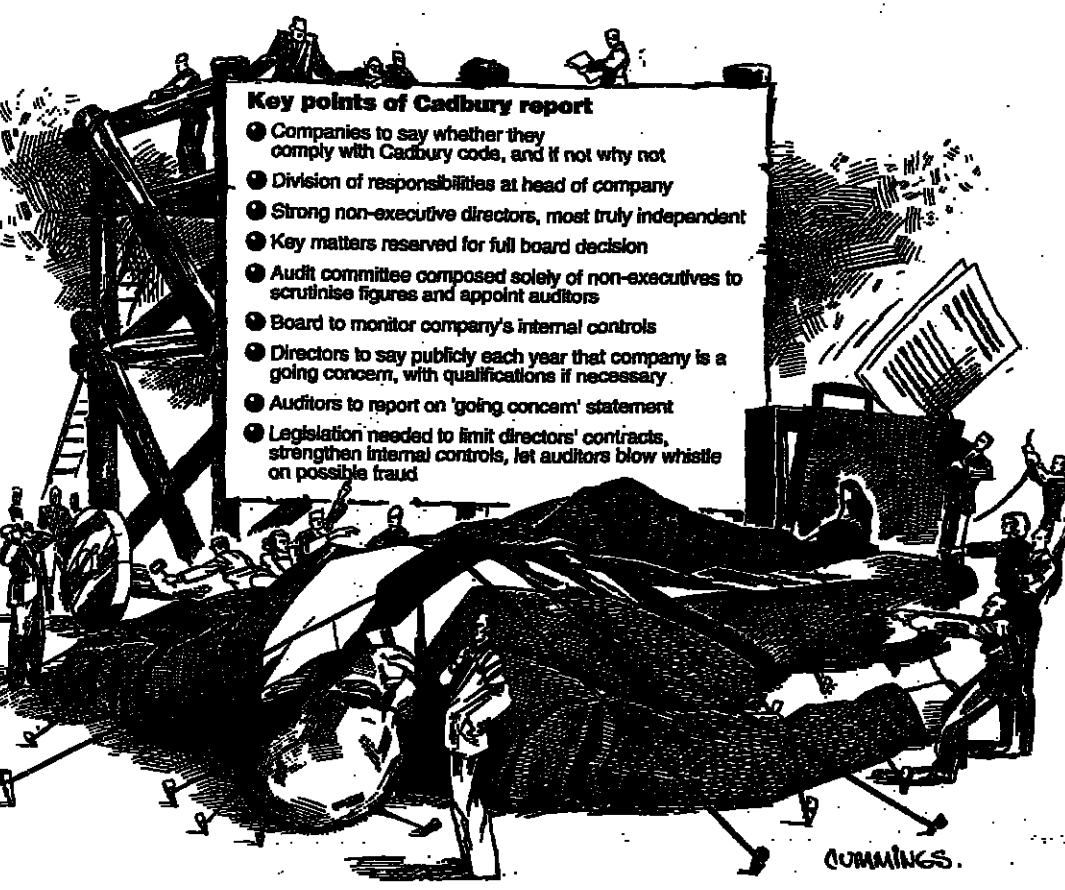
When it comes to approving the words that accompany the annual results, you manage to make your first small impact on the company. The narrative presented by the executives rather glosses over that nasty business when the widget subsidiary lost a bundle on a Nigerian export contract. Picking up your battered copy of the Cadbury report you read the following sentence into the board minutes. "Balance requires that setbacks should be dealt with as well as successes," you quote - and the next draft of the narrative comes a bit cleaner on just what went wrong.

Each of these changes is a small one, and some of them reflect policies that are already being carried out at big companies. But as a whole, and taken together with recent changes in accounting standards and the growing mood of interventionism among institutional investors, they add up to a significant strengthening of the board's formal role.

This strengthening will take place

Taming the overmighty boss

The Cadbury report hopes to make UK companies better run, but will it make them more profitable, asks Peter Martin



Key points of Cadbury report

- Companies to say whether they comply with Cadbury code, and if not why not
- Division of responsibilities at head of company
- Strong non-executive directors, most truly independent
- Key matters reserved for full board decision
- Audit committee composed solely of non-executives to scrutinise figures and appoint auditors
- Board to monitor company's internal controls
- Directors to say publicly each year that company is a going concern, with qualifications if necessary
- Auditors to report on "going concern" statement
- Legislation needed to limit directors' contracts, strengthen internal controls, let auditors blow whistle on possible fraud

even though the final Cadbury report makes some concessions to critics who accused it of going too far. Both versions of the report say that, in principle, it is a good thing to separate the jobs of chairman and chief executive. The two versions differ, however, on what should happen if the jobs are combined. The draft called for a senior non-executive director to play a formal role in representing shareholders' interests; that has become noticeably weaker in the final report.

Where the jobs of chairman and chief executive are combined, the draft called for a senior non-executive director to play a formal role in representing shareholders' interests; that has gone.

The suggestion in the draft that the chairman of the audit and remuneration committees should speak as of right at a company's AGM has also been watered down; it is now up to the chairman to pass them relevant questions.

And the final report stresses the shared obligations of both executive and non-executive directors, to head off criticisms that the draft went too far to create two classes of directors - "the goodies and the baddies", as one company chairman called them.

Now that the final report is published, two big questions remain: will its recommendations actually get put into effect, in the spirit as well as the letter? And if they are, will it make any difference?

On the first question, opinion is divided. Sir Adrian Cadbury believes that the existence of the new checklist of procedures and policies will give ammunition to shareholders and board members. The requirement to be imposed by the London Stock Exchange, that companies state in their annual reports which bits of the Cadbury code they apply, and which ones they don't - and to explain the omissions - will act, Sir Adrian says, as an effective stick.

Others are less optimistic. "When I've talked around among captains of industry," said one well-connected critic, "they all say 'we're doing it already' or 'it doesn't make much difference anyway'." That means, he says, that the code may only be given lip-service. The good boards will continue to put shareholders' interests first; the bad boards will let strong-minded chief executives go off on the rampage.

Another influential financial figure, who has had personal experience of trying to restrain a dominant chief executive, is more sanguine. Cadbury rules would have made it easier to mobilise the board to act as an effective check

on the management, he says; it was the absence of strong non-executives which created much of the problem.

But where are the strong non-executives to play the new, more onerous role? Significantly, one member of the Cadbury committee has recently turned down an offered board position, because he felt the company's management style might give it problems in complying with the spirit of the new code. Yet such boards are precisely the ones that need strong non-executives. Sir Adrian talked rather hopefully yesterday about non-executives from among the divisional managers of large companies; and perhaps from public service and the universities. Still, the non-executive gap will not be easy to fill.

Even if the gaps are filled and the procedures in place, will this add a single penny to the earnings of UK quoted companies? "Yes, absolutely," said Sir Adrian yesterday, quoting the benefits of tighter internal controls for improving efficiency. One of his supporters among the corporate community talked, perhaps more realistically, about the way in which the report would lessen the downside, rather than increase the upside. "It is more a set of safety nets to protect a company from disaster, rather than something that would enhance performance," he said.

But even this view is regarded as optimistic by Sir Owen Green, chairman of BTR. "I don't think it will change the number of failed or failing companies," he said. "If this view is correct, then perhaps the whole exercise is an enormous diversion of energy that could more usefully be spent elsewhere?" "Does this report pass the 'M' Test?" said one committee member yesterday. "Would it have stopped Robert Maxwell? No." But, he said, that was not really the right question to ask: Maxwell-proofing the UK probably required such a high level of oversight and scrutiny that the financial system would have buckled under the strain.

A more relevant question, he said, is "Does it pass the 'L' Test?" - would it have brought Lomax more into line with accepted norms of corporate governance. Judged by that test, he said, the report would probably pass. Lomax is an unusual company, however; it is dominated by a powerful chief executive, Mr Tiny Rowland, who has presided over successes as well as recent setbacks.

The real test is whether shareholders of the average British company will be better off once Cadbury's recommendations are being widely followed. It is hard to judge, just as it is hard to say whether the current obsession with proper procedures, good governance, and involvement by institutional shareholders will outlast the recession and the memory of the excesses of the 1980s. Rapid earnings per share growth, once that resumes, may well cover a multitude of corporate governance sins.

The real verdict on whether Cadbury will improve the performance of British industry will come in the upswing. If boards, by then bristling with powerful, newly-confident non-executive directors, are able to avoid even a tenth of the mistakes that companies made in the 1980s, shareholders and the public will have reason to thank Sir Adrian and his team. And even if, when the time comes, the Cadbury recommendations fail to pass that test, they will certainly change the way many boards run in the meantime.

PERSONAL VIEW

Life's rich rewards

By Jane Falkingham, John Hills and Carli Lessof

When people think about the UK social security system, they think of a more-or-less efficient "Robin Hood" device for moving money from rich to poor. Yet that is not the only or even the

main effect of social security.

Today's 50th anniversary of the Beveridge Report on "Social Insurance and allied services" is a good moment to reflect on the other main effect - redistribution not between people, but across the same person's life cycle. For Lord Beveridge the aim was to achieve a "better distribution of purchasing power... as between times of earning and not earning, and between times of heavy family responsibilities and light or no family responsibilities".

In other words, we all pay into the system through taxes or contributions at times when we can afford to, but get something out at times when income is low relative to the rest of our lives.

This "smoothing out" of the ups and downs of income over the life cycle happens in two ways. First, through the insurance aspect of social security: we all pay in, but only some of us suffer unemployment which the insurance covers. Second, through a savings bank mechanism: we pay in during our working lives, and receive pensions later.

If the system works well, poverty is reduced across the lifetime - what we each pay in equals what we each take out. Indeed, Beveridge suggested that poverty could be eliminated by redistribution within the working class, with no net transfer from the middle classes. Given that social security serves both "Beveridge" and "Robin Hood" aims, how can we tell which is more

important? Here, there is a problem. Government surveys tell us how much people pay in tax, and how much they receive from different kinds of social security. But these surveys are just a snapshot of a single year. Relatively poor pensioners will be receiving more from social security (than they pay in tax). Relatively well-off people in work will be paying more in tax. But this gives us little clue as to whether - looking across complete lifetimes - people pay for their own benefits or end up as net gainers or losers.

Even if we had a survey following the same individuals since 1900 - which we do not - we would only get information about the overlay of changing tax and social security systems through which they had lived. It would not answer questions about the lifetime effects of today's systems.

To answer such questions the London School of Economics has devised a computer simulation of the complete life histories of 2,000 men and 2,000 women.

These people live their entire lives under conditions as they were in the UK in 1888. For instance, the proportion going to university reflects the proportions of 18 and 19-year-olds who did so in 1885. Wage levels for a given age and qualifications reflect the range in 1885.

The 4,000 people in our computer simulation are a better educated lot than the actual 1885 workforce, with 17 per cent having been to university or polytechnic. They also live to an average age of 75.

But other features of the 4,000 are more alarming. A third divorce and 37 per cent of women become single parents, an important factor in lowering living standards. On the basis of family circumstances and incomes in every year of their lives, we can calculate how

much income tax each pays, how much they receive from child benefit, the state pension, etc. This enables us to tot up lifetime gains and losses from the welfare state.

The model is still being developed, but the preliminary results are fascinating. On average, each of the 4,000 receives more than £60,000 (at 1985 prices) from the social security system over their lifetimes. Between 55 per cent and 65 per cent of these receipts represent returns to the same individuals of amounts they themselves have paid for. The exact proportion depends on benefits assumed to be financed by income tax and national insurance or from a share of general tax revenues, including VAT. Less than half of the £60,000 represents money moved between different people.

This suggests that the "savings bank" side of social security is, if anything, more important than the more commonly discussed Robin Hood aspect. Should this worry us? Not necessarily. A prime motive for Beveridge's idea of "national insurance" was the failure of the market to deliver cost-effective insurance and pension coverage for all. A particular concern, for instance, was the door-to-door sale of insurance contracts to poor families. Under this system, most of the premiums disappeared in selling costs.

There are good economic reasons why insurance markets may still "fail". We may also think it wrong for people to suffer in old age the consequences of decisions made when they were younger. "Life cycle redistribution" is a rational aim of a state social security system. Beveridge might not recognise the details of today's system, but he would certainly not allow us to forget this aim.

The authors are members of the Welfare State Programme at the London School of Economics

GREEK EXPORTS S.A. INVITATION

For expressions of interest in buying the assets of GEORGIOVIOMITHANIKI PIERAS S.A. (GE.V.I.S.A.)

Within the framework of the government's privatisation policy on the basis of Law 2000/1991, GREEK EXPORTS S.A., based in Athens (17 Panepistimiou str.) and a subsidiary of the HELLENIC INDUSTRIAL DEVELOPMENT BANK S.A. (ETDA S.A.), has been appointed liquidator by Salónica Court of Appeal Order No. 3210/1992 and intends to sell, with the procedure described in article 46a of Law 1892/1990 as supplemented by article 14 of Law 2000/1991, the entire assets of GEORGIOVIOMITHANIKI PIERAS S.A. which is based in Methoni, Píra, and in which E.T.D.A.S.A. is a shareholder.

GEORGIOVIOMITHANIKI PIERAS S.A. was founded in 1976 (PEK No 21456/7-76) and is engaged mainly in the canning and freezing of fruit and vegetables, following processing, and the trade of these products. The main industrial complex of the company covers a total area of 27,039 m² on a self-owned plot of land of 98,444 m² in area. It is situated at the 50th kilometre of the Salónica-Katerini National Road, facing the Old Salónica-Katerini Road, and includes the factory building (which houses the mechanical equipment used for processing, freezing and canning), a machine-shop, an independent warehouse, an independent building of offices, changing rooms and auxiliary areas, and sheds.

The company also owns a factory-siting facility at Argosiko near Nafpío, which functions seasonally. The latter covers a total area of 2,112 m² on a plot of land 4,500 m² in area.

Finally, the company also owns, at 22 Askipou str in Salónica, two self-sufficient floors of offices, covering an area of 179.47 m² each, as well as a basement, 131.68 m² in area.

FINANCIAL DATA (in million drs)

	30-6-88	30-6-87
Total Assets	2,035	1,713
Turnover	158	288

Note: The above figures derive from the latest published balance sheets (1-7-86 to 30-6-87 and 1-7-87 to 30-6-88).

PRIVATISATION PROCEDURE

1. Within twenty (20) calendar days from publication of the present invitation, interested buyers must submit a non-binding written declaration of interest.

2. Prospective buyers, after giving a written promise of confidentiality, can obtain an Offering Memorandum and have access to other information concerning the company for sale.

3. The announcement of the public tender for the highest bidder will be published within the prescribed time limits and in the same newspapers.

For any additional information, please contact:

- The Head Office of E.T.D.A.S.A., Directorate of Public Holdings, 87 Syngrou Avenue (2nd floor), Tel. 30-1-92.94.395 and 30-1-92.94.396
- Greek Exports S.A., 17 Panepistimiou Street (1st floor), Tel. 30-1-32.43.111 to 30-1-32.43.115
- The E.T.D.A.S.A. office in Salónica, 45 Nafis Ave., Salónica, Tel. 30-31-278.623 and 30-31-239.371

Edward Mortimer

The force of history

The Palestinians face a familiar dilemma in peace talks with Israel which resume on Monday



FOREIGN AFFAIRS

When one says that "ethnic cleansing" must not be allowed to succeed in Bosnia-Herzegovina because of the precedent that would set for other parts of Europe, the argument may sound far-fetched. Will Slovaks or Romanians or Azerbaijanis really pause, in the heat of their own bitter ethnic conflicts, to ask whether the Serbs got away with it?

I believe the answer is yes. "Ethnic cleansing" is apparently a new phrase, coined either by Serbs or about them to describe their policy of expelling non-Serbs from areas they are determined to control. But it is not a new phenomenon. And it does not consist of a purely spontaneous outburst of fear and hatred. It is a systematic procedure, requiring a deal of organisation, which needs to be planned by strategic thinkers. We may find their thought processes far from unorthodox, and it is certainly not unorthodox to calculate about the relative strengths of various forces, the attitudes of great powers, and the likelihood of their intervention.

That view is supported by a recently published book, *Expulsion of the Palestinians: The Concept of Transfer in Zionist Political Thought, 1882-1948* (Institute for Palestine Studies, \$11.95). The author, Nur Masalha, is an Israeli Arab and a graduate of the Hebrew University of Jerusalem. He shows, using documents from the Israeli archives, that the flight of the Arab population from what became Israel in 1948 - which Israeli leaders claim was a necessary result of a "miraculous clearing of the land" - was in fact "less of a miracle than the culmination of over a half century of effort, plans, and (in the end) brute force".

What is particularly interesting is that in discussions among themselves Zionist leaders repeatedly cited the process of the change of population between Greece and Turkey which followed Atatürk's defeat of the Greek invasion of Anatolia in 1922. Vladimir Ze'ev Jabotinsky, the founder of "revisionist" or more extreme Zionism and mentor of Menachem Begin, alluded to this "transfer" in several articles during the 1930s and 1940s. He described it as a brutal, coercive action, imposed by the victorious Turks yet ultimately beneficial to the Greeks as well (since it made both states ethnically homogeneous). David Ben-Gurion, the leader of the mainstream Zionists and later Israel's first prime minister, replied in 1938 that the precedent was not applicable to Palestine because "we [the Jews] are not a state and Britain will



Yitzhak Rabin (left): an Israeli prime minister in the tradition of Zionist leader David Ben-Gurion

not do it for us".

"The possibility of a large-scale transfer of a population by force was demonstrated," Ben-Gurion admitted in 1941, "when the Greeks and the Turks were transferred." But this had been the result of a crushing Turkish military victory. One could not assume that a victorious Britain would take "the responsibility of forcibly transferring the Arabs of the land of Israel merely for the benefit of the Jewish people."

Yitzhak Rabin's strategy is to leave the Palestinians no option but to accept what they are offered

Only in 1948, when Israel became a state and was in the process of defeating the Arabs, did Ben-Gurion come to see the Turkish-Greek precedent as fully applicable.

It may seem tasteless to drag this up now, when Israelis (among others) are disturbed by signs of resurgent anti-Semitism in Germany, and when Israel, under a new moderate government, is trying to negotiate peace with its Arab enemies, including the Palestinians. But I am not seeking to establish any "moral equivalence" between Serbia and Israel, or between Ben-Gurion and Slobodan Milosevic, president of Serbia. Whatever the Jews did in Palestine has to be seen in the context of what was done to the Jews in Europe, though why Palestinian Arabs should pay for crimes committed by Germans and other Europeans is some-

thing neither the Palestinians nor I have ever understood. Even the Palestinians now accept that the events of 1948 cannot be undone, and that the land occupied by the Jews in that war has become, irrevocably, the state of Israel. But that history has to be borne in mind when one considers the current peace talks, which are to resume in Washington next Monday.

The Israeli Labour party, which returned to power in

elections last June, is historically the party of Ben-Gurion. Its present leader and now prime minister, Yitzhak Rabin, was a military commander in the war of 1948 and played a personal role in the expulsion of Arabs, as he has recounted in the Hebrew edition of his memoirs. He was also minister of defence, responsible for public order in the occupied territories, when the Palestinian uprising (*intifada*) broke out in December 1988. It was Rabin who gave the notorious order to Israeli soldiers to break the bones of demonstrators as a method of riot control. It was in large part thanks to this tough reputation that he won this year's election, since floating voters could feel confident that he would take no chances with Israel's security.

Mr Rabin is tough, but he is also intelligent and pragmatic, not dedicated ideologically to

holding all of biblical Israel as was his predecessor, Yitzhak Shamir. He seems sincerely convinced that Israel can now achieve security through peace rather than war. His strategy, however, is not to seek a direct reconciliation between Israelis and Palestinians. Rather it is to reach an accommodation with Arab states, leaving the Palestinians no option but to accept what they are offered.

That is suggested by the fact that he has kept on the hard-line negotiator with the Palestinians, Elyakim Rubinstein, appointed by his predecessor, while putting in a new and more flexible negotiator, Itamar Rabinovich, to conduct the talks with Syria (and now to be ambassador in the US as well). Mr Rabin has brushed aside as unacceptable the Palestinian interim self-governing authority (PISGA), calling them "a blueprint for a state".

In the past few months the Israeli-Palestinian talks have focused, mainly in "informal discussion groups", on two documents outlining Israel's ideas for "interim self-governing arrangements" (ISGA). And the further they have gone into these arrangements, the more restrictive the Palestinian negotiators have found them.

The Israeli settlements and the land cordoned off by Israel for security reasons (comprising between them about 30 per cent of the West Bank), as well as the whole of East Jerusalem, would be completely outside the scope of the ISGA. Even in the remainder of the territories Israel would retain some say in almost every sphere of administration, through a complex network of "liaison committees".

Nabil Shaath, head of the Palestinian negotiating team, has described this arrangement as "Swiss-cheese Bantustanisation", implying that the areas of limited Palestinian authority would be like the holes in the cheese. Although it would be formally only an interim arrangement, leaving the final settlement still to be negotiated, the Palestinian negotiators inevitably fear that by accepting it they would lose the status of occupied territories in international law, and allow Israel's occupation of the areas excluded from ISGA to become accepted as irreversible, just as the 1948 conquests have been. Such a deal would be hard to sell to an increasingly disenchanted public opinion within the territories.

Yet if they refuse, the Palestinians risk being blamed for the failure of the talks and left with nothing at all. It is a painfully familiar dilemma, from which only the active involvement of the US might save them - something they could perhaps have expected from a re-elected Bush administration, but which is unlikely to be so high on Mr Bill Clinton's list of priorities.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Higher taxes are not a vote loser

From Mr James Dickens

Sir, In "Lonely ride into sunset" (November 27), Joe Rogaly claims that proposals to raise income tax to finance improvements to welfare benefits are a "proven vote-loser". This is not so. Despite the serious misrepresentation in the Tory tabloids, Labour and the Liberal Democrats received a clear majority of the votes cast - 53 per cent - for precisely this proposition at the last general election. These voting intentions were not translated into a parliamentary majority because the opposition parties are split. Britain's first-past-the-post electoral system therefore produced a minority Tory government with only 43 per cent of the vote.

It is a complete misreading of the election result to claim that parties of the left and centre-left should abandon the case for higher direct taxation of the wealthy.

Mr Rogaly also quotes from Professor Galbraith's recent lecture in London. But he curiously omits any reference to Galbraith's declaration that Labour must not abandon its commitment to income redistribution: "A firm stand for a more equitable sharing of income must be strongly a part of our platform."

I would, however, agree with Joe Rogaly that tax policies should, in future, also cover environmental protection and road financing. However, these new taxes should be in addition to, and not a substitute for, a much more progressive income tax on the higher paid.

James Dickens,
64 Woodbastwick Road,
Sydenham,
London SE26 5LH

Real competition would save coal from being marginalised

From Mr Peter Rust

Sir, David Lascelles ("Coal on his Christmas list", November 30) quotes our evidence to the trade and industry select committee: "What we need is price decreases, not price increases." The threat to ICI's chlorine production is evidence enough.

But why do we assume that saving UK coal by increasing its share of the energy market would raise prices to consumers or cost taxpayers?

Sufficient evidence is available confirming that coal, under private-sector management, could not only underprice the "dash for gas" but compete with imports. If coal had been privatised before elec-

tricity, no fix would now be required. The industry should be offered for sale immediately, with a transitional government "dowry" while productivity is improved further.

Second, the electricity market should be liberalised, not stitched up over further. Over-capacity, as in any other market, should be reflected by downward pressure on prices. In a genuine competitive market, only the lowest cost power would sell. The economics of gas versus coal would then be subjected to the market test.

Deferring the extension of the contract market below 1MW from the 1994 timetable would be unacceptable. Large multiple site users such as

retailers, banks, hotels, and local authorities' organisations with many sites each below 1MW but, in total, large electricity consumers, look forward to shopping around.

The solution of Michael Heseltine, the trade and industry secretary, is to establish the genuine competition in coal, gas, nuclear and electricity, which government promised but has so far failed to provide. Energy policy would then not be "in a mess", our coal would not have become marginalised and prices to consumers would be lower.

Peter Rust,
Major Energy Users' Council,
9 Cork Street,
London W1X 1PD

Chambers of commerce missed an opportunity

From Mr P J Kennedy

Sir, I refer to Mr D P Roberts' letter "New role of chambers of commerce" (November 24). I am always rather amused when organisations that extol the virtues of free enterprise suggest protectionism when it comes to their own organisation.

Compulsory registration is an absurd suggestion. Indeed, such a suggestion calls into

question the credibility of the chambers of commerce.

The solution is simple: they must offer and effectively market services that others want, and have the vision to grasp opportunities that various government departments create from time to time.

I have no doubt that if chambers of commerce had been more dynamic and forward thinking instead of lethargic

and backward-looking then they could have been doing the job of the training and enterprise councils. The chambers of commerce were ideally placed but failed to exploit the opportunity that was theirs for the taking.

P J Kennedy,
Managing Director,
Brimley & Co,
157-159 Cleveland Street,
Birkenhead L41 3QN

Happiness is a smoke-filled railway carriage

From Mr Victor Ross

Sir, Last Tuesday I travelled on the 17.50 from Paddington to Oxford in one of the new-style Network SouthEast trains. There was no smoking compartment. On enquiry I was told that this was "the new policy". Since when, may I ask? Affecting which services? Arrived at by what process of

reasoning or consultation? I can find nothing about it in the Citizen's Charter, nor is it the way to woo traffic back from road to rail. I am a smoker, sir, and do not wish to be reformed by stealth, certainly not by BR who call me "customers" to my face but decide behind my back what I should not have. What a relief it was to return to the

squalor of the old smoking carriages (ca. 1948) plying between Charing Cross and Ashford, Kent, where the beer cans gently roll as the train sways from side to side, and cigarette butts float in the drops.

Victor Ross,
Worren Mill,
Great Chart,
Kent, TN33 3BS

Customs and Excise displays an exceptionally long reach

From Mr Philip Nuttall

Sir, Tales of the treatment of the taxpayer by Customs and Excise are becoming legendary. The following is a case which we feel quite exceptional.

A client company had only one director. Unfortunately the director, although only young,

died of a sudden illness. At the time of death he was not in default with Customs and Excise. When we received the various papers to finalise the company's affairs some time afterwards, we also received a notice of assessment and surcharge. We wrote asking that this be suspended until the

executors were in a position to deal with the situation. Subsequently we dealt with the final return and deregistration.

We have now received a further surcharge notice in the sum of £52.31. After telephoning and reiterating the facts, we have been informed that we must appeal in writing. What

does constitute reasonable excuse? Death, it would appear, does not qualify.

More seriously, who is policing these people? Philip Nuttall,
Buckley Barton,
Sanderson House,
Station Road,
Horsforth, Leeds LS18 5NT

OBSERVER

Republican roulette

Her Majesty's offer to pay income tax has had some unexpected knock-on effects in the outer reaches of her realm. Australia's governor-general Bill Hayden and his six state governors, for instance, are finding to their horror they may have to follow her example.

Hayden, who takes home A\$95,000 a year, has the use of mansions in Canberra and Sydney, a fleet of limos, and gets to fly in the government's VIP aircraft. These are perks which would normally be taxed under Australia's loathsome fringe benefits tax. But compared with the Queen, Hayden's annual running cost of A\$8m a year makes him a bargain compared with the cost of Britain's royals.

Oddly, it is the conservatives who want him to pay up. Labor MPs have been pointing out that there would be little point in taxing Hayden because he would have to be paid more to compensate.

But there might be some interesting arguments about liability for fringe benefits tax. The tax is normally paid by employers. But Hayden is technically the government's employer, which might make him personally liable for taxation on all those houses, aircraft and cars.

Alternatively, he might argue that the Queen should pay because she employs him to represent her.

Either way, it looks like further ammunition for Australia's republicans.

Campaign's end

Des Wilson, the Liberal Democrats' former campaign director, is terrific at public relations, and

Burson-Marsteller is the world's biggest PR firm. But becoming a full-time flack, albeit with a seat on the board, is hardly a great cause.

Wilson says that if he were just joining Burson to make serious money, he would have done so long ago. It is hard to believe that a man who has done everything from establishing Shelter to chairing Friends of the Earth and campaigning very successfully for lead-free petrol, has run out of campaign ideas.

But he insists that he has, and would have stopped campaigning two years ago if Paddy Ashdown had not twisted his arm to take the unpaid job of running the Liberal Democrat election campaign.

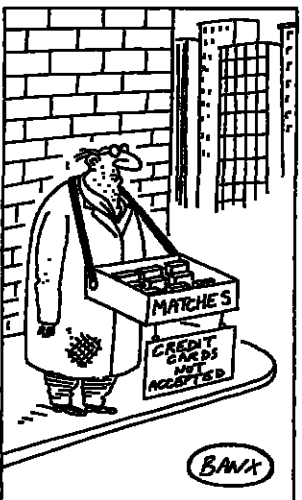
Wilson is said to have one of the biggest egos in the business, and some Liberal Democrat MPs were livid that he crowded them out of the TV studios during the election. However, even his critics admit that he is good at setting strategy and his experience in mobilising grassroots opinion is second to none.

He would have loved the chance to modernise the Queen's image, but says there was never a chance that someone like him would have been picked. Come to think of it, the money wouldn't have been much good either.

Blackballed

Still on the subject of PR, what are we to make of the latest bit of house-cleaning by the Public Relations Consultants Association?

It has finally got round to blackballing the management buy-out remains of Charles Barker and Georgeason - four months after the parent Corporate Communications went into receivership at the end of July - leaving its principal directors in business



and its past creditors substantially out of pocket. The PRCA says that while former board members remain with the two companies, neither will be considered as members. The Institute of Public Relations, the other professional body, is still deciding on its response.

Martin Langford, the PRCA chairman, denies that the action was simply designed to prop up the industry image and says there can be no further action unless and until the DTL rules on the role of the directors in the receivership. Even so it looks like a toothless PR gimmick.

Talking heads

Does Kenneth Clarke, Britain's home secretary, really enjoy splitting hairs with his EC partners at taxpayers' expense?

After chairing yesterday's meeting of EC interior ministers in London, Clarke confessed, rather surprisingly, to an inexplicable relish for the sort of fruitless debate which characterises many such gatherings.

Wishful thinking

The social clout of the board of directors of Pilkington, glass-makers to the world, is definitely not what it was. A peer and a knight are retiring from the board and being replaced by a couple of commoners. Admittedly, one of the new boys, Rover chairman George Simpson, was knighted for an hour and five minutes yesterday before the Stock Exchange news service noticed and knocked him back down to plain mister.

However, with Simpson's increased responsibilities at BAE, and the possibility of his becoming the next president of the Society of Motor Manufacturers & Traders, he might not have to wait too long for his gong - if he's into that sort of thing.

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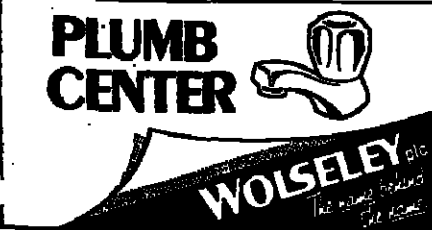
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FINANCIAL TIMES

Wednesday December 2 1992



Bundestag expected to give solid support to Maastricht

By Quentin Peel in Bonn

GERMANY'S Bundestag, the parliament's lower house, is expected today to vote overwhelmingly for ratification of the Maastricht treaty on European Union. Only the former East German Communists, and a handful of individuals in other parties, are expected to vote against.

In spite of this show of solidarity, which many Germans hope will persuade wavering in Denmark and the UK to drop their doubts about the treaty, there are several stings in the tail of the ratification process in Germany.

The two houses of the German parliament, the directly elected Bundestag, and the Bundesrat representing the 16 federal Länder (states), have decided they must reinforce their national democratic control over the process of European integration. They have also inserted a strongly worded resolution insisting on their right to inspect the precise preconditions for European economic and monetary

union before the final phase of a single currency and a single European central bank comes into effect.

They are also greatly increasing the direct involvement of the 16 Länder in the EC negotiating process, requiring close co-operation and respect for their views from the central government, and even the right to take the government's place in Brussels discussions. The co-operation must take place on all subjects for which the federal states have a domestic responsibility, which includes questions of the EC budget.

Although the amendments, both to the German constitution and in the shape of amplifying legislation, are intended to enhance the process of European integration, many senior officials in the government, and President Richard von Weizsäcker, the state president, have expressed the fear that they will make it more difficult.

"As far as Europe is concerned, we are turning ourselves into a confederation, not a federal

republic," a senior official said.

In Brussels and other EC capitals, the changes are also viewed with alarm, as likely to lead to more complications in all future negotiations with Germany, both on day-to-day initiatives and on substantial transfers of national sovereignty to a European union. All moves involving sovereignty will require a two-thirds majority in both houses of parliament.

The European union, moreover, must be as defined in the amended German constitution: committed to the principles of democracy and of a law-based, socially oriented, federal state. For Germany, that means a significant strengthening of the European parliament before further integration will be possible.

Full details of the laws and constitutional amendments, as approved by a special ratification committee of the Bundestag, were published yesterday. They will be put to the vote in the lower house today and in the Bundesrat on December 18.

Mr Karl-Heinz Hornhues, dep-

uty leader of the Christian Democrats in the Bundestag, said the parliament had made two key moves to reassure increasingly hesitant German public opinion over the progress towards European union. The first was to insist on a second debate on EMU - although he insists this does not amount to a British-style "opt-out clause". The second was a "European union committee" in the parliament, which will require the government to consult it in detail before embarking on any negotiations in Brussels, and observe any negotiating mandate it may be given.

According to the draft resolution agreed by the four main government and opposition parties, the Bundestag "takes seriously the concerns of the population over the introduction of a common European currency".

"Everything must therefore be done in order to show that these concerns are groundless. The stability of the currency must be guaranteed under all circumstances."

Treaty foes dominate debate in UK

By two Dawney and Ivor Owen in London

THE BRITISH parliament's marathon debate over the Maastricht treaty entered its committee stage in the House of Commons yesterday at a pace pleased Euro-sceptics and confirmed the worst fears of those seeking an early agreement.

The debate follows the Conservative government's narrow escape by three votes last month on a technical vote on the treaty. In wading several rebels before that vote, Mr John Major, the prime minister, promised that the final UK vote on the treaty would not be held until after Denmark had held its second referendum, expected to be in May next year at the earliest.

Yesterday, the treaty's oppo-

nents dominated from the outset, insisting on painstaking attention to procedure and detail. They took the first hour and 32 minutes entirely on parliamentary points of order.

Of the 45 interventions, barely half a dozen were from supporters of the bill. Several prominent Conservative anti-Maastricht MPs - including Mr Bill Cash, Mr Tony Marlow, and Sir Teddy Taylor spoke three times. Mr Nicholas Budgen, a key critic of the treaty, topped the scoring with five interventions.

Many on both sides of the chamber made clear, however, that their intention was not to filibuster. The chief aim of the queries was to press Mr Michael Morris, chairman of the ways and means committee, now responsible for chairing the committee

stage, to broaden the parameters of debate.

Both Labour and Conservative MPs repeatedly sought clarification as to how they could insure that the Commons was given the right to debate whether a referendum might be held on the treaty.

The first point of order, from Mr Nigel Spearing, a veteran Labour anti-marketier, centred on a complex question as to the validity of voting on the treaty when many of the key decisions at the Maastricht summit last year created intergovernmental bodies outside its scope.

His intervention allowed Mr Morris to make the point that the bill was not about ratification of the treaty, but to amend existing European legislation. "Amendments to put a limitation on such ratification... are therefore out

of order," he ruled.

Sir Teddy Taylor immediately followed with an impassioned plea for a referendum amendment to be taken. "I fear that this bill has been drafted in such a way as to prevent members of the House of Commons in expressing a view," he argued.

His plea was quickly followed by several other MPs, with Mr Dennis Skinner, the veteran left-winger, accusing the chair with bowing to pressure from the pro-European leaders of the two major British parties.

In two interventions, Mr Tony Benn, a long-time ally of Mr Skinner, took up the referendum cause, arguing that it was the right of the British people to be consulted over the loss of their powers implicit in the Maastricht accords.

THE LEX COLUMN American dreams

The balloons and ticker tape which have greeted the better US economic news of the last week may just be a little premature. True, the National Association of Purchasing Managers' survey for November showed a distinct improvement to 65 per cent yesterday and confidence is certainly up since the election. But the revised figure of 3.9 per cent economic growth in the third quarter owes much to rises in inventories, which have seen-sawed erratically over the past year. Equally, the change in sentiment greeting Mr Clinton may not spark a charisma-led recovery any more than Mr Major's triumph did in the UK.

Much of this year's fits-and-starts recovery has come from investment and exports, while consumer spending has swung unpredictably. In part that may be because savings are still low, so even bursts of additional income are the most that consumers can manage. That pattern is unlikely to change much while unemployment continues to rise and, unfortunately, there is no real sign that companies are hiring more staff. Indeed, the sharp rise in information technology investment suggests they are finally reaping the benefits of office automation.

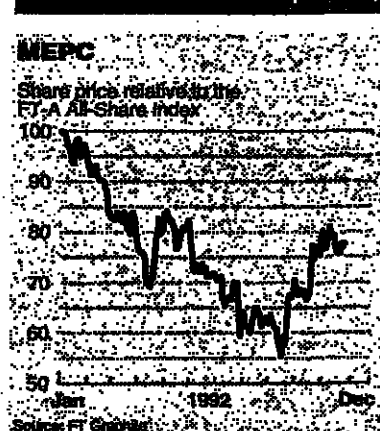
While efficiency gains may help company earnings, economic growth may be limited to 2 per cent in 1993, with the muted fiscal boost from the incoming administration adding another 0.5 per cent. Such an expansion would be barely enough to maintain employment around current levels. Those looking for straws in the wind might be encouraged that smaller companies are at last reporting easier credit conditions. That may just provide an engine for employment later next year.

Allied-Lyons

If one judges Allied-Lyons simply by how it is surviving the recession, then the company deserves some praise. To hold interim retailing profits unchanged while reducing the number of tied outlets by 500 is good going. So is the slight increase in brewing profits that appears after stripping out an extra £4m in bad debt provisions. With a 1,200 staff reduction in spirits and wine and the benefits of the Carlsberg venture yet to come, it is tempting to assume that only weak demand is holding the company back.

Sadly, though, the truth may be more complicated. Allied says the beer price has stabilised, but free trade supply agreements, which make up a ris-

ing proportion of its total sales of beer, come at lower margins than sales to its tied estate. Even after recovery starts, brewing's main hopes may be in cutting costs. And it remains uncertain how food manufacturing - a particularly weak performer - will fare.



Besides, recovery would benefit competitors, too, while Allied's £2bn debt could prove a handicap. True the Carlsberg venture will shortly reduce this by £135m, but the Château Latour disposal is proving slow to materialise and it will take Allied a while to trade its way into a position where gearing is less of a constraint. Until then its wine and spirits division must carefully pick and choose the acquisitions on which the business heavily depends for growth. A large one would require a rights issue - something that will doubtless keep the shares in check.

MEPC

The UK's second largest property company yesterday oozed caution after its 24 per cent pre-tax profits fell. Given that property is one of the lagging sectors of the economy, MEPC suggested any recovery might be deferred until at least 1993. That looks at odds with the 54 per cent surge in its share price since Black Wednesday.

The conventional explanation is that falling interest rates mean many property companies now yield more than cash, so investors are prepared to return to the better-managed stocks. Although MEPC sailed into the recession with a dangerously over-extended portfolio, its management has steered away from the shoals. Its development

programme is now complete. It is raising useful funds from asset disposals - witness yesterday's Finsbury Circus sale - and aggressive progress has been made on lettings. It would, however, be dangerous to get carried away. Gearing has risen to 83 per cent and profits were flattened by capitalised interest of £31m. That practice may soon have to end. At 3.3 times dividend cover looks tight.

MEPC hopes that property company shares will again become a safe haven for those desiring exposure to bricks and mortar and argues that investors will do better with shares than with real estate. But that would have its downside too. If fund managers switched to buying property companies on that basis, who would end up buying their developed sites?

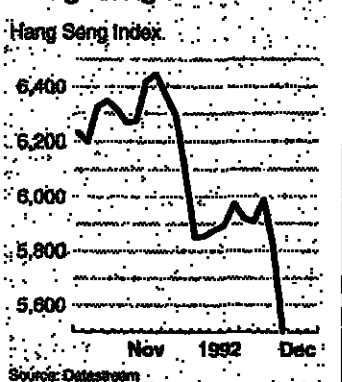
Trafalgar House

For all the new faces and upright accounting policies, Trafalgar House has yet to demonstrate a really fresh approach. The £135m property write-down in yesterday's full year review looks like the sweep of a new broom but, judging by the standards of other property developers, there could be more to come. That Trafalgar ended the year only a shade above the minimum net worth specified by its loan covenants simply adds to the suspicion that it could have gone further.

With the earnings figure so muted, the market might prefer to look at cash flow. Trafalgar sees a balanced cash position this year at an operating level. Equally there seems little scope for paying down debt without disposals. Selling the mid-market cruise ships and the smaller London hotels will help. But that will only make a small dent in net debt over £450m once guarantees to associated companies are included. The Ritz may prove more of a problem. Trafalgar can comfortably fund capital expenditure in engineering and its existing property commitments, but there seems little hope of it finding the extra funds needed to develop its commercial property assets.

As the company indicated yesterday, joint ventures could be the solution. One can only dream Hongkong Land not to take advantage of its privileged position to cherry-pick the best of these assets. But since Trafalgar has cut the final dividend and left the way open for another reduction next year, Hongkong Land's option to buy more stock at 86p is the only convincing prop for the shares.

Hong Kong



Governor defies China

Continued from Page 1

angered China and led to a virtual cessation of official dialogue. Yesterday in the Legislative Council Mr Patten said he would not withdraw his proposals which he said had twice been given general approval by the council since he unveiled them on October 7.

The governor said he was prepared to discuss them with China at a time and venue of his choosing. He would consider any alternatives that were fair, open and acceptable to the people of Hong Kong.

The view among political analysts in the colony yesterday was that Mr Patten can still secure a majority in the Legislative Council in support of his proposals. But the determination of the government to press ahead with legislation in February is bound to anger China, and further unsettle the business community which wants Mr Patten to shelve his plans.

Robert Manthorpe, Diplomatic Editor, writes: Britain yesterday said it had no intention of being "derailed" by the Chinese campaign aimed at undermining Mr Patten's policies. The UK fully backed the reforms put forward by Mr Patten, but the final decision on their implementation would be taken by the colony's Legislative Council, Foreign Office officials said.

Farmers besiege Strasbourg in protest over farm deal

STRAZBOURG yesterday witnessed a spectacular display of international solidarity for French farmers opposed to the European Community deal with the US on farm subsidies.

By mid-morning, about 50,000 demonstrators had gathered around a bonfire in the Place de Bordeaux to rally for a 6km march in one of the largest ever pan-European labour demonstrations.

Every EC member state was represented, as were several outside the community, including Switzerland, Austria and South Korea. Japanese rice farmers, looking jet-lagged, protested against attempts to open their protected market.

Britain's National Farmers' Union, however, sent an even smaller delegation than did Japan.

By far the biggest non-French presence was an 8,000 strong delegation of German farmers, some of whom clashed with police in a failed attempt to storm the European Parliament.

Union leaders' speeches were drowned by a barrage of fireworks, which lasted throughout the demonstration. Rockets and bangers were aimed at surrounding buildings and passing police motorcyclists, but succeeded only in injuring other demonstrators.

Adding to the din was the

William Dawkins sees a display of European solidarity against the EC-US agreement on subsidies

clanging of cow bells by Swiss, German and French Alpine farmers, the braying of hunting horns and the howl of an air raid siren brought by the Dutch delegation.

It took nearly two hours for the procession to file, 20-30 abreast, out of the Place de Bordeaux, by which time the first marchers had already reached the end of the route at the Meinau sports stadium, south of the city.

Police kept a low profile, under instructions to avoid trouble, even at the cost of some damage to public property.

The demonstration began with a festive atmosphere, but sporadic violence broke out once it got moving and one marcher was badly hurt in a scuffle outside the stadium.

As they strolled through mainly deserted streets and shuttered shops, demonstrators pushed over parking signs, burned tyres and smashed bus shelters, car windows and cash-card machines.

One of the few shops that dared stay open, a patisserie, did a roaring trade serving cakes to the hungry marchers, behind a shop window splattered with raw

egg by other demonstrators.

Apart from these incidents, union leaders kept the demonstration under tenuous control. Police said the damage was less than expected for such a large gathering.

Marchers' anger appeared directed at several targets, of which the Gatt deal for a reduction in subsidised EC exports was only one. A multilingual forest of banners and signs variously criticised Common Agricultural Policy reform, the European Community, Germany and the US.

As one banner confusingly proclaimed: "Gatt: One Mercedes to the US equals one less European farmer. Danke Schön, Helmut." Others included "Gatt-astrophe", and "EuroDisney, IBM, Coca-Cola, John Deere, go home."

Mr André Legallo, a beef and dairy farmer from Brittany, maintained that CAP reform left him with an income of FF40,000 (£7,400) a year. He and his neighbours were now reduced to selling their farm buildings as holiday cottages for English families. "After today," he said, "perhaps the Commission will listen to us."

Brittan abandons EC drug pricing plan

Continued from Page 1

manufactured products. A much-delayed document on the transparency of the means national governments use to set drug prices is expected to be published before the end of the year.

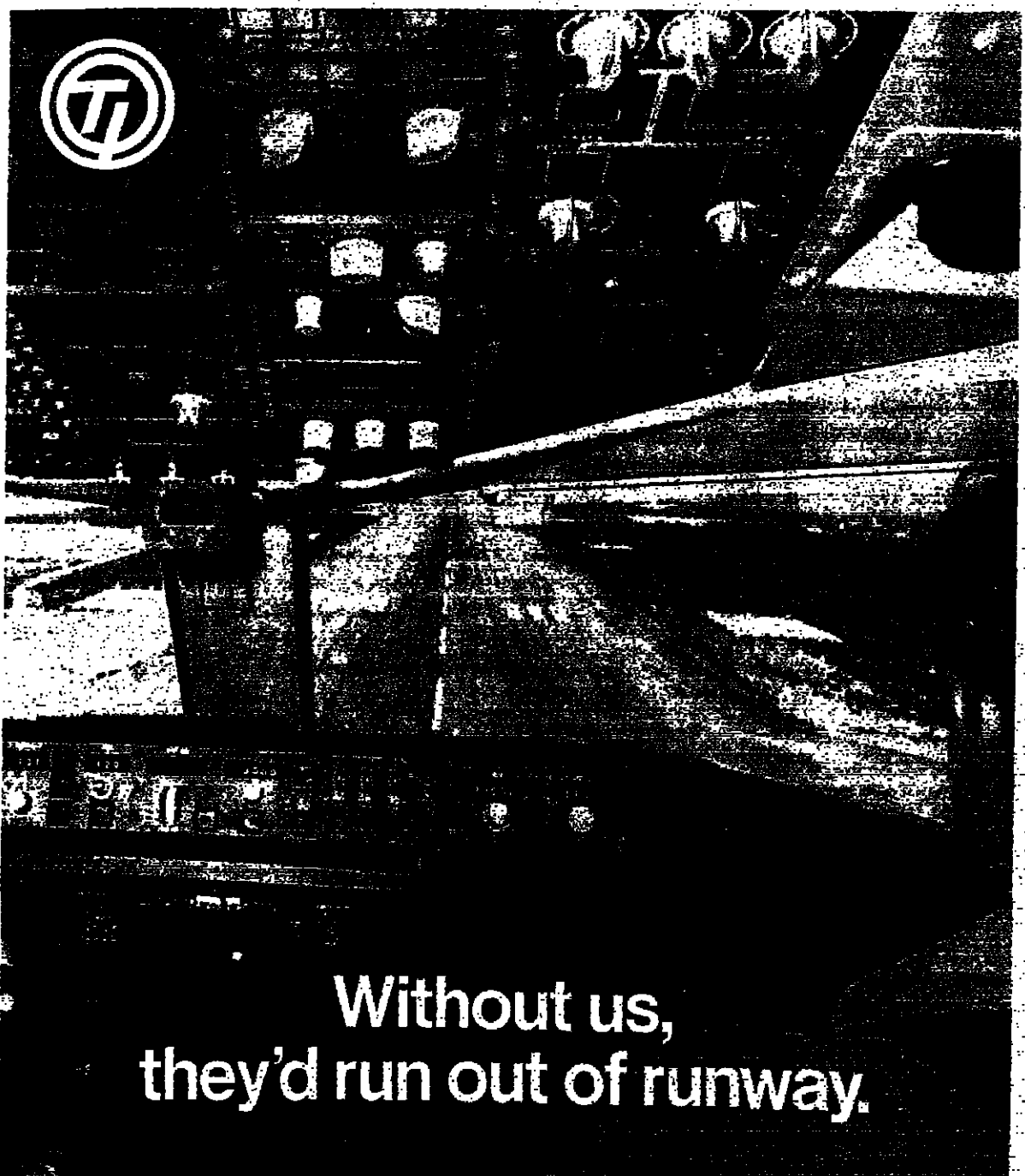
Increased use of parallel imports was one means of encouraging greater competition, he said. Parallel trade presently represented only 2 per cent of EC prescription drugs sales because

of significant impediments that must be removed. Sir Leon also stressed the need for greater substitution of expensive branded drugs by cheaper unpatented generic products. He said the practice was common in the US, but there was presently little generic substitution within the EC.

The decision to shelve harmonisation illustrates the Commission's increasing caution about trespassing on sensitive areas of

national competence. Member states have moved quickly to defend themselves when they think national interests are at stake.

Sir Leon, in particular, has had to rein in his desire to attack inefficient public monopolies in the energy, postal services and telecommunications sectors. But he has insisted that Commission competition policy is generally in line with the requirements of subsidiarity.



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World Weather			°C	°F	°C	°F	°C	°F	°C	°F	°C	°F	°C	°F	°C	°F						
			Boulogne	S	11	52	Frankfurt	F	11	52	Majorca	F	18	64	Oporto	F	12	54	Tenafly	S	24	75
			Brussels	S	9	48	Geneva	F	9	48	Malaga	S	16	61	Quito	S	8	43	Tokyo	R	12	54
			Burkeport	S	10	50	Glasgow	F	10	50	Manila	F	10	50	Rome	S	11	52	Toronto	I	1	34
			Buenos Aires	S	8	47	London	F	10	50	Moscow	F	31	88	Seoul	S	3	37	Tunis	R	12	54
			Cairo	S	8	47	Helsinki	R	1	34	Munich	S	20	68	Singapore	F	2	36	Valencia	S	18	64
			Chile Town	S	22	72	Hong Kong	S	24	75	Stockholm	F	13	55	Sydney	F	19	66	Vancouver	S	10	50
			Cleveland	S	11	52	Intanbul	S	8	46	Miami	F	3	38	Taipei	F	29	84	Washington	S	16	60
			Osaka	S	23	73	Liverpool	R	20	68	Manila	F	10	50	Rangoon	S	18	64	Warsaw	S	4	39
			Chicago I	C	-1	30	Lima	F	28	82	Saltwater	F	-15	9	S-Francisco I	S	7	45	Washington I	C	5	41
			Colombo	F	26	79	Intanbul	F	7	45	Moscow	F	-15	9	Seoul	S	8	46	Wellington	F	9	48
			Copenhagen	S	8	46	Jakarta	R	22	80	Munich	S	12	54	Singapore	S	8	46	Temperatures at midday			
			Corfu	S	14	57	Helsinki	F	37	99	Naples	S	17	63	Stockholm	H	6	43	temperatures			
			Dallas I	F	1	34	London	R	14	57	Naples	C	26	79	Shanghai	F	9	48	NEWCASTLE			
			Dublin I	F	9	48	Los Angeles	C	12	54	Nassau	C	26	79	Shanghai	F	9	48	C-CHONG			
			Dubrovnik	F	-	-	London	S	10	50	New Delhi	S	26	79	Singapore	S	26	79	C-CHONG			
			Edinburgh	F	6	43	London	S	10	50	New York I	E	0	43	Taipei	C	24	76	F-Fair			
			Florence	F	16	64	Madrid	S	21	70	Nice	R	13	55	Tampora	F	19	66	R-Rain			
			Paris	C	12	54	Moscow	F	8	46	Niassa	I	14	57	Taipei	S	20	68	S-Sunny			

Swedish banks' credit rating cut

Swedish banks' credit rating has been cut by Moody's, the US-based agency, because of a sharp decline in their capital ratios. The rating was cut from Aaa to Aa1.

MEPC chairman to step down

The chairman of the MEPC (Mortgage Equity Protection Committee) has announced that he will step down from his position at the end of the year.

Wife over neglected mine

A woman has been charged with neglecting her husband, who is a coal miner, after he was found dead in his mine.

Asian trading out of favour

Asian trading has become out of favour with investors, as they seek to diversify their portfolios away from the region.

By a new image

A company has launched a new image campaign to attract more customers and improve its reputation.

King banks to Switzerland

King's Bank has announced that it is moving its headquarters to Switzerland to take advantage of the country's tax benefits.

Statistics

Country	Value	Country	Value
USA	100	Japan	95
Germany	90	France	85
UK	80	Italy	75
Spain	65	Sweden	60
Netherlands	55	Belgium	50
Austria	45	Portugal	40
Greece	35	Ireland	30
Iceland	25	Finland	20
Denmark	15	Norway	10
Sweden	10	Switzerland	5

Prices in this issue

Commodity	Price	Commodity	Price
Oil	100	Gold	100
Silver	100	Platinum	100
Palladium	100	Rhodium	100
Iridium	100	Osmium	100
Ruthenium	100	Rhenium	100
Barium	100	Strontium	100
Yttrium	100	Zirconium	100
Niobium	100	Molybdenum	100
Technetium	100	Ruthenium	100
Rhodium	100	Palladium	100
Silver	100	Gold	100

Price changes yesterday

Commodity	Change	Commodity
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INTERNATIONAL COMPANIES AND FINANCE

Leading Swedish bank suffers cut in credit rating

By Robert Taylor in Stockholm and Tracy Corrigan in London

SKANDINAVISKA Enskilda Banken, Sweden's largest bank, yesterday suffered the third cut to its credit rating this year by Standard & Poor's, reflecting continuing concern over the severe troubles facing the country's banking system.

Svenska Handelsbanken, another leading commercial bank, also had its rating cut, while the ratings of Swedbank, a savings bank, and a number of mortgage companies, remain under review.

Despite the proposed package of strong support from the government for the banking sector, Swedish financial institutions still face serious difficulties.

"We would expect 1993 to be another very bad year for credit losses in Sweden," said Mr John Paulsen, a director of S&P. While the worst of banks' property-related problems may be over, broader credit losses in the commercial and per-

sonal loan areas, resulting from economic recession, are expected next year.

SEBanken, which started the year with a AA rating, yesterday had its \$3.8bn of long-term debt downgraded from A+ to A-, with a stable outlook. S&P added that the change incorporated "an expectation of continued high levels of asset quality problems for the next few years".

Svenska Handelsbanken's \$4.2bn of long-term debt was downgraded from AA- to A+, reflecting a sharp deterioration in the bank's asset quality due mainly to the depressed commercial property market.

S&P added that while Handelsbanken had "maintained stronger core earnings" than other Swedish banks, its long-term debt outlook was still "negative" due to deteriorating economic conditions. The drop from AA to A status is a crucial one for banks, since many institutions are restricted from dealing with counterparties rated less than AA.

Allied-Lyons' 2.5% rise in line with expectations

By Philip Rawstone in London

ALLIED-LYONS, the UK drinks, food and retailing group, weathered depressed trading conditions worldwide to raise first-half pre-tax profits 2.5 per cent to £283m (\$430m).

The result - broadly in line with market expectations - was achieved while the group was refocusing on its core businesses.

Capital investment and marketing expenditure were increased to £336m "to ensure long-term competitive strength", said Mr Michael Jackman, chairman.

Group trading profit during the six months to September 19 fell from £379m to £372m on turnover reduced 2.9 per cent to £2,570m (£2,650m).

Translation of foreign cur-

rency trading profits had an adverse impact of £7m; but the second half is expected to show compensating gains.

Overheads were cut, particularly in the US and UK, and staff employed in continuing operations was reduced by more than 600.

Retailing profits were unchanged at £118m in spite of the disposal of 500 pubs.

Brewing and wholesaling profits were 6.3 per cent lower at £45m because of a £4m increase in bad debt provisions. Beer volumes and market share improved 1 per cent against a similar overall industry decline.

Major brands performed well: Tolly Bitter volumes increased 8 per cent, and Castlemeine and Skol lagers gained 4 per cent.

Lex, Page 16; London Stock Exchange, Page 27

Bank rejects scheme to reshape Uni Storebrand

By Karen Fossli in Oslo

THE FUTURE of Uni Storebrand, the troubled Norwegian insurer, looked uncertain yesterday following a rejection by Uni's biggest creditor, West Deutsche Landesbank, of a plan to recapitalise the crippled group.

The board appointed by the Norwegian government to administer Uni said that it would seek a new solution to strengthen the group and did not rule out disposals.

The most saleable unit is the non-life insurance business which has an estimated 40 per cent domestic market share. But a disposal of this unit could be disruptive for the life business, which is the biggest investor in the Oslo bourse.

The failed recapitalisation plan called for, among other things, 70 per cent of Nkr4.5bn (\$690m) of debt to be converted to equity and a share issue to raise Nkr1bn in fresh capital, but it relied on the backing of Uni's creditors.

The administration board said it would work to achieve a solution by next summer. West Deutsche Landesbank, which holds Nkr1bn in Uni debt, has also suffered heavy currency losses on the debt.

The bank scrapped the recapitalisation plan - also rejected by numerous small creditors - and demanded cash reimbursement instead of payment in shares.

Racal and Chubb double dividend

By Richard Gourlay

RACAL Electronics, the UK communications group, and Chubb Security, which demerged from Racal in October, reported separate interim profits for the first time yesterday.

After profits rises broadly in line with expectations, Sir Ernest Harrison, chairman of both companies, announced a doubling of the combined interim dividend.

Details, Page 24

London is now a banker bet for the Swiss

Ian Rodger reports on the leading financial institutions' switch out of Zurich

WHEN a foreign subsidiary of a bank opens an outlet in the city in which its parent is based, something is up.

Credit Suisse Financial Products (CSFP), the high-flying London-based swaps and options affiliate of the leading Swiss bank, has just done it, opening a representative office in Zurich.

This cheeky move is only the latest of many steps taken by the three top Swiss banks - Union Bank of Switzerland (UBS), Swiss Bank Corporation (SBC) and Credit Suisse - which reveal a pattern of centring more and more operations in London while letting their Swiss bases slide gently and parochially towards the sidelines.

UBS and CS Holding, the parent company of Credit Suisse, each employ more than 2,000 people in London, compared with only a few hundred 10 years ago. SBC employs 1,000 in London.

At a time when Germany is promoting Frankfurt as a European financial centre, this build-up provides welcome reassurance for those worried about the future of the City of London. The Swiss, at least, have no doubts. In their view, no other European city can hope to challenge the City as an international financial centre for the foreseeable future.

The Swiss may even help London maintain its pre-eminence. They have established themselves in the past two years among the world's lead-

ers in the new high-tech game of using financial derivatives, mainly swaps and options, to help clients - and themselves - control risks in their investments. And London is their main base for these activities.

"London is the central information point. There is a different quality of professional dialogue here than in any domestic market," says Mr Bruce Brittain, managing director of capital markets and treasury at SBC in London.

Like many other large banks with international operations, the big three Swiss banks have had outlets in London for decades. But, while many other foreign banks have reduced their presence in the City in the past few years, the Swiss have continued to expand.

This is perhaps best symbolised by the rather grand City premises of UBS and SBC. More concretely, it is apparent in the range and scope of the activities the big three undertake there. Their concentration of Euro-market business, excluding Swiss franc issues, in the City is similar to that of other international banks.

Yet it is unlikely that French or German banks will follow in putting most of their European investment and corporate banking in London. They believe they can compete from the home bases.

On the Swiss trend, an Italian banker remarks: "We see Swiss bankers in our country a lot more than we used to, and they are coming from London, not from Zurich."

The big three Swiss banks

have nurtured institutional fund management services in London and have even beefed up their private banking operations in the City, apparently in response to the preference of more of their rich individual clients.

UBS has gone a step further than its rivals, taking major shares in some UK domestic financial markets through its acquisition, starting in 1984, of the front-line UK equities firm, Phillips & Drew.

To an extent, these moves reflect the decline of Zurich. Until the 1980s, Zurich was the pre-eminent European foreign exchange market. It has lost that title to the City, and the Swiss banks have, like others, boosted their dealing presence in London.

Swiss tax laws have driven away securities transaction related business, such as broking and fund management, even in Swiss securities. Credit Suisse felt obliged to have its London branch take out a London Stock Exchange membership last summer to keep pace with rivals.

Swiss restrictions on immigration and worker-friendly employment policies are also factors. "Labour laws are very important. It costs you a fortune to change people in some European countries. Here, my maximum commitment is six months," says Mr Rudolf Müller, executive vice-president for Europe of UBS in London.

Mr Jean-Christian Cheysson, managing director of CSFP,

recalls that, when his company faced the challenge of forming a team of 300 people in a very short time to service its complicated transactions, "it was easy in London; it would have been impossible in Zurich."

None of the big three publishes figures on the size and profitability of their London operations, but they give clues. SBC says the capital employed in its London-based businesses is roughly equivalent to that of SG Warburg, the largest UK investment bank. Credit Suisse says about one-fifth of its total capital is tied up in London operations.

For UBS, London is the most important foreign centre. Mr Müller says more than half its foreign profits last year came from London. For SBC and CS Holding, US operations are still larger than those in London, mainly because of long-established commercial banking activities. CS also has a 64 per cent stake in US investment bank, CS First Boston.

The banks' performance in London is less impressive. SBC and UBS made profits there last year for the first time since 1986 and 1987 respectively. Credit Suisse and SBC have figured prominently among the creditors to companies controlled by the late Mr Robert Maxwell and other large UK bankruptcies.

The three are confident that their troubles in London are now behind them, and the word in Zurich is that they made killings during the recent currency market turmoil. But they have yet to

show that they can make triple A quality returns in London or anywhere abroad.

All three expect that, within a few years, most profits will come from abroad, which raises the question whether they will effectively, if not formally, move their headquarters to London.

Mr Georges Streichenberg, executive director for international finance at SBC, diverts the question. "With modern communications, it does not make much difference where you are, but we could not call ourselves Swiss if we were in London."

Paradoxically, the banks seem to be increasing central control in Zurich and Basle, partly in response to bad lending experiences abroad and partly because of the increasingly large and complex risks involved in derivatives business.

Last summer, UBS appointed Mr Pierre de Weck as executive vice-president for Europe, based in Zurich, and made clear that he would rank ahead of Mr Müller in London, who carries the same title. Mr Georges Blum, who will become chief executive of SBC next April, says that the freedom of individual units "has been very largely reduced".

Mr de Weck also wants to build up expertise in Zurich as well as London. "Being a Swiss bank, we need to have capabilities in both centres," he says. But neither he nor any other Swiss banker talks of cutting back in London.

Veiba chief warns of 14% fall in profits for full year

By David Waller in Frankfurt

VEIBA, the big industrial conglomerate based in Düsseldorf, has warned that net profits for the full year will probably fall by 14 per cent.

Mr Klaus Filtz, chief executive, made no comment on the likely outcome for pre-tax profits, which fell by nearly 20 per cent in the first nine months to DM1.2bn (\$753m). Net profit for the whole of last year was DM1.22bn, fractionally above

the previous year's result.

The dividend will be held at DM12 per share, Mr Filtz confirmed. Veiba was one of the few big German companies to raise its dividend last year, and its decision to hold this year's pay-out may not be matched by other German chemical groups.

Mr Filtz said Veiba planned to cut 7,000 jobs by 1993, 5,000 of them from the chemicals sector, saving DM400m to DM500m a year.

Berliner Bank climbs 60%

BERLINER Bank, which earlier this year merged with three other Berlin banks, reported partial operating profits up by 60 per cent to DM286.1m (\$179.5m) in the first 10 months of the year compared to the same period last year, writes David Waller in Frankfurt.

Most of the rise reflected the merger of Berliner Bank with Landesbank Berlin and Berliner Fandbriefbank, together with one smaller institution.

Solvay warns profits will be lower than last year

By Paul Abrahams

SOLVAY, Belgium's largest chemical group, yesterday downgraded its profits forecast, warning that its net profits would be lower than the BFR11.69bn (\$356m) last year.

The group said the general slowdown in European economic activity was to blame for the profits warning. In July, the company had said full-year results would be broadly comparable with 1991.

The profits warning follows a series of poor results by German chemical groups, reflecting the slowdown in the German economy.

Solvay is the second-largest European manufacturer of PVC, but prices have been hit by overcapacity and imports from former eastern bloc countries. Operating earnings last year from plastics fell 10 per cent to BFR1.7m. The interim dividend is unchanged at BFR100 per share.

All of these securities having been sold, this announcement appears as a matter of record only.

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INTERNATIONAL COMPANIES AND FINANCE

Difficulties seen in sale of Fluor lead unit

By Kenneth Gooding, Mining Correspondent

BANKERS and analysts suggested yesterday that Fluor Corporation, the US-based international engineering group, would have great difficulty disposing of its Doe Run subsidiary, America's biggest integrated lead business.

"Doe Run has been up for sale for about four years and I doubt if they will find a buyer now," said one banker.

"The price has come down considerably in recent months. Fluor is practically giving it away. But lead is not a business people want to be in, particularly in the US."

Fluor said on Monday it would take a charge of about \$95m to 1992 net earnings to cover the cost of the disposition of Doe Run. This included an after-tax cost of \$17m.

Mr Jeffrey Zelus, Doe Run's president, said various methods for Fluor to divest itself of his company would be considered during the next year.

These might include outright sale to a third party, a management buy-out, a sale of Doe Run shares to the public or a distribution of shares to existing Fluor shareholders. Fluor has retained Merrill Lynch as investment adviser.

Mr Zelus said the \$95m charge included a reserve for clean-up obligations related to Doe Run's past operations while "we believe we are regularly improving the situation so as to keep clean-up costs to a minimum."

Doe Run owns six mines, four mills and two smelters. A strike at its Hercules smelter since July 30 has cut production to 50 to 60 per cent of capacity.

Mr Evan Worthington, head of mining research at S.G. Warburg Securities, said a pound of lead was cheaper than a pound of potatoes.

"No one wants to produce it. But one day the price will rise and when, for example, people have to pay \$300 each for lead-acid batteries to keep their cars going, they will understand lead is an essential metal."

Chase applies some polish to its image

Alan Friedman reports on the US bank's move to expand its operations worldwide

THE name remains a legend, but lately it has become a trifle tarnished.

Mr Arthur Ryan, president of Chase Manhattan, is the first to admit the famous New York-based banking group's image suffered because of errors made during the 1980s.

But Mr Ryan, highly regarded by Wall Street analysts for his hands-on management of Chase, is equally keen to point to the recovery he and his colleagues have engineered since he took over as president in October 1990.

"Two years ago, the bank was clearly in a serious problem state. We were in more businesses than we should have been. We didn't listen to the market. We had credit quality problems, and we had to change the broader game plan for Chase because of a changed business environment," says Mr Ryan.

The problems were real enough. The bank's return on equity was negative in 1990, following a \$334m loss caused by a \$1.3bn bad debt provision related to problem commercial property loans.

Annual operating expenses were excessive at 78 per cent of total revenues. And the bank's ratio of common equity to total assets was an anemic 3.97 per cent.

"I would have to say that the name of Chase was damaged back in 1990. That's a fair characterization. As I travelled around the reaction was 'Chase is not doing well. What's wrong?'" recalls Mr Ryan, an affable 50-year-old who made his name building up Chase's profitable retail banking operations.

Mr Ryan also admits that when he took over he found Chase could no longer rely on the blue-chip cachet of being "the Rockefeller bank," a legacy associated with the tenure of Mr David Rockefeller as chairman and chief executive in the 1970s.

There was, however, a great deal of sympathy for the Chase name, one of the legends in world banking. "What we have done is to turn that into a plus for us."

To do that, Mr Ryan, along with the top management and Mr Tom LaRocca, chairman of Chase, introduced a series of harsh measures. The one that surprised Wall Street the most came in the autumn of 1990,

CHASE MANHATTAN AT A GLANCE (\$m)					
	1988	1989	1990	1991	1992 (first 9 months)
Net income	1,059	(965)	(334)	520	470
Bad debt provisions	750	1,737	1,300	1,086	915
Net loan write-offs	714	1,162	1,774	1,927	919
Common equity cap. ratio	4.27%	3.82%	3.57%	4.36%	5.04%
US commercial property loans	7,122	9,163	9,061	8,603	7,284
Non-performing US commercial property loans and foreclosed loans as % of total commercial property loans	8%	10%	26%	35%	39%

Source: Chase Manhattan

when Chase halved its dividend.

The bank also moved to reduce its workforce by 13 per cent to reduce annual operating costs by \$300m, to sell retail banking businesses in the UK, Italy and Spain, to dispose of \$400m of UK mortgage assets, and to sell property assets in Europe, starting with its office building in Frankfurt.

The cost cuts have proved successful, with staff numbers now at 35,000, some 8,000 lower than the 1990 peak, and the annual operating base \$300m lower at \$3.8bn, down to 65 per cent of total revenues.

The common equity capital ratio has been strengthened significantly, to 5.04 per cent. And the bank has made heavy bad debt provisions and is working its way through the problem property loans. Net profits were back to \$520m in 1991 and could rise to \$600m

for the whole of 1992.

As Mr Tom Hanley, senior banking analyst at First Boston, puts it: "The Chase turnaround is progressing on target. The goals that have been set are clearly being met in terms of asset quality, capital and expense management."

But at the heart of the turnaround is a strategic redirection of the bank that is also on track.

Mr Ryan sums it up as an attempt to be strong in domestic retail banking (in the north-east of the US and not nationwide), while focusing international operations less on branch networks and more on wholesale businesses, such as corporate finance, risk management and clearing and information services.

"This kind of strategy has worked well for Deutsche Bank and Union Bank of Switzerland. It should also work for Chase," Mr Ryan notes.

Chase's planned turnaround is also distinctive from other US banks because Chase says it does not feel the need to merge with another institution and would rather concentrate on its chosen market niches.

In earnings terms, Chase's corporate finance made an estimated \$180m last year, the risk management business produced about \$55m of income and the Infoserve division, one of the biggest US dollar and D-Mark clearers in the world, had more than \$100m of profits. These figures compare with an estimated \$250m from US consumer products, \$90m from US branch operations and a further \$90m from international private banking client businesses.

Although these are all improving results, Chase has faced average quarterly losses from commercial property loans of about \$100m, a level expected to continue into 1993.

The goal at Chase is to increase revenues from non-US businesses from the current 34 per cent to half of the total by the middle of the 1990s by targeting borrowers and investors and offering them a worldwide network of services.

Mr Ryan reckons only 10 to 15 banks in the world will be truly competitive players in this range of services, of which only five will be American. Chase wants to make sure it is among those five.

First Boston's Mr Hanley maintains the goal is realistic.



Arthur Ryan: highly regarded for hands-on management style

"If, as I believe, international banking will come back into favour during the 1990s, then Chase is one of the best positioned American banks to benefit."

Wall Street recognises the repositioning of Chase Manhattan has not been easy - and that it is by no means complete. The bank's stock price reflects as much.

While it has recovered from its low in 1990 of under \$10 per share, and has hovered recently in the range of \$25 to \$27, the price is still below

its 52-week high of \$30. Mr Ryan says he would like to see Chase's relative success at meeting its goals for the 1990s measured in two ways.

First, he wants to see the bank's return on equity rise to 15 per cent from its present 11.2 per cent and its annual expenses-to-revenues ratio drop to 60 per cent.

Second: "We will measure our position as a major global institution by seeing what the market place says about us," notes the Chase president.

The aim, therefore, is to burnish a legendary name in world banking.

Loan losses hit RBC earnings

By Robert Gibbens in Montreal

THE ROYAL Bank of Canada, after nearly doubling loan loss provisions in the fourth quarter, saw net income drop to C\$107.3m (US\$83.6m) for fiscal 1992, from C\$383m a year earlier.

After preferred dividends, the country's biggest chartered bank showed a net loss of 5 cents a share, against profit of C\$2.92 a share in fiscal 1991.

It had warned provisions would increase by C\$900m in the quarter, bringing the year's total to more than C\$2bn.

More than half the extra provision related to the depressed Toronto property market. All the bank's estimated C\$780m exposure to Olympia & York Developments was placed in the non-performing category.

Mr Allan Taylor, chairman, said that, despite the severe problems in property and domestic corporate loans and C\$130m of restructuring costs, retail banking did well with strong growth in residential mortgages and personal savings business.

The treasury group did well and the investment banking subsidiary posted record profits.

Arco to sell oil and gas sites

By Alan Friedman in New York

ARCO, the US oil and gas group, has agreed to sell 146 onshore US oil and gas properties for a total of \$382m.

The property disposals are part of Arco's previously announced programme to reduce overall costs and to focus on core holdings by selling non-strategic assets.

Arco said the sales would be part of its plan to sell properties valued nearly \$600m by year-end.

The sales will be made in three separate transactions.

Argentina in \$2bn privatisation

By John Barham in Buenos Aires

ARGENTINA today will carry out its largest privatisation to date when it sells off Gas del Estado, its state-owned gas company, for more than \$2bn.

The government is expecting bids from consortia comprising companies ranging from British Gas to a clutch of regional North American operators, all allied with local companies.

Each consortium is competing for control of one of 10 independent business units which will make up the privatised and deregulated gas industry.

Argentina in \$2bn privatisation

By John Barham in Buenos Aires

Argentina has already sold the national airline, telephone network, manufacturing companies, plus part of its electricity industry and railway system. Next year, it will begin privatising YPF, the oil company, valued at \$8bn.

The 10 gas units include two transmission companies and eight local distribution companies, the largest valued at over \$1bn and the smallest at under \$50m. Each unit will be awarded to the consortium with the largest offer - in cash or debt instruments over the minimum cash price.

Together, the 10 units' minimum price totals \$680m. The successful bidders will also have to take on \$947m in short and long-term debt and promise to invest at least \$550m in the companies over five years.

The government is selling 80 to 90 per cent of each unit, and will later float its shares, averaging about 20 per cent in the companies, on local and international equity markets, while the rest will be held in trust for employees.

An independent regulator will oversee the industry and enforce competition between companies.

We take pleasure in announcing the admission of the following General Partners, effective November 28, 1992:

Lance A. Bakrow
Carlos A. Cordelro
John O. Downing
Mark Evans
Michael D. Fascitelli
Sylvain M. Hefes
Reuben Jeffery III
Lawrence H. Linden
Jun Makhara
Masanori Mochida
Robert B. Morris III
Philip D. Murphy
Suzanne M. Nora Johnson
Terence M. O'Toole
Gregory K. Palm
Carl G.E. Palmstierna
Michael G. Rantz

J. David Rogers
Joseph Sassoon
Peter Savitz
Chip Seelig
Ralph F. Severson
Michael L. Smirlock
Gene T. Sykes
Gary A. Syman
Leslie C. Tortora
John L. Townsend III
Lee G. Vance
David A. Vinier
John S. Weinberg
Peter A. Weinberg
Laurence M. Weiss
George W. Weilde Jr.
Jaime E. Yordan

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New York London Tokyo
Boston Chicago Dallas Frankfurt Hong Kong Houston
Los Angeles Memphis Miami Milan Montreal Osaka Paris
Philadelphia San Francisco Singapore Sydney Toronto Zurich

Goldman Sachs

TENDER NOTICE

UK GOVERNMENT ECU TREASURY BILLS

For tender on 8 December 1992

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 8 December 1992. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

2. The ECU 1,000 million of Bills to be issued by tender will be dated 10 December 1992 and will be in the following maturities:

ECU 300 million for maturity on 14 January 1993
ECU 300 million for maturity on 11 March 1993
ECU 400 million for maturity on 10 June 1993

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London not later than 10.30 a.m. London time on Tuesday, 8 December 1992. Payment for Bills allotted will be due on Thursday, 10 December 1992.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.

The Bank of England will announce early on 8 December the maximum yield for each maturity of Bills on offer which will be acceptable in the tender. Any tenders at yields above the relevant maximum yield will be rejected. The maximum yields for each maturity of Bills on offer will be published on the following wire services: Reuters (pages GBAA - AF); Telerate (pages 6473-78) and Topic (page 44751).

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 10 December 1992 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Bills will be available in amounts of:

ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.

7. Her Majesty's Treasury reserve the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented) and to the provisions of this notice.

9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 10 June 1993. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.

Any Bills of any maturity on offer not allotted in the tender will be allotted to the Bank of England. Such Bills may subsequently be sold into the secondary market or made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented).

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1977, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

Bank of England
1 December 1992

Nationwide

£150,000,000
Floating rate notes
due 1993

Notice is hereby given that the notes will bear interest at 7.4175% per annum from 30 November 1992 to 26 February 1993. Interest payable on 26 February 1993 will amount to £179.57 per £10,000.

Nationwide Building Society
Agent: Morgan Guaranty Trust Company
JPMorgan

3i International B.V.

(formerly known as Investors in Industry International B.V.)

£125,000,000

GUARANTEED

FLOATING RATE NOTES 1994

FOR THE THREE MONTH PERIOD

30TH NOVEMBER 1992 TO 26TH FEBRUARY 1993

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7 1/4 per cent. per annum and that the interest payable on the relevant interest payment date will be £182.33 from Notes of £10,000 nominal and £18.23 from Notes of £1,000 nominal.

S.G. WARBURG & CO. LTD.
(Agent Bank)

Notice to the Holders of Notes and Warrants of

JUJO PAPER CO., LTD.

US\$80,000,000 8 1/4 per cent. Guaranteed Notes 1993
US\$400,000,000 4 1/2 per cent. Notes due 1993 with Warrants
¥20,000,000,000 6.3 per cent. Notes due 1997

Notes are hereby given that Jujo Paper Co., Ltd. ("Jujo") and Sanyo-Kobunshi Pulp Co., Ltd. ("Sanyo") entered into an agreement for merger on 1 October, 1992 (Japan time, the same is applicable hereinafter), whereby Sanyo will merge into Jujo and be dissolved, and Jujo as continuing corporation will assume all of the business, assets and liabilities of Sanyo. New shares of Jujo will be distributed to shareholders of Sanyo by exchange in the case of one Jujo share for one Sanyo share held. The new name of the continuing corporation will be "Nippon Paper Industries Co., Ltd.", effective as of 1 April, 1993, subject to the commercial registration thereof. The merger agreement is expressly made subject to approval by special resolutions of shareholders of the two companies at the extraordinary general meetings mentioned below.

The merger agreement will be submitted for approval to extraordinary general meetings of the shareholders of the two companies to be held on 18 December, 1992. The merger will become effective as of 1 April, 1993 if, as expected, the commercial registration requirements of Japanese law are duly completed. Such commercial registration is expected to be completed towards the end of June, 1993.

Neither the Notes nor the Warrants of the above issues will be stamped or exchanged. Instead they will remain listed on the Luxembourg Stock Exchange or, as the case may be, the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited under the present name, Jujo Paper Co., Ltd., followed by the new name, Nippon Paper Industries Co., Ltd.

All further notices regarding the above issues will refer to both present and new names. A complementary legal notice as well as the Articles of Incorporation of Nippon Paper Industries Co., Ltd. will be registered with the Greffe du Tribunal d'Arroubalement de la Cour de Commerce de la ville de Luxembourg en due course.

Dated: December 2, 1992

JUJO PAPER CO., LTD.

هكسان النمل

INTERNATIONAL COMPANIES AND FINANCE

Bank of Tokyo acts to aid loan-burdened affiliate

By Robert Thomson in Tokyo

BANK OF Tokyo, the Japanese foreign exchange specialist, is helping to restructure a non-bank affiliate, BOT Lease, which is burdened with an increasing amount of non-performing loans to troubled property developers.

The case highlights the close relationship between Japanese banks and the so-called non-banks, which have been blamed for fuelling property and stock speculation during the late 1980s. Many of the non-banks are affiliates of commercial banks, and heavily reliant on them for funds.

At the end of March, BOT Lease had about ¥500bn (\$4.9bn) in borrowings, including about ¥170bn from the Bank of Tokyo, which has set aside ¥20bn in loan-loss reserves to relieve some of the pressure on the leasing and financial company.

BOT Lease, founded in October 1979, was involved in the leasing of office equipment and ships, but later became heavily exposed to the property market, which has collapsed over the past two years.

The leasing company apparently provided funds to other non-banks, some of which were also exposed to the property

market and have since been unable to repay the loans, adding to the pressure on BOT Lease.

Apart from forgiving ¥20bn in loans, the bank is likely to accept lower-than-market rate repayments on its remaining debts from BOT Lease, which is to review employee numbers and its branch network.

The leasing company plans to trim staff and restructure the organisation, as well as make a third-party share allocation to lift its capital from ¥1bn to ¥5bn. BOT Lease expects a loss this year, but is forecasting a return to profitability in the following year.

NTT bond issue aims to cut risk for investors

By Emiko Terazono in Tokyo

NIPPON Telegraph and Telephone, the Japanese telecommunications company, is preparing to launch a straight bond issue this week of between ¥50bn and ¥100bn (\$403-\$806m).

The issue will use the fixed-price method, which will include some alterations intended to reduce risk for investors and activate the secondary market.

The issue will be the first to be sold in Japan that allows investors to trade the bonds during the offering period. Under current market practice, investors are forced to hold bonds until the offering period is over, making bondholders vulnerable to market movements.

NTT will also remove the call option clause, giving investors the choice to redeem bonds before maturity. The move will allow institutional investors to use corporate straight bonds as hedging instruments against government bonds.

Last December, NTT launched Japan's first fixed-price deal, paving the way for other Japanese companies to use the fixed price re-offering system in the domestic bond market.

Mr Masaaki Nogawa, deputy general manager of NTT's finance and treasury division, said he hoped the new issue would enhance liquidity of the domestic secondary market, which is virtually stagnant.

Domestic corporate bonds have traditionally been issued using the "proposal method", where underwriting is awarded to the most competitive bid. The excessive competition for underwriting contracts led to unrealistic offering prices.

Details of the deal, led by Nikko Securities and Morgan Stanley Japan, have yet to be decided, but NTT expects the amount to total between ¥50bn and ¥100bn depending on investor demand. The issue will have a maturity of seven to 10 years.

See Capital Markets

Bleak winter for industrial Japan

Sharp falls in profits reflect weak demand, writes Emiko Terazono

FOR THE past few weeks, haggard corporate executives have filled the press room of the Tokyo stock exchange, painting daily a bleak picture of company balance sheets and earnings prospects.

The latest six-month reporting season has been a grim business, with Japanese companies turning in their steepest profit declines in 17 years. Hopes for an early economic recovery have dimmed.

Most companies have announced cuts in executive salaries, staff and capital spending.

Japanese manufacturers have been hit by weak domestic demand and high depreciation. Some of the country's most famous companies have announced losses - and the pattern of returns would have been far worse but for the way large sections of industry deferred losses on securities investments.

For the six months to September, pre-tax profits at Japan's leading 548 manufacturers fell 38 per cent on average, and the Nomura Research Institute is predicting a 30 per cent fall in earnings for the full year to March 1993.

The sharp profit falls at car-makers and electronics companies reflect the severe decline in domestic consumer spending. Electronics makers - notably Matsushita - have been hit by market saturation of video machines, televisions and stereos, and the saturated appetite for upgraded versions of appliances.

Matsushita, the largest consumer electronics maker,

JAPANESE INDUSTRY

% declines year on year

Sector	Sales	Pre-tax profit
Pulp and paper	4.8	60.7
Chemicals	3.5	38.0
Steels	7.4	60.7
Pharmaceuticals	4.4	4.0
Machinery	8.8	50.0
Electronics	5.5	54.9
Motors and components	1.6	52.8

Source: Nikkei Research Institute

posted a 66 per cent fall in consolidated pre-tax profits, while Sony fell 61 per cent. The rise in inventories forced NEC and Sanyo Electric to hand out vouchers as part of employees' winter bonus payments.

Carmakers were hurt by a 20 per cent fall in new car sales. Nissan Motor (which saw its first pre-tax loss) and Mazda (which posted a 73 per cent profit fall) were hit by surging depreciation costs due to aggressive capital investments.

The weakness in the motor and electronic industries filtered through to the machinery, materials and chemicals sectors.

The steel industry saw a 60 per cent fall in pre-tax profits. NKK maintained pre-tax profits, but had to take a ¥15bn (\$104.8m) profit on stock sales to do so. Kobe Steel did not include appraisal losses on securities for the half-year.

Many industrial equipment makers misjudged the sharp fall in capital spending.

Minebea, the world leader in miniature bearings, posted spe-

cial losses of ¥2.4bn due to inventory liquidations at NMB Semiconductor, its semiconductor subsidiary, and other affiliates.

Companies which at the peak of the bull market used valuation gains on securities investment to bolster earnings saw the value of their holdings tumble.

With the Nikkei average down 55 per cent from its 1989 peak, Minebea posted a ¥2.9bn valuation loss. Fuji Heavy Industries increased profits for the first time in three years by postponing a write-off of ¥1.2bn for stock appraisal losses.

The prolonged weakness of the Tokyo stock market also hurt those companies which raised finance through equity-linked bonds in the late 1980s. Since the funds were raised when stock prices were at their peak, many equity-linked instruments have failed to be exercised, leaving companies with redemptions on bonds.

For example, Wacoal, the leading underwear maker, repaid investors for warrant bonds worth ¥11.8bn. Redemptions of convertible and warrant bonds are expected to peak next year, with some ¥10,000bn worth of paper maturing.

Wacoal said its cash in hand and deposits fell due to the sharp profit downturn. However, with companies slow to implement the sort of painful measures taken by Japan's western counterparts - notably in relation to workforce levels - any earnings recovery may take longer than most Japanese executives hope.

surging 83 per cent to ¥27.4bn at Sega Enterprises, the video game maker, its rival, Nintendo, improved by 53 per cent to ¥80.2bn. Aoki International and Aoyama Trading, retailers of cheap office workers' uniform blue suits, saw firm increases in sales and profits.

The key elements of an earnings recovery will be capital spending and domestic demand. But the outlook is gloomy. The Ministry of International Trade and Industry says companies are planning to cut capital investment for the year ending March 1993 by 11.9 per cent and heading for a similar cut for the year ending March 1994. Economists are reluctant to predict a rebound in consumer demand.

However, construction companies - major beneficiaries of the government's public works projects - may lead the way to an earnings recovery. Ms Kathy Matsui, strategist at brokers Barclays de Zoete Wedd in Tokyo, is recommending leading exporting companies, such as electronics groups, on the back of the yen's expected weakness against the dollar together with a recovery in the US economy.

Japanese manufacturers are clearly trying to adjust to low growth, and may emerge leaner and stronger from the sharp profit downturn. However, with companies slow to implement the sort of painful measures taken by Japan's western counterparts - notably in relation to workforce levels - any earnings recovery may take longer than most Japanese executives hope.

US group in Hungary venture

By Nicholas Denton in Budapest

COLUMBIAN Chemicals, the industrial chemicals subsidiary of Phelps Dodge of the US, yesterday announced a \$65m joint venture in Hungary to produce carbon black, the material used in manufacturing rubber and car tyres.

Columbian is taking a 60 per cent stake in Columbian Tiszai Carbon, the new entity, in partnership with Tiszai Vegyi Kombinat (TVK), Hungary's largest chemicals company, which will hold the remaining 40 per cent.

The \$65m planned investment will be part-financed with a \$33.5m loan package involving Overseas Private Investment Corporation, the US gov-

ernment investment promotion corporation, and the European Bank for Reconstruction and Development, the London-based multilateral institution aiding eastern Europe.

The joint venture partners said that the new carbon black factory on TVK's Tiszaváros site in eastern Hungary would use by-products from existing refining facilities at the same location and so enjoy substantial savings on transport costs. Excess gas from the plant would in turn generate steam for TVK's other operations.

Columbian, the world's second-largest carbon black producer, said that half of the planned 50,000 tonne annual production would go for export to help meet west European demand.

The company added that it expected to benefit in the long-term from the influx of car companies into Hungary, which executives expected would be followed by an investment by a leading international tyre manufacturer.

Columbian investigated existing carbon black plants in eastern Europe but decided to avoid involvement because of the cost of bringing the old facilities, which have a terrible reputation for pollution, up to acceptable environmental standards.

Cabot of the US, the world's largest producer of carbon black, took a different route in forming a joint venture earlier this year with Desa, an established producer of the material in the Czech republic.

Plutonic bids for rival gold miner

By Bruce Jacques in Sydney

PLUTONIC Resources, the Western Australian gold miner, yesterday continued the trend towards rationalisation in the gold mining industry by bidding almost \$A81m (\$US\$55.3m) for rival mining group Forsyth NL.

Plutonic is bidding 25 cents cash a share for Plutonic and has already reached agreement to buy an 18.4 per cent interest in the company from FAI

Insurances at the same price. However, Forsyth shares quickly moved above the bid price, gaining 3 cents to 26 cents on Australian stock exchanges yesterday.

Forsyth directors advised shareholders to take no action on the offer.

Plutonic plans to fund its bid mainly through its \$A70m cash holdings, built up through proceeds of the rich Plutonic mine. The company is one of the

few cashed-up and debt-free West Australian gold miners and has been looking for acquisition targets for some months.

In contrast, Forsyth is recovering from a string of losses, returning to the black with a \$A5.6m net profit in the latest year.

FAI Insurances directors said yesterday that the company had made a profit of more than \$A8m on its sale of Forsyth shares to Plutonic.

Turkish government to rescue Denizcilik Bank

By John Murray Brown in Ankara

DENIZCILIK Bank, Turkey's maritime bank, has become the second bank this year to be rescued by the government. Denizcilik's operations are being taken over by the state-owned Emak Bank.

Emak will take over Denizcilik's balance sheet, its 41

branches as well as more than 1,000 bank personnel. The bank had assets of TL2,314bn (\$279m) at the end of 1991. It suffered a loss on operations of TL188bn, compared to a loss of TL483bn in 1991.

Denizcilik was earmarked for privatisation. However, like Tobank, taken over by state-owned Halkbank, the government did not find a buyer.

Toronto luxury hotel goes into receivership

By Robert Gibbons in Montreal

SUTTON PLACE, one of Canada's best-known luxury hotels and part of the Kempinski world franchise, has gone into receivership.

The owners are German investors in limited partnership managed by Lehndorf, a Toronto property group which

is trying to restructure heavy borrowings.

The 33-storey hotel, a Toronto landmark, carries about C\$30m (\$US\$23.3m) in debt, partly held by a banking group led by Fuji Bank Canada.

Sutton Park will continue to operate normally and has two potential buyers, Lehndorf said.

ENGLISH AND DUTCH INVESTMENT TRUST
(Engels-Hollandse Beleggings Trust N.V.)
Established in Amsterdam

NOTICE IS HEREBY GIVEN that a meeting of the holders of the Participation Certificate (PC) issued pursuant to an Agreement of 4th April 1992 (as amended) for whom Royal Exchange Assurance act as trustees (the "Trustees") holding Ordinary shares in English and Dutch Investment Trust (the "Company") on their behalf, will be held at its offices at One Aldgate, London EC3N 1RE on Wednesday 9th December 1992 at 10.30am (the "Meeting") for the purposes of considering and if thought fit giving directions as to the manner in which the Trustees shall exercise the voting rights attaching to the Ordinary shares so held in respect of each of the resolutions to be put to the Extraordinary General Meeting of Shareholders of the Company to be held in Amsterdam on Thursday 17th December 1992 at 10.00 hours (the "EGM") contained in the Notice for the EGM published herewith.

Dated this 2nd day of December 1992.

ROYAL EXCHANGE ASSURANCE

One Aldgate, London EC3N 1RE

A copy of the Agreement dated 4th April 1992 together with agreements supplemental thereto, copies of the report of the Meeting of 17th June 1992, nomination of Management, nomination of Supervisory Directors and the proposed amendments to the Articles of Association are available for inspection at the above mentioned offices of Royal Exchange Assurance. Holders of PCs wishing to attend and vote at the Meeting must arrange to obtain from 18th Summit Bank Limited at least three days before the Meeting Voting Certificates which will enable them to do so. To obtain Voting Certificates holders of PCs must deposit their PCs with 18th Summit Bank Limited, to be held on deposit until after the opening or any adjournment thereof. Form for this purpose may be obtained from the offices of 18th Summit Bank Limited, 45 Beach Street, London EC2P 2LX on request.

A holder of PCs who has had issued to him a Power of Attorney to enable attendance at the EGM will not be entitled to vote at the Meeting. The quorum required for the Meeting is three holders of PCs present in person. If a quorum is not present within thirty minutes of the appointed time for the Meeting it shall stand adjourned to the same time and place on Wednesday 16th December 1992 and at which one or more PC holders present in person shall form a quorum.

ENGELS-HOLLANDSE BELEGGENGS TRUST N.V.
(English and Dutch Investment Trust)
Established in Amsterdam

NOTICE IS HEREBY GIVEN that the Extraordinary General Meeting of Shareholders will be held on Thursday 17th December 1992 at 10.00 hours at the office of the Company, Keizersgracht 674, Amsterdam.

- Agenda:
1. Opening.
 2. Report of the Meeting of 17th June 1992.
 3. Appointment of Management.
 4. Appointment of Supervisory Directors.
 5. Amendment of Articles of Association.
 6. Announcements.
 7. Any other business.
 8. Closure.

Shareholders wishing to attend the Extraordinary Meeting of the Company must deposit their Shares not less than seven days before the Meeting with Hollandse Koophandbank N.V., Keizersgracht 674, 1017 CZ Amsterdam or with 18th Summit Bank Limited, 45 Beach Street, London EC2P 2LX. A deposit certificate will be issued to such Shareholders which, upon surrender, will entitle them to vote at the Meeting.

Holders of Shares registered with the Company in its Shareholders' Register must inform the Board of Managing Directors in writing at least four days prior to the Meeting that they intend to attend the Meeting in person or by proxy. Holders of Participation Certificate issued by Royal Exchange Assurance who wish to attend and vote at the Meeting must contact the Trustee Department of Royal Exchange Assurance, One Aldgate, London EC3N 1RE at least ten days before the Meeting.

Royal Exchange Assurance is prepared to issue a power of attorney for the same number of Shares held in trust as the Certificate Holders shall have deposited with Royal Exchange Assurance. Copies of the report of the Meeting of 17th June 1992 and of the Resolutions to be put before the Meeting will be available at the offices of the above named.

By order of the Board

HOLLANDSE KOOPHANDBANK N.V.

MANAGEMENT

AMSTERDAM

2nd December 1992.

International Bank for Reconstruction and Development
U.S. \$250,000,000
U.S. Dollar Floating Rate
Notes due February 1994

For the interest period 30th November, 1992 to 26th February, 1993 the Notes will carry an interest rate of 3.64635% per annum with a coupon amount of U.S. \$89.13 per U.S. \$100,000 Note, payable on 26th February, 1993.

Bankers Trust Company, London Agent Bank

Mortgage Funding Corporation No 2 Plc
\$115,000,000 Class B-1
\$11,000,000 Class B-2
Mortgage backed floating rate notes August 2023

For the interest period 30 November 1992 to 26 February 1993 the Class B-1 notes will bear interest at 7.7625% per annum. Interest payable on 26 February 1993 will amount to \$1,871.51 per \$100,000 note. The Class B-2 notes will bear interest at 7.9375% per annum. Interest payable on 26 February 1993 will amount to \$1,913.70 per \$100,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan

£150,000,000
HALIFAX
BUILDING SOCIETY
Floating Rate Loan Notes
Due 1996 (Series A)

Interest Rate 7.8425%
Interest Period 30th November 1992 to 26th December 1992

Unfunded Amount due 21st December 1992 per £1,000,000 Note £2,357.00

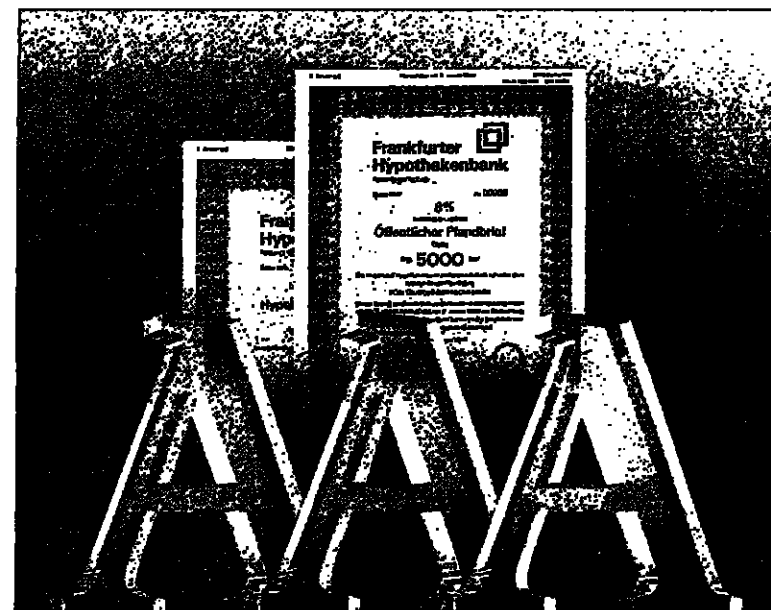
By: The Chase Manhattan Bank, N.A. London, Agent Bank
December 2, 1992

To the holders of
Mortgage Capital Trust I
Collateralized Mortgage Obligations, Series A
Class A-1 Bonds Due 1st June, 2017

Notice is hereby given that the interest rate on the Class A-1 Bonds for the interest period 1st December, 1992 through 1st March, 1993 is 4.5375% per annum.

By: Bankers Trust Company, as Trustee.

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Frankfurter Hypothekbank AG Jungfernstreasse 5-7 D-6000 Frankfurt am Main

Frankfurter Hypothekbank

Market Myths and Duff Forecasts for 1992
The recession is over. Stock markets are in a bull trend. The US dollar will continue to recover. You did NOT read that in *FullerMoney* - the international investment letter.

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SEC issues warning over derivatives operations

By Tracy Corrigan

THE derivatives operations of investment banks are in danger of slipping outside the jurisdiction of securities regulators, Mr Carter Beese, a commissioner of the US Securities and Exchange Commission, warned yesterday.

Speaking at a conference arranged by Risk magazine, Mr Beese said he was concerned that "current SEC capital rules have created an incentive to run over-the-counter derivatives books out of unregulated affiliates". He said there was anecdotal evidence that securities firms had been shifting derivatives business offshore, where regulatory regimes were less onerous, or into off-balance sheet derivative units, out of the reach of regulators.

While recognising there is "a fair argument to be made" that segregating risks into entities that do not hold customer funds and securities is a good policy, he warned that "if we follow current practice, regulators will end up with a shrinking core of the retail-related markets, while ceding growing portions of institutional and cross-border finance to the unregulated arena."

While a few specialist derivatives vehicles have been established so far, over half a dozen US banks and securities houses are considering setting up such units next year.

Last summer, the SEC adopted risk assessment rules which give it new powers to look at the scope and nature of risks in such affiliates. Under the new rules, which come into force next year, firms have to file quarterly summaries that include a breakdown of their exposure in off-balance sheet deals.

Speaking at the same conference, Mr Pen Kent, an executive director of the Bank of England, said concern over extra risks created by the growth of the derivatives markets had been overstated in some quarters. Derivatives markets "have on balance reduced rather than increased risk," he said.

Domestic and foreign enthusiasm greets UK's \$3bn Euro-issue

By Brian Bollen

THE UK government accelerated the pricing on its \$3bn 10-year Eurobond after what joint bookrunners Credit Suisse First Boston and

INTERNATIONAL BONDS

S. G. Warburg Securities described as a textbook distribution.

Demand was reported to be evenly spread across the East, middle east, continental Europe and the UK, where there was slightly higher than expected interest from domestic institutions. Some of the UK investors are thought to have switched out of US Treasuries to buy the bonds.

The issue, the biggest international dollar bond yet, was priced yesterday, a day ahead of schedule, to yield 25 basis points over US Treasury notes.

This is at the bottom end of the indicated range, and is said to represent the tightest pricing yet for a sovereign 10-year borrowing, other than on tax-related deals. The coupon was

set at 7% per cent.

The government was widely commended for the size and the pricing of the issue, which neatly rounds off the Ecublou foreign currency borrowing programme announced on September 3.

Earlier market chatter, which some bankers dismissed contemptuously, had suggested the amount might be as much as \$4bn to \$5bn, with pricing in the 18 to 20 basis points range. There was never any contemplation of an increase, said the bookrunners, despite the warm reception. There will be no further borrowing under the programme unless an unmissable opportunity presents itself to refinance the Ecublou revolving credit facility.

The only reported signs of disappointment came from houses who said their tickets were too small and from New York investors disappointed that the borrower did not opt for the global Eurobond transaction into floating rate dollars at between 20 to 25 basis points under the London interbank offered rate.

The rash of collared floater issues continued with a \$150m

10-year deal for Eurofina, the Basel-based rolling stock company, through Goldman Sachs. The issue's slightly long payment date is thought to be its one drawback, although Goldman Sachs reported it had been well received, particularly in Switzerland.

UBS Phillips & Drew reopened the collared FRN it launched earlier for Electricité de France, in response to existing demand. The amount was increased to \$150m from the original \$100m.

Belgium, the 100 per cent Belgian state-owned telephone monopoly, has become the first Belgian corporate borrower to be awarded a long-term triple-A rating for its debt, albeit only for debt denominated in Belgian francs.

Standard & Poor's, the US credit rating agency, assigned the rating to a BFR15bn, eight-year 8.2 per cent bond which was launched yesterday through Générale de Banque and Banque Paribas.

This marks the utility's first public borrowing in its new name and without an explicit state guarantee, although S&P notes that the government will

pleased with the outcome and feel that these fine terms reflect very well on the credit standing of the UK government, said Mr Ian Flenderleith, associate director of the Bank of England responsible for market operations. Other deals in an exceptionally busy day were overshadowed by the UK's borrowing. The volume of equity warrant bonds from Japanese issuers caused some concern among lead managers. They noted, however, that the issues were helped by being relatively small and, in the case of three out of four of the dollar issues, being guaranteed by banks. The guarantees helped cut the coupons slightly on these deals from otherwise prevailing levels.

KIWI International's \$150m 5½-year bond was described as a touch demanding in comparison with existing paper. KIWI is understood to have swapped the proceeds of the BFR15bn transaction into floating rate dollars at between 20 to 25 basis points under the London interbank offered rate.

The rash of collared floater issues continued with a \$150m

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
United Kingdom	300	7.25	99.85	2002	32.50p	CSFB/SG Warburg
NGK Spark Plug Co.(a)(c)	100	2.75	100	1996	2 1/2%	Yamaichi Nomura
Surfair(a)(b)	150	(b)	98.3	2003	50/25p	Goldman Sachs Int.
Lion Corp.(a)(c)	100	2.625	100	1996	2 1/2%	Deutsche Bank
Nippon Gensetsu Corp.(a)(c)	80	2.625	100	1996	2 1/2%	Nikko Europe
Electricité de France(a)(b)	50	(b)	96.75	2002	50/25p	UBS P&D Securities
Honen Corp.(a)(c)	50	2.625	100	1996	2 1/2%	Nomura Int.
Sanyo Gensetsu(a)(c)	25	100	100	1997	2 1/2%	Hidco Europe
Columbus 3 Int.Finance(a)	20	7.65	100	1997		Salomon Bros.Int.
Columbus 3 Int.Finance(a)	20	7.65	100	1997		Salomon Bros.Int.
YEM						
Nippon Light Metal Co.	200n	5.6	101.775	2000	1 1/2%	Nomura Int.
Nippon Light Metal Co.	200n	5.5	101.85	1998	1 1/2%	Yamaichi Int.(Europe)
Yamaichi Sangyo Kaisha	100n	5.7	101.8	2003	2 1/2%	Yamaichi Int.(Europe)
Yamaichi Sangyo Kaisha	100n	6.35	101.5	1998	1 1/2%	Nomura Int.
D-MARKS						
GECC	250	7.375	101.7	1999	2 1/4	1.05% Swiss Bk.Co.(Deutsch.)
STERLING						
KWV Int.Finance Inc.	150	7.875	99.994	1998	25p	Barclays de Zotte Wedd
BELGIAN FRANC						
Belgacom	150n	8.2	100.95	2000	1.35/1.05%	Credit Suisse
SWISS FRANC						
Sharp Corp.(a)(b)(c)	500	2.5	100	1996	1 1/2%	Nomura Bank(Swiss)
Selidai Jushi Corp.(a)(b)(c)	100	2.375	100	1996	1 1/2%	New Japan Bank(Schweiz)
Old Corp.(a)(b)(c)	90	2.5	100	1996	1 1/2%	New Japan Bank(Schweiz)

Final terms and non-callable unless stated. **Private placement. ***With equity warrants. Floating rate notes. a) European \$100m tranche led by Yamaichi Int.(Europe), Asian \$100m tranche by Nomura Securities. Tranches are fully fungible. b) Coupon pays 25bp below 6-month Libor. Minimum coupon 5 1/4%. c) Final terms fixed on 8/10/92. d) Final terms fixed on 7/10/92. e) Fungible with outstanding \$100m launched 4/11/92. Plus 15 days accrued interest. f) Final terms fixed on 12/10/92. g) Coupon indicated at 5 1/2-5 3/4% and conversion premium at 3-5%. h) Callable with 90 days notice on 12/10/92 at 101% and on 12/10/92 at 101 1/2%. i) Callable on 12/10/92 at 102% declining by 1/2% semi-annually. j) Senior tranche of \$100m issue. k) Junior tranche of \$100m issue.

have "economic and political intentions to assure timely support".

Belgacom was previously

called Régie des Téléphones et Télégraphes. Partly thanks to the size of the borrowing, the largest ever public issue in Bel-

gium, international investors might be approached, particularly those in the Netherlands and Luxembourg.

French bonds rally as speculation increases over devaluation of franc

By Sara Webb in London and Patrick Harverson in New York

FRENCH government bonds rallied up to half a point on hopes of lower interest rates, as the performance of the French franc in the foreign exchange markets continued to come under close scrutiny. Dealers said that as the

GOVERNMENT BONDS

French franc came under pressure against the D-Mark - moving from DM3.40 to DM3.41 - there was increased speculation that the French currency might be devalued or even pulled out of the European exchange rate mechanism, paving the way for the Bank of France to cut domestic interest rates.

The December bond future contract ended at 110.16, up 0.50, while in the cash market the yield on the bond due 2003

ended at 8.26 per cent, against its previous close of 8.33 per cent.

THE Bundesbank again stressed its commitment to keeping domestic interest rates high in order to conquer inflation, putting a damper on several of the European government bond markets at the opening yesterday.

The German government bond market fell in the morning following the publication of a newspaper interview with Mr Helmut Schlesinger, the Bundesbank president, who said there was no room for monetary policy easing in the near term. He added that the German money supply growth and inflation were too high.

The March Eurodollar futures contract fell sharply from 92.11 to 91.92 as hopes of lower interest rates were dashed.

However, after a weak start to the day, German government bonds picked up and prices closed either slightly firmer or little changed. The

FT FIXED INTEREST INDICES

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ENDS ANNOUNCED

FINANCIAL TIMES
LONDON • PARIS • FRANKFURT • NEW YORK • TOKYO

AMERICANS

[illegible][illegible][illegible][illegible][illegible][illegible]

72.9	22.5
22.7	27.0
24.3	61.3
22.8	11.9
23.8	27.7
20.4	6.8
27.7	42.9
27.7	1.6
27.7	20.1
26.3	5.5
26.3	78.8
14.0	18.3
7.1	3.6
28.8	31.2
28.8	29.9
6.3	1.6
27.9	26.0
27.9	23.7
21.9	36.2
6.3	3.6
7.4	32.4
27	56.6
77	13.0
27	13.0
6.7	70.9
4.0	70.3
2.9	92.5
1.7	94.2
1.7	30.0
2.9	8.5
2.9	8.5
2.9	8.5

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INVESTMENT TRUSTS - Cont.

Notes	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994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AUTHORISED UNIT TRUSTS

Washington Post of 7 months ago 54 149 00 52 30 54 95 12 141 L 58

1. *Journal of the American Medical Association*, 1997; 277: 1039-1043.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

D-Mark gains at expense of \$

COMMENTS from the Bundesbank, stressing its commitment to current German interest rates, put pressure on several European currencies. They also overshadowed positive economic data in the US which might have been expected to boost the dollar, writes Peter John.

Mr Helmut Schlesinger, the president of the German central bank had said in an interview reported yesterday that there was no room for any easing of monetary policy in the near term.

Asked whether the German bank was coming under pressure to change its policy, Mr Schlesinger was quoted as saying: "As the position now stands, with such strong monetary growth and price increases, we cannot at present act on such wishes."

However, he added: "We do not have to maintain a certain interest rate level ad infinitum. If we see that our tasks have been eased by economic developments, then we can take this into account."

The currency to suffer most was the French franc which has been languishing near the bottom of the exchange rate mechanism and has become the focus of devaluation worries.

£ IN NEW YORK

Dec 1 Last Previous

1 month 1.5440-1.5450 1.5390 1.5400

3 months 1.5430-1.5440 1.5380 1.5390

6 months 1.5420-1.5430 1.5370 1.5380

12 months 1.5410-1.5420 1.5360 1.5370

Forward premium and discount apply to the US dollar

STERLING INDEX

Dec 1 Last Previous

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The Bank of France bought francs in an apparent effort to hold the franc above FF341 against the mark several currency dealers said. One said the central bank had bought FF300m (£3.64m) from him at FF340.65.

Another trader commented: "There was fairly heavy and fairly continuous buying by the French central bank although it was nothing like the intervention we saw in September."

He added that as the whole credibility of the ERM comes under scrutiny weak points are being tested across the whole range. Because Belgium and the Netherlands are so closely linked to the D-Mark, France is the key indicator and many are beginning to feel that if it drops through the ERM, the mechanism could crumble.

Dealers said the French central bank dipped in to the market throughout the late morning and early afternoon, but it had not been clear it was trying to influence prices until its purchases in the afternoon.

The franc fell to DM3.412 from DM3.396.

The US currency also suffered despite better than hoped for figures from the National Association of Purchasing Managers, construction spending and the October leading economic indicators.

The dollar closed at DM1.580 in London against DM1.594 previously and continued weak after the European markets closed. However, it was firmer against the Yen at Y124.5 against Y124.4.

There was consistent buying of the D-Mark which was generally firmer against most currencies.

In fact, the only currency to hold out was sterling which surprised the market by its resilience and lifted to DM2.427 against DM2.412.

Dealers said there was a strong rumour that a big institutional fund had been a heavy buyer of sterling.

EMS EUROPEAN CURRENCY UNIT RATES

Dec 1 Last Previous

1 month 1.5440-1.5450 1.5390 1.5400

3 months 1.5430-1.5440 1.5380 1.5390

6 months 1.5420-1.5430 1.5370 1.5380

12 months 1.5410-1.5420 1.5360 1.5370

Forward premium and discount apply to the US dollar

POUND SPOT - FORWARD AGAINST THE POUND

Dec 1 Last Previous

1 month 1.5440-1.5450 1.5390 1.5400

3 months 1.5430-1.5440 1.5380 1.5390

6 months 1.5420-1.5430 1.5370 1.5380

12 months 1.5410-1.5420 1.5360 1.5370

Forward premium and discount apply to the US dollar

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Dec 1 Last Previous

1 month 1.5440-1.5450 1.5390 1.5400

3 months 1.5430-1.5440 1.5380 1.5390

6 months 1.5420-1.5430 1.5370 1.5380

12 months 1.5410-1.5420 1.5360 1.5370

Forward premium and discount apply to the US dollar

EURO-CURRENCY INTEREST RATES

Dec 1 Last Previous

1 month 1.5440-1.5450 1.5390 1.5400

3 months 1.5430-1.5440 1.5380 1.5390

6 months 1.5420-1.5430 1.5370 1.5380

12 months 1.5410-1.5420 1.5360 1.5370

Forward premium and discount apply to the US dollar

EXCHANGE CROSS RATES

Dec 1 Last Previous

1 month 1.5440-1.5450 1.5390 1.5400

3 months 1.5430-1.5440 1.5380 1.5390

6 months 1.5420-1.5430 1.5370 1.5380

12 months 1.5410-1.5420 1.5360 1.5370

Forward premium and discount apply to the US dollar

MONEY MARKETS

Sterling futures volatile

MONEY market operations took comfort from a strong pound and the fading of end-of-month pressures yesterday. Meanwhile, the Bank of England stayed out of the markets for the first time in more than two and a half years, writes Peter John.

Most of the day's activity was seen in short sterling where the March contract opened 6 points off and moved sharply down to 93.19 at one stage, reflecting an increasingly pessimistic attitude towards the hope of further interest rate cuts.

UK clearing bank base lending rate

7 per cent

from November 13, 1992

The gloom was largely prompted by early comments from the Bundesbank president Mr Helmut Schlesinger who reaffirmed the German central bank's commitment to current interest rates.

Nevertheless, the March contract recovered later to close well up at around 93.40 with more than 33,000 lots traded and continued firm in after-hours dealing.

The December contract which is being influenced by technical factors ahead of its expiry in two weeks time opened lower but recovered well during the day to close

around 92.75.

Dealers said French franc futures were also traded down heavily at the opening to reach 90.80 at their low before rallying to close at 91.26.

They added that volatility was increasing in the markets as a number of people were starting to close down their positions towards the end of the year.

Short-term interest rates were easier, partly as a result of the Bank of England staying away.

In addition, Japanese banks, which have been taking funds heavily ahead of the year end, stood back after having rolled over many of their deposit liabilities at the end of November.

Meanwhile, following the record level of central bank help on Monday when nearly \$4bn was provided the bank announced no shortage yesterday for the first time since April 1990.

The absence of the shortage was explained by an unexpectedly high level of exchequer transactions, which came in at £365m. Also the bankers' balances, the money which the clearing banks have to hold to cover their deposit liabilities, were £230m above target.

These positions were offset by treasury bills, maturing assistance and bills for repurchase.

FINANCIAL FUTURES AND OPTIONS

LIVE US DOLLAR FUTURES OPTIONS

Dec 1 Last Previous

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LIVE US TREASURY BOND FUTURES OPTIONS

Dec 1 Last Previous

1 month 1.5440-1.5450 1.5390 1.5400

3 months 1.5430-1.5440 1.5380 1.5390

6 months 1.5420-1.5430 1.5370 1.5380

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Forward premium and discount apply to the US dollar

LIVE EURO DOLLAR FUTURES OPTIONS

Dec 1 Last Previous

1 month 1.5440-1.5450 1.5390 1.5400

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12 months 1.5410-1.5420 1.5360 1.5370

Forward premium and discount apply to the US dollar

LIVE ITALIAN GOVT. BOND FUTURES OPTIONS

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Forward premium and discount apply to the US dollar

LIVE JAPANESE GOVT. BOND FUTURES OPTIONS

Dec 1 Last Previous

1 month 1.5440-1.5450 1.5390 1.5400

3 months 1.5430-1.5440 1.5380 1.5390

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Forward premium and discount apply to the US dollar

LIVE US TREASURY BOND FUTURES OPTIONS

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LIVE EURO DOLLAR FUTURES OPTIONS

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3 pm December 1

Continued on next page

